

Problem/Driver	Outcome Measures	Interim Measures to Assess Progress	Strategies	Timeline
High number of youth entering placement ages 13 to 17 because of child behavioral problems. Attached to Outcome Measures: A, B, E, F	A. Increase the number of children and families receiving home and community based services by 30%. Attached to Strategies: i, iii, iv	Year 1: Baseline Year 2: Increase by 10% Year 3: Increase by 20%	i. Facilitate community partnerships to prevent out-of-home placements whenever possible.	LONG TERM: Immediate implementation and ongoing activities.
High number of children reunified but reenter care within 12 months. Attached to Outcome Measures: A, B, C, D, E, F	B. Reduce placements by 50% in 3 years, especially high level placements. Attached to Strategies: i, ii, iii, iv, v	Year 1: 15% decrease Year 2: 30% decrease Year 3: 15% decrease	ii. Ensure the placement of children in close proximity to their home and preservation of connections in their home community. Increase the quality and quantity of contacts between children and their families. Reference PA Permanency Initiative Action Plan.	LONG TERM: Immediate implementation and ongoing activities.
High number of children in congregate care. Attached to Outcome Measures: A, B, C, E, F	C. Increase family contact and visitation for children and siblings in foster care. Attached to Strategies: ii, iii, iv, v	Year 1: Baseline Year 2: Increase by 5% Year 3: Increase by 10%	iii. Employ team decision making at all levels of case service activity.	LONG TERM: Immediate implementation and ongoing activities.
	D. Increase engagement of foster parents in permanency planning. Attached to Strategies: ii, iii, iv, v	Year 1: Baseline Year 2: Increase by 5% Year 3: Increase by 10%	iv. Transition from traditional child welfare services to implementation of evidence-based programs and prevention services.	LONG TERM: Immediate implementation and ongoing activities.
	E. Reduce reentry rates for 10-17 year olds by 25% in 3 years. Attached to Strategies: i, ii, iii, iv, v	Year 1: Decrease by 5% Year 2: Decrease by 10% Year 3: Decrease by 10%	v. Utilize SWAN services for all appropriate children and youth in system, starting on intake level.	LONG TERM: Immediate implementation and ongoing activities.

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	F. Increase community outreach activities and engagement of local resources by families. Attached to Strategies: i, ii, iii, iv	Year 1: Baseline Year 2: Increase by 5% Year 3: Increase by 10%			

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