

FY 2011-12 NBPB

Commonwealth of
Pennsylvania

Office of Children,
Youth and Families



**NEEDS BASED PLAN AND BUDGET
NARRATIVE TEMPLATE**

Budget Narrative Template

The following pages provide a template for counties to use to complete the narrative piece of the 2011-2012 Needs Based Plan and Budget. All narrative pieces should be included in this template; no additional narrative is necessary. Detailed instructions for completing each section are in the Needs Based Plan and Budget Bulletin, Instructions & Appendices.

The budget narrative is limited to a MAXIMUM of 50 pages, excluding charts, Special Grants Request Forms, and IL Documentation. All text must be in either 11-point Arial or 12-point Times New Roman font, and all margins (bottom, top, left, and right) must be 1 inch.

Note: On the following page, once the county inserts its name in the gray shaded text, headers throughout the document will automatically populate with the county name. Enter the county name by clicking on the gray shaded area and typing in the name.

Juniata

Needs Based Plan and Budget FYs 2009/10, 2010/11, and 2011/12

Version Control	
Original Submission Date:	
Version 2 Submission Date:	
Version 3 Submission Date:	
Version 4 Submission Date:	

Section 2: NBPB Development

2-1: Executive Summary

- Submit an executive summary highlighting the major priorities, challenges, and successes identified by the county since its most recent NBPB submission. The summary should include any widespread trends or staffing challenges which affect the county, particularly those which impact all outcome indicators.

The Juniata County Children and Youth Social Services Agency strives to assure the safety, well-being, and permanency of all children through the provision of the most appropriate services to the children and families. Additionally, the Agency strives to provide and/or purchase the necessary and appropriate services for children and families in the most cost-effective approach possible.

Juniata County Children and Youth Social Services Agency has always maintained the primary goal of keeping the children of Juniata County in safe and permanent homes, preferably with their parents or an extended family member. The agency continues to maintain that goal, and the Agency will work specifically towards preventing out of home placements, reducing drug and alcohol abuse, and increasing parenting skills and effectiveness, and accountability as a principle of Balanced and Restorative Justice.

The Juniata County Children and Youth Social Services Agency will be requesting funding within the NBPB for services that will help this Agency achieve the Commonwealth's goals/objectives for the delivery of Children and Youth social services. In addition, the Agency has begun pursuing alternative funding sources and other creative ways of working towards preventing placements, reducing drug and alcohol abuse, and increasing parenting skills and effectiveness.

The Agency plans to aggressively use Family Group Decision Making as it has proven to be an effective method in reducing placements, improving family functions, and ultimately engaging family members.

The Agency had worked to locate a provider of Multi-systemic Therapy (MST) and as of May 24, 2010 MST will become an available resource in Juniata, Mifflin, and Huntingdon Counties by Adelphoi, 119 Village Way, Latrobe, PA with an office located at the Juniata Tri-Valley MH/MR Building, 399 Green Avenue Extended, Lewistown, PA. The Agency is looking forward to having MST services as an outcome based resource for families.

The Legal Services Initiative is being viewed as a service which has definitely benefited the Agency in addressing delays within the legal process that slows the process of a child in out-of-care home care to a permanent family. The LSI Paralegal has enhanced services provided by fulfilling the need for additional legal support and expertise. The Agency has requested a full-time paralegal for FY 2010-11 due to the services being of great benefit to the Agency in providing for the ever increasing workload.

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During the Fiscal Year 2009-2010 Needs Based Budget Process the Agency requested an additional caseworker to provide Independent Living Services and general casework activities. This worker was hired on January 11, 2010. The addition of Independent Living Services is an exciting endeavor of the Agency as it will certainly enhance service to all youth in foster care by assisting them in preparing for adult responsibilities. This caseworker is a much-needed addition to the Agency to provide a wide range of caseworker activities. It is anticipated that with this additional worker, re-referrals will be reduced as more time can be spent addressing the issues which precipitated the initial referral.

Also, a fiscal assistant position was requested and approved for FY 2009-2010. This worker was hired on February 16, 2010. This position will certainly enhance the quality of work provided in that the fiscal requirements are becoming more complicated, time consuming, and involved. This is the first time that a staff position has been hired whose time will be solely designated and devoted to fiscal responsibilities.

For the FY 2011-2012 budget year, the Agency will focus on the four, state ordered goals of: increasing children's safety and safety of the community; safety reducing out-of-home placements; improving permanency; and, reducing re-entries to out-of-home placement.

2-2a. Collaboration

Entity	County Engagement
<p>County Children and Youth Agency Staff</p>	<p>The County children and youth agency staff is provided continuous and ongoing opportunities to provide their ideas and input on what services are needed by children and families. The staff is encouraged to identify services needed by families and children. Staff meetings are held regularly and provide a forum whereby ideas can be expressed and analyzed to develop the service needs of children and families. The casework supervisor meets biweekly with caseworkers to review cases, monitor regulation compliance and afford caseworkers the opportunity to express concerns about cases and Agency policies and procedures. Planning for services to meet the needs of Children in Juniata County is an ongoing process involving dialogue with strategic entities that work with children and youth. It is recognized that staff members play an important role in determining how best to provide services that meet identified needs of children and families within the county.</p>
<p>Juvenile Probation Staff</p>	<p>The juvenile probation department staff, and Children and Youth agency staff have a long history of identifying and documenting needs and planning intervention strategies for the children and families whom they serve. The probation staff and Children and Youth agency staff remain committed to a collaborative effort in providing services to children and youth to address identified needs of the youth population. The CJABS board provides a forum for members to collaborate and assess the needs of the criminal justice system which can impact the work of both juvenile justice and children and youth.</p> <p>The Juniata County Children and Youth Services and the Juvenile Probation Office agencies have worked cooperatively with one another and have involved other public and private agencies in the development of needs-based planning and budgeting. Both agencies understand that services to dependent and delinquent children are more effective when provided in collaboration with other human services systems in the County.</p> <p>The Children and Youth Director meets frequently with the Chief Probation Officer to review budgetary concerns regarding current juvenile delinquent costs and projective for future needs. Historically, the county children and</p>

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Entity	County Engagement
	youth agency Director and Chief Probation Officer have collaborated on dependency and delinquent issues.
<p>Juvenile Court and Family Court Judges and Legal Counsel for Parties</p>	<p>The President Judge takes an active part in evaluating and formulating programs to address the welfare of children and youth. Frequent meetings were held to discuss issues pertaining to the development of the FY 2011-12 Needs Based Plan and Budget and the FY 2010-11 Implementation Plan and Budget. The Chief Probation Officer assumed the primary responsibility for developing the delinquency component of the plan. Additionally, the President Judge was actively involved in the development of this plan and in determining how best to provide services that meet the identified needs of children and families within the county. Any newly issued bulletins which impact the juvenile court and children and youth are discussed with the president judge. Such a meeting was held on May 26, 2010 to discuss the implementation of the Shared Case Responsibility Bulletin.</p>
<p>Family Members and Youth, especially those who are or who have received services</p>	<p>The process used by the Agency to formally develop service needs of children and families, especially those who are or who have received services, is through the development of the Family Service Plan which clearly delineates the services needed and establishes a process where objectives are stated and participant's expectations are clearly stated. The Family Service Plan is critical to identifying services needed to meet a family's needs and having a plan for those services is vital to ensuring safety, permanency, and well being of the family's children.</p> <p>Family Group Decision Making has become an extraordinarily effective method of engaging and empowering families to work together for the purpose of providing a safe, secure environment, free from abuse and neglect for their children.</p>
<p>Child, Parent, and Family Advocates</p>	<p>Currently there are no formal child, parent, and family advocates such as CASA functioning within the county. The Juniata County Children and Youth Social Services Agency is committed to ensuring that the rights of families and children are protected. The agency strives to establish and maintain a coordinated, collaborative approach to engaging families in working towards the goal of keeping children in their homes.</p>

Entity	County Engagement
<p>Mental Health and Mental Retardation service system</p>	<p>The Juniata Valley Tri-County Mental Health and Mental Retardation Program Administrator and the Children and Youth Director meet frequently throughout the year to analyze, discuss and strategize on service delivery and overall enhancement of services. The Mental Health/Mental Retardation Program Administrator and Children and Youth Director recognize there are always challenges to face and will continue to work in collaboration to ensure that the most effective behavioral health services are provided to children and their families. In addition, efforts are made to access Medicaid Funding for children who are deemed appropriate for these services.</p> <p>In an effort to strengthen the working relationship between the County Children and Youth Agency and the MH/MR Program and, develop teamwork and response between the two programs, the CASSP directors meet frequently with Samuel Whitesel, CASSP coordinator. Those agencies represented included MH/MR, Children and Youth, Drug and Alcohol, NAMI Pennsylvania, Juvenile Probation, and the School District.</p> <p>The meetings have produced a written protocol for the CASSP system in Juniata County for children at risk of placement out of the home, returning from out-of-home placement, or in need of services that require coordination between systems. Additionally, the meetings provide for a multi-disciplinary team approach to case management with the anticipated outcome of developing a plan which incorporates the best array of services delivery for children and families. These meetings promote collaboration within the systems which provide services to children, built partnerships between agencies, enhanced awareness of issues facing agencies serving children, and provide a forum to resolve problems and issues which arise between agencies.</p>
<p>Drug and Alcohol Service System</p>	<p>Collaboration with the Drug and Alcohol program has and continues to be an on-going process. The Children and Youth Agency and Clear Concepts have signed a “Letter of Agreement” which enhances delivery of drug and alcohol services to children, youth, and families. Efforts will continue to be made to ensure that children and families are linked to the appropriate drug and alcohol community resources.</p>

Entity	County Engagement
<p>Early Intervention System</p>	<p>The Early Intervention program is designed to help parents identify young children age three to kindergarten who have a delay or disability that affects the child’s development. A plan of services is provided to the child’s family and the child to meet the child’s individual need. The Agency actively engages and collaborates with the Early Intervention program to ensure that children with special needs are identified and through a cooperative effort both programs strive to attain a common goal of meeting the families and child’s specific and unique needs. This is accomplished through meetings and conferences which are targeted at identifying needs for children and families. Through a letter of agreement the Early Intervention Program conducts full evaluations on children under age three who have been subjects of substantiated reports of child abuse and neglect.</p>
<p>Local Education System</p>	<p>The Agency Director and staff continuously meet and consult with the school district personnel for the purpose of enhancing services to children and youth. A collaborative effort by the School District, Children and Youth, and Juvenile Probation Department has been made to reduce truancy. The Juniata County Children and Youth Agency has had a truancy policy in effect for a number of years. In June of each year the Agency meets with the Juniata County School District principals and Superintendent. Also, invited to the meeting are the District Justices, who handle the criminal complaints filed by the school, and Juniata County’s President Judge. During this meeting, the truancy policy from the previous year is reviewed and its effectiveness discussed. Everyone has the opportunity to make suggestions as to improvements to the Truancy Policy. In recent years, as provided by Pennsylvania law, parenting classes and other programs have been made available to the families.</p> <p>If the parent/and or child completes the required programs, the District Justice either waives or significantly reduces the fines imposed. In addition, the Juniata County Children and Youth Social Services Agency conducted a meeting with staff from the Mental Health/Mental Retardation agency. A TIP (Truancy Intervention Program) was developed for parents and child to attend. TIP was geared strictly towards parenting and behavioral management.</p>

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Entity	County Engagement
	<p>To address families with drug and alcohol issues, a meeting was held with the local drug and alcohol counseling agency. A parenting program was developed within that system to address D&A issues. Furthermore, an after school program, which was already in place, would be used to help juveniles reduce or eliminate their school fines.</p> <p>As stated previously the Juniata County Children and Youth will once again hold a meeting to review the policy and make any necessary changes after consideration and consultation with the Presiding Judge.</p> <p>As a means of maintaining a connection with the school district with the goal of identifying student problems, providing the best intervention, and initiating services for the child and family a Children and Youth staff member attends the Student Assistance Program (SAP) meetings on a regular basis.</p>
<p>Community Organizations which provide support and services to children and families</p>	<p>The Agency personnel continually work with Community Organizations who provide support and services to children and families and other Service Providers to develop and recognize service needs of children and families. The Agency collaborated with Community Organizations and other Service Providers to identify children and youth needs which are not adequately addressed through existing services, identify service delivery problems, including coordination and relationship with other agencies which affect the efficiency and/or effectiveness of existing services, and administrative problems which affect the efficiency and/or effectiveness of overall management of the agency.</p> <p>The Agency participates in community education forums which are presented in the community to provide the public with a working knowledge of issues, problems, and concerns which affect children and families. These forums also enhance the public awareness of resources available in the community to combat problems such as drug and alcohol abuse and child abuse and domestic violence.</p> <p>The agency works closely with the agency Advisory Board which meets quarterly and offers advise and help in formulating policies and procedures for the efficient and effective operation of the agency. The Board is</p>

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Entity	County Engagement
	consistently asked to review statistical information and encouraged to comment and offer suggestions to identify client and service needs which could be incorporated into the plan and budget documents. Their views are and integral part of the plan and budget development process and the on-going functioning of the Agency.
Current Service Providers	<p>The Agency personnel work with current service providers to collaborate in the development of service needs of children and families. Collaboration with service providers is essential in making sure that the most appropriate services are accessed for children and families to maintain the goals of assuring a continuum of care that provides for the healthy development, safety, and well-being of the child. Through collaborative efforts and a comprehensive review of each case with service providers, a service plan that accesses resources from all appropriate sources to meet the needs of the child and family can be developed.</p> <p>The planning process for the NBPB and Integrated Children’s Service Plan are functionally related and take place concurrently in Juniata County. Those areas being targeted during this planning period include:</p> <ol style="list-style-type: none"> 1. getting more families involved in the process; 2. enhanced involvement of education; 3. working on an electronic format for intake process; 4. increasing collaboration efforts on prevention activities; 5. conducting cross system training.

2-2b. Data Collection Details

Resource	Data Collected	Date of Data
Ex.: US Census	Population; poverty statistics	2008
Hornby Zeller Associates	Agenda Data Package	2009-10
Mifflin-Juniata Human Services	Needs Assessment	2004
Agency Generated Statistics	Placements, Casework Statistics	2009-10

2-3: Meeting Mandates

2-3a. PA Rules of Juvenile Court Procedure

- What steps are the county taking to address this mandate?

Juniata County has participated in the training and rollout for the Dependency Component of the CPCMS Project. Existing JV dependency cases have been transformed to reflect new DP docket type in the docket numbers. The Agency was electronically connected to the CPCMS system in March 2010.

Prior to the Agency's connection to CPCMS, the agency received a part time paralegal through the Legal services initiative. She had been previously trained to work in the system.

In late March a secretary, caseworker, and casework supervisor attended the CPCMS training.

With four staff trained and a connection in place, it was discovered that the agency has minimal approval to work within the system. The hope was to be able to create a case from inception by inputting data to generate a case # and work in the CPCMS system throughout the life of a case. Presently the paralegal does almost all the work in the CPCMS system, but those duties are reduced primarily to generating all potential court orders for hearings. The Judge will either sign the proposed order or will make edits to the proposed order. The paralegal inputs the changes into CPCMS and generates a new order for signature.

2-3b. Truancy

- What steps are the county taking to address this mandate?

The Agency accepts all referrals on habitually truant children and it provides intervention services to those children and families in appropriate cases. In fact, the Agency has been proactive in its approach to the problem of truancy, having had a truancy policy in effect since 1993. The Agency staff continuously meets and consults with the school district personnel for the purpose of enhancing services to children and youth. A collaborative effort by the School District, Children and Youth, and Juvenile Probation Department has been made to reduce truancy. Following the end of each school year, the Agency meets with the Juniata County School District principals and Superintendent. Also, invited to the meeting are the District Justices, who handle the complaint's filed by the school, and Juniata County's Judges. During this meeting, the truancy policy from the previous year is reviewed and its effectiveness discussed. Every entity is given the opportunity to make suggestions as to improvements to the Truancy Policy. In recent years, parenting classes and other programs have been made available to the families. The most rewarding and successful resource in dealing with truancy has come from the initiation of Family Group Decision Making.

The Juniata County Children and Youth Social Services Agency was awarded funding for a Systems of Care grant in the amount of \$15,000 to provide FGDM during FY 2005-06. The target population for FGDM was truant adolescents who were at imminent risk of out of home/community placement due to their behaviors and/or emotional needs.

The Juniata County Children and Youth utilized FGDM as a means to developing a plan to alleviate the underlying issues related to truancy and ultimately have the child or adolescent back in school. The plans which were developed were more individualized and unique to family

service plans.

Family Group Decision Making engaged all family members and particular community resources which resulted in a plan which more accurately targeted the family's individual needs. Implementing FGDM was a major shift in casework practice in providing services to truant adolescents. This model emphasizes the value of greater family involvement in decision-making and of expanding the resources available to the family and incorporating these resources into the family system.

By focusing on the strengths of the family and empowering them to set realistic, practical, and attainable goals for themselves and their children, the Agency creates a collaborative atmosphere between professionals and the family. This collaborative approach is consistent with Pennsylvania practice standards that emphasize the importance of the child welfare caseworker working directly with and involving all family members, as well as others involved with the family, in a comprehensive, family-focused assessment to determine the strengths and needs of the family.

By using a family and community approach, through FGDM the facilitator was able to point out the truant youth's strengths as well as his or her family's strengths and build those positives even further by connecting a community resource to the family. Many families feel isolated and disconnected from their neighborhood and FGDM was a way to help reconnect them.

The vast majority of Juniata County's truants have poor academic achievement and lag behind peers in school grade level. Although it may be difficult to "catch them up" completely, FGDM helped the truant develop a positive peer group and experience academic success with the guidance of consistent supportive adults.

In conclusion, FGDM was chosen to provide a structured, simply scripted meeting with straightforward problem solving that results in a distinctive family service plan for each truant and his/her family.

During the FY 2009-2010 school year there were eight FGDM conferences held. Of those conferences, three were held for families in which truancy was the primary reason for the conference. During this time period, no truants were placed outside of the home.

During the FY 2008-2009 school year there were eleven families referred to the Agency with truancy services who participated in FGDM. During this period of time only one truant was placed at Pyramid Healthcare, Inc. for 2 days at a total cost of \$338.00

During the 2007-2008 school year there were fifteen families presented with Family Group Decision Making with the goal of serving the twenty-six children in those families. Of the fifteen families, twelve were cases based on truancy referrals, while the other three were cases identified by agency staff as appropriate for Family Group Decision Making(FGDM).

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Of the families referral to the program seven agreed, or were court ordered, to participate and began the intake and planning process. Two families did not complete a conference due to moving out of the county. Those families were referred to FGDM or a similar program in the forwarding county.

A total of four conferences were held based on the referral of five different children(two children were from the same family), serving a total of eleven children.

Family Group Decision Making serves mainly the truancy population. The 2007-2008 school year presented fourteen truancy referrals from the Magisterial District Judges. Of those referrals only one child was removed from the home, for a period of thirty days.

When compared with the two previous years FGDM was offered, in terms of placements, 2007-2008 was an average year[28.57% held conferences and 7.14% were placed out of the home]. The one truant that was removed from the home was placed at Pyramid Healthcare, Inc. for 30 days for a total cost of \$4,901.

In the 2006-2007 school year there were 30 truancy referrals, 9 FGDM conferences held(3 conferences were for non-truancy families), and only 1 child removed from the home (20% held conferences and 3.33% were placed out of the home). The one truant that was removed from the home was placed at Children's Aid Society for 12 days for a total cost of \$1,908.

In the 2005-2006 school year there were 19 truancy referrals, 3 FGDM conferences held and only 1 child removed from the home (18.75% held conferences and 6.25% were placed out of the home). The one truant whose family refused to engage in FGDM, was placed at Youth Services Agency for 38 days for a total cost of \$5,415.

When this data is compared with the years prior to offering Family Group Decision Making there is a much greater number of out of the home placements among the truancy population. From the 1999-2000 school year to the 2003-2004 school year the average number of truancy referrals was 26.4 with the average number of out of the home placements 5.4 (20.45%). Since 2005, when FGDM was implemented in Juniata County, the average number of truancy referrals has been 20 and the average number of out of the home placements has dropped to 1 (5.00%).

2-3c. Quality Assurance Process

- What steps are the county taking to address this mandate?

The Agency Director is responsible for ensuring that the claim for Federal Title IV-E funding is accurate. The Agency maintains auditable documentation to support the expenses, so that the resultant claim made for the Title IV-E funds is correct.

The Agency Director is responsible for completing RMTS surveys. In addition, the Agency Director assures accuracy as to the activity code being recorded, the evidence of suitable documentation required to support the activity being performed at the moment-in-time, and the resultant claim made for Title IV-E funds

2-3d. Fostering Connections

- What steps are the county taking to address this mandate?

The Agency has taken steps to comply with all mandates stated in the Fostering Connections to Success and Increasing Adoption Act of 2008. The Special Transmittal entitled Fostering Connections to Success and Increasing Adoption Act of 2008 has been reviewed by the Director and Casework Supervisor. The Agency staff has been trained on all requirements of this Act. The changes in Agency practices and policies required by this Act have been added to the Casework Checklist to ensure that all requirements are met and completed. Implementation will be monitored by the Casework Supervisor.

2-3e. Safety Assessment

- What steps are the county taking to address this mandate?

Juniata County selected the Casework Supervisor as the County Safety Lead who received the Safety Assessment training and subsequently conducted training for the Agency staff. The Agency developed a Training and Implementation Plan which outlines the Agency's plan for training staff and implementation of the model. The Agency was in contact with the Child Welfare Training Center for any technical assistance needed. Currently, the Agency has fully implemented the Safety Assessment and Management Process and will be refining the process through the coming weeks.

2-3f. Children & Family Services Act of 2006

- What steps are the county taking to address this mandate?

The Agency has developed a method to track the number of caseworker visits with children in foster care. Also, the Agency tracks the percentage of children visited by caseworkers on a monthly basis. All children in foster care placement are visited at least once during the month by their caseworker.

Juniata County was selected to be a control county in the mobile technology pilot. The Agency was very disappointed to have not been chosen as an "intervention" county as the staff was very interested in the impact of technology as it relates to the provision of casework in the field.

2-3g. Development Evaluation & Early Intervention Referral

- What steps are the county taking to address this mandate?

The Agency met with the Base Service Unit staff to discuss the need for collaborative efforts to institute the mandates set forth under the Federal Child Abuse Prevention and Treatment Act and subsequent amendments to the Child Protective Services Law which require children under age three and living in Pennsylvania, who have been subjects of substantiated reports of child abuse/neglect that occur in Pennsylvania, must be evaluated for possible developmental delays and referred for early intervention services, if any delays are determined.

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The Juniata County Children and Youth Social Services Agency and the Base Service Unit have agreed to the following responsibilities to ensure cooperation with CAPTA.

Juniata County Children and Youth will refer to the Mifflin/Juniata Base Service Unit all children age birth to three years of age who are identified as victims of substantiated abuse or neglect or have been identified to that Office as being affected by illegal substance abuse or having withdrawal symptoms as a result of prenatal drug exposure.

Referrals from Juniata County Children and Youth services will include necessary releases and authorizations for Early Intervention Services and clearly identify a contact person within and, if necessary, provide services to the child. This person will be responsible for participating in the Initial Family Assessment and the Multi-Disciplinary Evaluation(MDE).

The Base Service Unit will accept all referrals of these identified children and assure that an Initial Family Assessment is completed, and M.D.E. is convened and, if the child is found to be eligible for services, that an Individual Family Service Plan is developed within 45 days of the initial referral.

In all cases the Base Service Unit will assign an Early Intervention Service Coordinator who will be responsible for assuring the timely delivery of any Early Intervention service for which the child is found to be eligible. When indicated the Service Coordinator will also assume the responsibility for assisting with the transition from the birth to three program to services provided under Part B, age three to school age, according to guidelines established by the Office of Child Development.

2-3h. CFSR Outcomes and Continuous Quality Improvement

- What steps will the county take to develop or enhance a continuous quality improvement process related to the CFSR outcomes and themes?

Youth and family engagement throughout the life of the case (including engagement of non-custodial parent);

It is our opinion that our agency does well in the particular area. We make every effort to have family members including the non-custodial parent involved in the development of case plans and we also encourage them to seek out services on their own. Our “newest” initiative in this realm would be family group conferencing, which we have been doing for the past couple years. It has been a successful practice for us.

Finally, through the child welfare training program we had training with TOL provided on interviewing skills. It is our opinion that by improving those skills, it helps us to better engage families.

Youth are also involved in the development of all plans. When it comes to any court proceedings, they are represented by an attorney/GAL who can make the juveniles needs known when in court.

Timely permanence (including implementation of concurrent planning);

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This is another area of strength for our county. From the day the child enters placement, we are looking at all the viable options for permanency and pursue those to find the best option but yet, maintain another plan should that not be workable. This also applies to those cases at high risk for out of home placement. We recommend parents locate an alternative living arrangement should placement become necessary.

Assessments should identify underlying issues;

The Agency reviews all assessments completed on the Agency to identify underlying issues. The Annual Licensing Review, County Service Review, Title IV-E Quality Assurance Compliance Reviews, and State and Independent Audits are used as tools which can assess Agency performance and identify areas needing improvement within the county.

Transition planning and preparing youth for adulthood; and

For our county, the number of youth in independent living is small. Because of this, any needed services were purchased.

For FY 2009-10 the Agency has applied for an Independent Living grant which should enhance transition planning and preparing youth for adulthood.

Enhancing the quality of practice.

The Agency constantly evaluates for the purpose of enhancing the quality of the Children and Youth staff's effectiveness in providing the required services through:

1. Weekly staff meeting. Cases are reviewed during staff meeting an input from all caseworkers is encouraged to ensure best case management and all resources are being coordinated to serve the child and family.
2. Annual licensing approval Inspection by the Department of Public Welfare. The agency addresses and immediately correct any area found to be in non-compliance. The agency views annual licensing/approval inspection as a means to improve and Enhance the quality of services being provided by the Agency.
3. Quality Services Review. The Agency participated in the Quality Service Review during April 2006. This review provided a means for assessing the quality of casework practice provided by the Agency. The QSR also service to help improve child welfare services and the outcomes for families and children who receive services by redefining strengths and needs within county programs

2-3i. Shared Case Responsibility

- What steps are the county taking to address this mandate?

Children and Youth staff and Probation staff have conducted meetings with the President Judge to initiate the implementation of Shared Case Responsibility. The meetings focused on developing preliminary plans to comply with the requirements of the Shared Case Responsibility bulletin and comply with the requirement to submit a preliminary plan to the regional office within 60 days of the issuance of the bulletin. Children and Youth and Probation in Juniata County will strive to enhance collaboration to provide a seamless effort toward achieving the safety, permanency, and well being of children while in the direct care of either agency.

2-3j. The Child Abuse Prevention and Treatment Act (CAPTA) – Guardian Ad Litem training

- What steps are the county taking to address this mandate?

Beginning in SFY 2011-12, Juniata County will ensure that newly appointed GAL's receive pre-service training prior to representing children. Juniata County will include mileage and lodging expenses for the cost of the GAL's to attend the pre-service training within the Juvenile Act Proceeding Cost Center. Juniata County will maintain appropriate documentation of the GAL's completion of the pre-service training and submit this documentation to OCYF annually, utilizing the Guardian Ad Litem Worksheet, at the same time the fourth quarter invoice is submitted.

2-3k. Chafee Foster Care Independence Program (CFCIP) - National Youth in Transition Database (NYTD) – Baseline Survey

- What steps are the county taking to prepare to address this mandate?

Juniata County has reviewed the federal NYTD requirements and is preparing to comply with reporting requirements established by OCYF.

2-3l. Emergency and Disaster Planning

- What steps are the county taking to address this mandate?

The Juniata County Children and Youth coordinates emergency and disaster response plans with the Juniata County Emergency Management Agency. The Emergency Management Agency is aware of the five federal requirements and these federal requirements are being addressed as part of the County emergency and/or disaster response plan.

2-3m. Time Limited Family Reunification (TLFR)

- What steps are the county taking to address this mandate?

Juniata County is currently not receiving Federal IV-B TLFR grant funds. Juniata County is not planning to apply for the Time-Limited Family Reunification grant funds.

If your county is currently receiving Federal IV-B TLFR grant funds and you are requesting a continuation of TLFR program with state funds please answer the following questions:

- 1) The desired outcomes for the TLFR program may include a combination of the following:
 - a. Reduce the length of time that children spend in foster care.
 - b. Reduce the re-entry rates for children returning to county custody.
 - c. Reduce the number of placement moves for children in foster care.
 - d. Increase the stabilization of families who have a child in foster care in order to facilitate reunification with the family within 15 months.
 - e. Increase the rates and timeliness of reunification of children with their families.
 - f. Increase the success in locating absent parents as permanent resources for their children.
 - g. Enhance the working relationships between the CCYA and other agencies and service providers at the county and community levels to support families.

- h. Enhance the CCYA's use of child profiles and child preparation for children in placement with a goal of reunification.

Each CCYA must select a minimum of three outcomes. Identify and describe the outcome goals for your grant program from SFY 2008-2009 to SFY 2010-2011. Identify and describe if you plan to make any changes to your goals for SFY 2011-2012.

- 2) Identify and describe the results of the program during the grant funding period. i.e. How many children were reunified within 15 months? How many placements did the children experience?
- 3) What services and activities do you plan for SFY 2011-2012?
- 4) What changes, if any, will you be making to the program at the conclusion of the grant funding?
- 5) Did you realize any under spending of TLFR funds during any SFY?
 - a. If yes, please explain what changes, both programmatic and administrative, that you have made to ensure that you do not have under spending for SFY 2011-2012.

Section 3: General Indicators

3-1: County Information/Background

- Population and poverty trends

According to the 2004 Census, Juniata County has a total population of 23,065. Between the years of 1970 and 1990, the number of persons under the age of eighteen years decreased steadily. In 1970 there were 5,849 persons in this age group. In 1980, this number declined to 5,581, and in 1990 to 5,323. However, recently the numbers have begun to show an increase; the 2000 census shows the number of persons eighteen years or younger rose to 5,703 or 25 % of the total numbers of residents. This compares with a 23.5% ratio for this age group for the Commonwealth. Therefore, Juniata County currently has a slightly higher ratio of individuals eighteen years and younger residing in the county as compared to the state as a whole.

The source of this population information was obtained from the Census of Population and Housing, 1980-2000, Population Estimates Program, U.S. Census Bureau and Population for Counties of PA: Population Division, US Census Bureau Release Date: April 9, 2004.

The per capita incomes from the 2000 census data for Pennsylvania and Juniata County were \$20,880 and \$16,142, respectively. Juniata County had the lowest median household income in the region at \$34,698; the state's median household income was \$40,106. In terms of per capita income, Juniata County ranks 35th out of 67 counties. Most of the counties surrounding Juniata also have relatively low incomes.

In 1999, Juniata County had a lower poverty rate than other adjoining counties. A more recent update from the 2002 Economic Research Service (ERS) of the United States Department of Agriculture (USDA) shows that Juniata County had the fourteenth lowest percentage of people in poverty in Pennsylvania, at 8.0%. Poverty continues to be a substantial challenge in

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the older boroughs of Juniata County. Over 17% of the population in Mifflin Borough was in poverty in 2000. Mifflintown and Port Royal Borough reported poverty levels of 13.7% and 10.0% respectively.

The source of this income data was extracted from the Property Data Source: U.S. Census Bureau, Small Area Income and Poverty Estimates (SAIPE): Prepared by: The Pennsylvania State Data Center on December 20, 2004.

The Juniata County Children and Youth Social Services Agency is finding that during the past year, it has been providing services to more children and their families than in prior years. It appears that domestic violence continues to be on an increase as is evidenced by the reports of suspected child abuse. If the reporting trend continues after March 31, 2009 throughout 2009, the Agency can expect to receive approximately 40 suspected child abuse referrals. The number of indicated referrals also appears to be increasing. The estimated percentage of substantiated child abuse cases for 2010 is expected to be 30% which will be a significant increase over the 13% substantiated rate which occurred during 2009. Investigating the number of suspected child abuse referrals received places increasing demands on the Agency. Many of the cases with an unfounded child abuse determination ultimately are opened as a general protective case which increases demand on agency resources.

YEAR	TOTAL SUSPECTED CHILD ABUSE CASES	TOTAL INDICATED CASES	PERCENT SUBSTANTIATED CHILD ABUSE
2000	37	9	24
2001	31	15	48
2002	36	12	33
2003	54	25	46
2004	44	5	11
2005	47	13	28
2006	48	12	25
2007	46	9	20
2008	53	18	34
2009	38	5	13
2010(through 3/31/10)	10	3	30
2010 estimated	40	12	30

The Agency is also becoming involved with more children experiencing emotional and mental health problems which are being observed in younger and younger children.

Juniata County is located in a rural and mountainous section of central Pennsylvania. It is comprised of many small towns and villages. It has no public transportation system which makes transportation a significant issue for both acquisition and delivery of services. Most service delivery occurs in the client's home and the Agency staff spends a great deal to time and resources in travel. The lack of public transportation affects families and children in many areas including their ability to obtain health care, employment, youth opportunities and services provided through human service agencies.

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Juniata County is an area of limited industrial development. A major sector of the population must travel to major metropolitan areas such as Harrisburg, Lewistown, or State College to seek employment. Many of the individuals who are employed are required to hold down several jobs because of their low rate of pay. Also, in most families both parents are employed in order to support their family. During 2005, 2006, and the first quarter of 2007 the area's largest employer, Empire Kosher, experienced a significant reduction in the work force through lay offs. This most certainly has and will continue to impact the economy of the county.

The Mifflin-Juniata Human Services Department completed a Needs Assessment during 2004 to assess the human services of Mifflin and Juniata Counties.

In a series of questions asking residents their opinions regarding the most pressing issues facing the two county area, drug use by both teens and adults, followed closely by juvenile crime and vandalism, lack of youth programs, poverty, and houses in disrepair were highlighted as the most severe. Consistent with their view of the most critical challenges, most respondents ranked as a high of the highest priority programs to reduce drug and alcohol use among both teens and adults. Other issues given high priority include helping youth develop life skills, combating juvenile delinquency, strengthening families, addressing sexual activity among teens, addressing domestic violence or abuse, and addressing the issue of affordable housing for the elderly. Of the services currently provided, residents cited most often difficulty accessing those related to employment training, mental health care.

The Juniata County Children and Youth Agency strives to address the problem areas and alleviate issues and concerns so that children and youth in Juniata County can have a safe, nurturing environment in which to grown.

The referrals received by the Agency are becoming more and more complex, requiring increasing caseworker time and involvement. The additional caseworker which was requested for the FY 2009-2010 was hired in January 2010 and is definitely needed to address the increasing complex caseload.

The recent trend for Juvenile Probation Delinquent referrals has been in an increase in sexual offenders. In the majority of cases the victim(s) has been a younger sibling with whom the juvenile resides. This increased type of offense has led to more placements in facilities that specialize in sexual offenders. Another cause for increased number of placements has been the repeat offender. We have juveniles that are currently under supervision and then they get rearrested sometimes more than once which ultimately leads to a placement to address their appropriate needs. Drugs and alcohol play a large role in cases also. While it may not be a drug/alcohol related offense, there is drugs/alcohol involved in the juvenile's life.

The Juniata Co. Probation Department prepares a supervision plan for each juvenile upon release from placement. It is determined what services are necessary and appropriate for each juvenile's needs to cover the three areas of balanced and restorative justice: Community Protection, Accountability, and Competency Development. Juveniles may need to attend drug/alcohol counseling, mental health counseling or family based counseling. Such referrals

shall be made and compliance will be monitored. Juvenile shall be required to complete community service hours based on their offense and age. Juvenile must be attending school or have full-time employment and working toward their GED. Juveniles, in addition, must pay costs and restitution, abide by a curfew, attend probation appointments, remain drug/alcohol free, not be rearrested, and keep parents and probation officer informed of whereabouts. The juvenile shall be supervised by the probation officer for adherence to the supervision plan. Plans will be updated monthly.

As of July 2008, a second juvenile officer position has been created in the Department through a 2-year grant. A School Based Probation Officer will be stationed in the two high schools to provide more intensive supervision to those juveniles under supervision. Numerous performance measures will be monitored to assess the success of this program. It should be noted that due to the increased supervision, it is likely that the number of violations will initially increase which could result in additional placements.

□ Issues in annual licensing review and/or the Quality Services Review

The annual licensing review was conducted by Central Region Field Staff, Faith Compton, Pat Lee and Michael Beckstein on April 27, 2010 and May 1, 2010. During this review the following areas of non-compliance were addressed and a plan of correction was immediately formulated.

1. In one of the 8 CPS records reviewed, the victim child's siblings were not seen for more than one month after the report was made. This will be corrected by the caseworker immediately ensuring the safety of all children in the home of the victim child by seeing all the victim child's siblings in a timely manner. This will be reviewed by supervisor in the bi-weekly case review.
2. The county agency was out of compliance with bulletin 3490-08-02 for the following reason: In one of 8 CPS records, where the family was accepted for services, there was no photograph of the child. This will be corrected by the agency director immediately ensuring that it is operated in conformity with Federal, State and local statutes, ordinances. The caseworker will ensure immediately that, when a family is accepted for services, photographs of the children will be taken. This will be reviewed by supervisor in the bi-weekly case review.
3. In one of 8 CPS records reviewed, there was no documentation that a rights letter was provided to the mother of the child. This will be corrected by the caseworker immediately ensuring that all subjects of an abuse, except for the subject child, are notified of their rights under the CPS Law. This will be reviewed by supervisor in the bi-weekly case review.
4. In one of 20 GPS Intake records reviewed, the children were not seen within the response time assigned by the agency. This will be corrected by the caseworker immediately ensuring that the response time that is established by the agency is met. This will be reviewed by supervisor in the bi-weekly case review.
5. In one of 20 GPS Intake records reviewed, the child's home was not visited during the assessment period. This will be corrected by the caseworker immediately ensuring that the child's home is visited during the assessment period. This will be reviewed by supervisor in the bi-weekly case review.

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6. In one of 4 placement records reviewed, the father was not provided with a copy of the Family Service Plan. This will be corrected by the caseworker immediately ensuring that the parents are provided with a copy of the service plan. This will be reviewed by supervisor in the bi-weekly case review.
7. In one of 4 placement records reviewed, the Child Permanency Plan did not include the anticipated duration of placement. This will be corrected immediately by the caseworker immediately ensuring that the Permanency Plan includes anticipated duration of placement in months. This will be reviewed by supervisor in the bi-weekly case review.
8. The county agency was out of compliance with Safety Bulletin 3490-00-02 for the following reason: In 2 of 4 placement records reviewed, it was not documented that safety was assessed at every contact. This will be corrected by the agency director immediately ensuring that it is operated in conformity with applicable Federal, State and local statutes, and ordinances. The caseworker will immediately assess safety at each contact and document in the child’s record. This will be reviewed by supervisor in the bi-weekly case review.
9. The county agency was out of compliance with Kinship Care Policy 00-03-03 for the following reason: In 1 of 4 placement records reviewed, the county agency did not provide the grandmother that expressed interest in caring for the child with Attachment A. This will be corrected by the caseworker immediately ensuring that it is operated in conformity with applicable Federal, State and local statutes, and ordinances. The caseworker will immediately ensure that attachments are provided to caregivers within the appropriate time frame. This will be reviewed by supervisor in the bi-weekly case review.

❑ Other Changes or Important Trends

A note worthy change that has occurred since the submittal of the previous NBPB that may affect child welfare service needs is an increase in referrals to the agency from the Hispanic population.

UNDUPLICATED HISPANIC REFERRALS

	<u>Referrals</u>		<u>Intake</u>		<u>Accepted for Services</u>	
	Families	Children	Families	Children	Families	Children
FY 04-05	12	26	12	26	0	0
FY 05-06	19	33	17	30	2	3
FY 06-07	20	36	16	27	4	9
FY 07-08	12	23	12	24	0	0
FY 08-09	15	30	19	40	4	4
FY 09-10	32	64	25	58	3	3

This chart indicates an increase in the number of referrals which results in an increase in the amount of casework activities required from the Agency. Providing services to this population requires additional assistance to the Agency from the translator who provides translation services as a consultant through contract for the caseworkers. In order to be proactive in providing services to the Hispanic population, the Agency coordinated and sponsored a training through the

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Child Welfare Training Center, to service providers and professionals within the community. The training focused on the Hispanic Culture in Juniata County and the topics covered included an overview of Hispanic Culture, a synopsis of parenting styles/family dynamics of the culture, and particular focus on the culture of El Salvador, Honduras, Chile, and Mexican families. This training was well received with 27 individuals in attendance representing service providers, professionals, and community members.

The Agency continues to face challenges in obtaining psychiatric and psychological evaluations which recommend “medically necessary” services for youth which in the opinion of the Agency caseworker demonstrate behavior which would fall under that level of services. Placements will continue to have an impact on the Agency budget and utilization of funds.

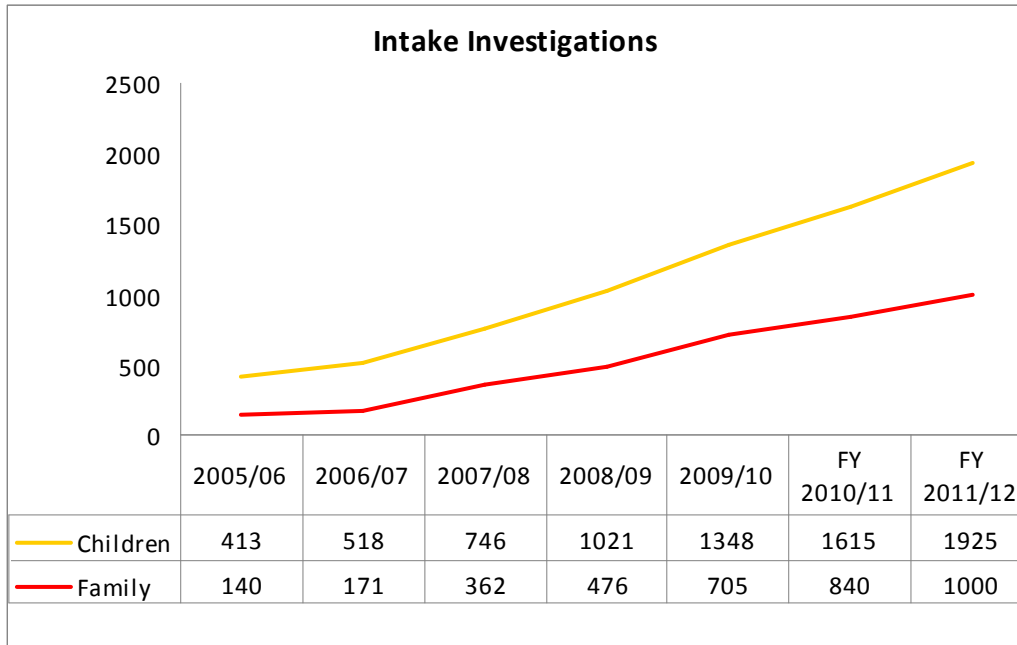
Juniata County Children and Youth Services primary goal is to maintain youth whenever possible, with their biological parents. The experience of the Agency is that the most successful placement arrangement is to maintain children within the home of their parents and within their community while addressing the situation which necessitates Agency involvement. The Agency has been successful in reducing placements of truants through Family Group Decision Making and the use of the services provided by Families First.

The Agency was granted approval to hire a caseworker to provide Independent Living and general casework activity and a fiscal assistant and both were hired in FY 2009-2010. Both of these positions should enhance service provision and agency functioning. The providing of Independent Living Services should have a positive impact on the attempt to reduce the duration of out-of-home placements.

When placement is necessary to protect the safety and well-being of the children, the Juniata County Children and Youth Services always strives to obtain placement in the least restrictive placement possible and within their community while pursuing permanency for the child. The Agency’s primary focus, whenever placement is deemed necessary and appropriate, will be to comply with the Kinship Care regulations by pursuing relative resources.

3-2a. Intake Investigations

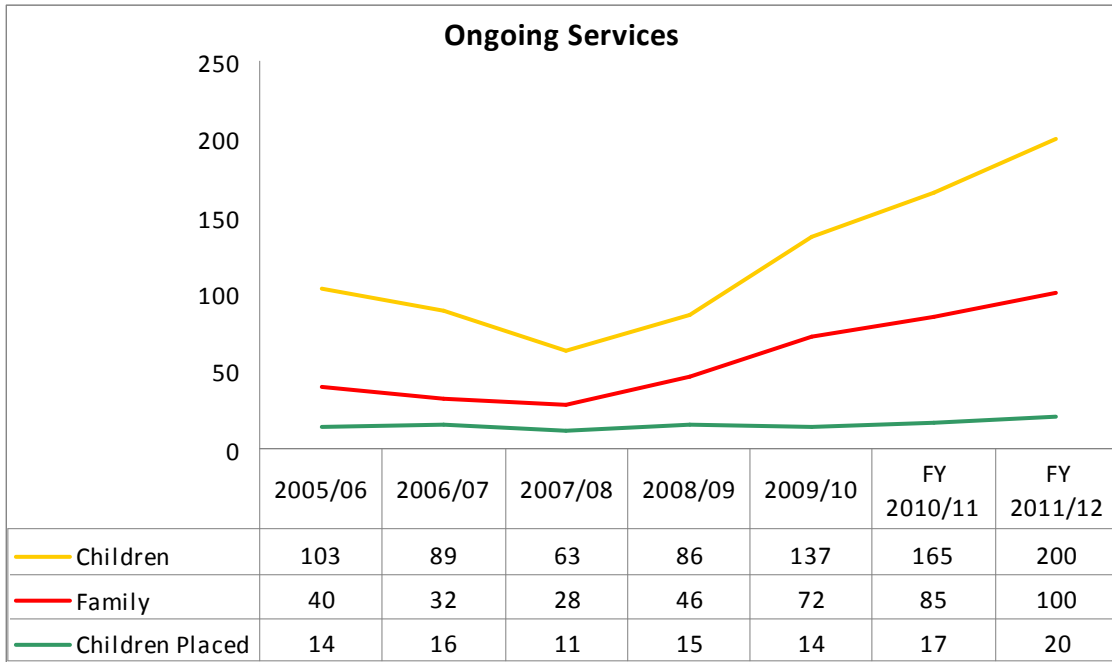
Insert the Intake Investigations Chart (Chart 1) and discuss any highlighted trends. Describe factors contributing to the trend. Discuss any important trends that may not be highlighted.



This chart indicated an increasing amount of intake investigations. A possible explanation causing the increase could be attributed to the increasing stressors in society due to the economic downturn in the economy.

3-2a. Ongoing Services

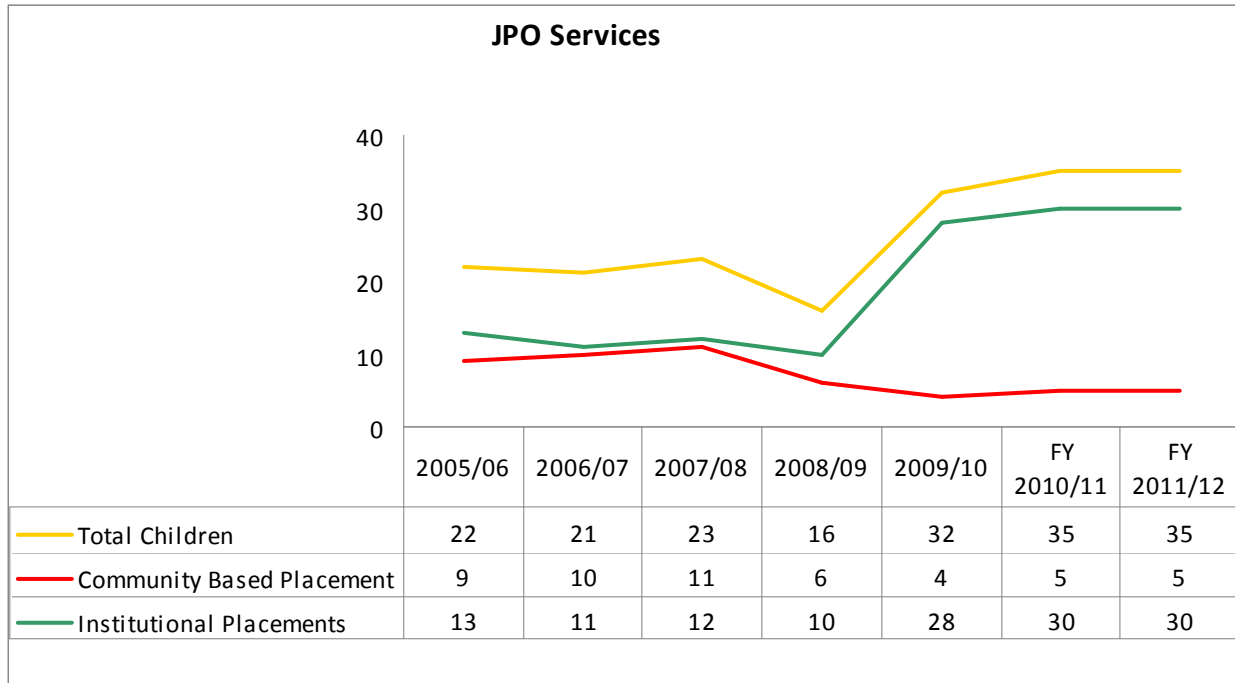
- Insert the Ongoing Services Chart (Chart 2) and discuss any highlighted trends. Describe factors contributing to the trend. Discuss any important trends that may not be highlighted.



The Ongoing Services to children and families appears to be increasing however not as significantly as the intake investigations. The Agency tends to attempt to work with children and families to alleviate the reason for the referral without providing ongoing services for extended periods of time. The children being placed is not rising drastically as the Agency works to maintain children in their own homes.

3-2a. JPO Services

- Insert the JPO Services Chart (Chart 3) and discuss any highlighted trends. Describe factors contributing to the trend. Discuss any important trends that may not be highlighted.

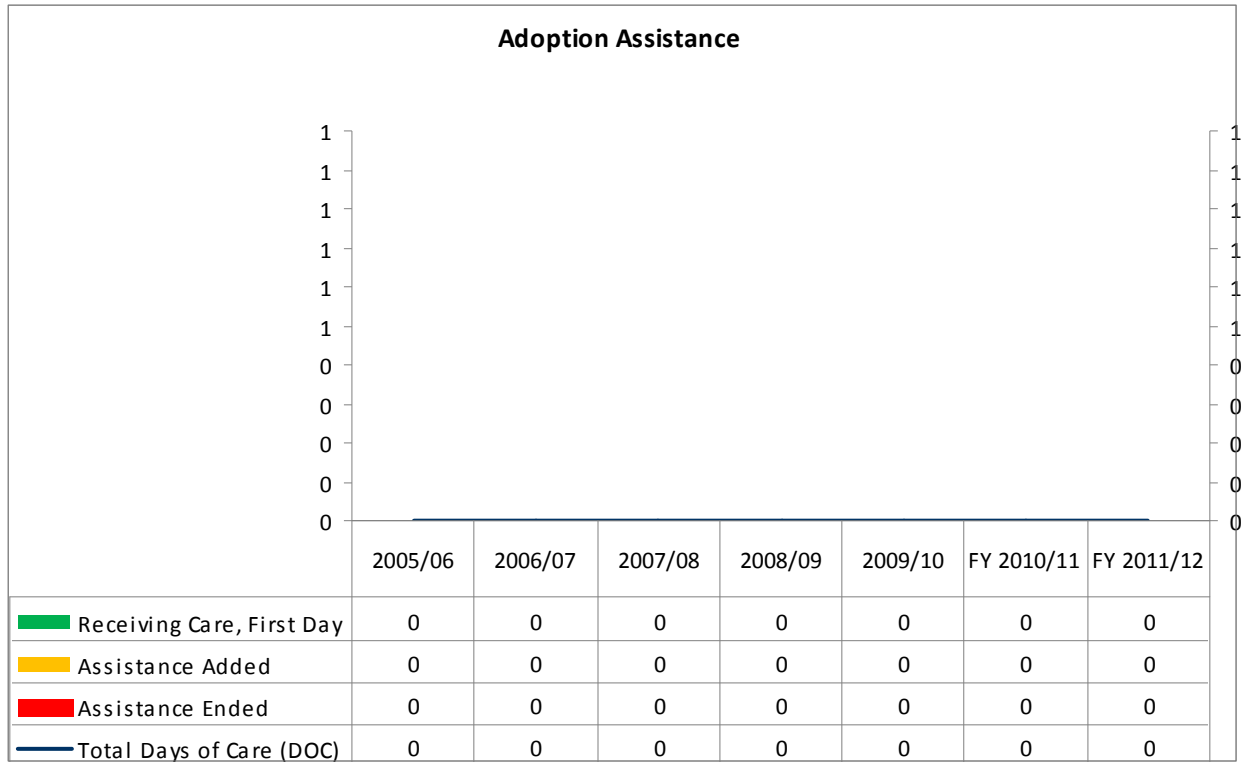


JPO placements appear to be leveling off rather than increasing in numbers. This trend may be attributed to the increasing use of electronic monitoring which presents a significant savings to the County. Even with the use of electronic monitor, JPO placements continue to be extremely burdensome on the budget as these placements are very expensive.

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3-2b. Adoption Assistance

- Insert the Adoption Assistance Chart (Chart 4) and discuss any highlighted trends. Describe factors contributing to the trend. Discuss any important trends that may not be highlighted.

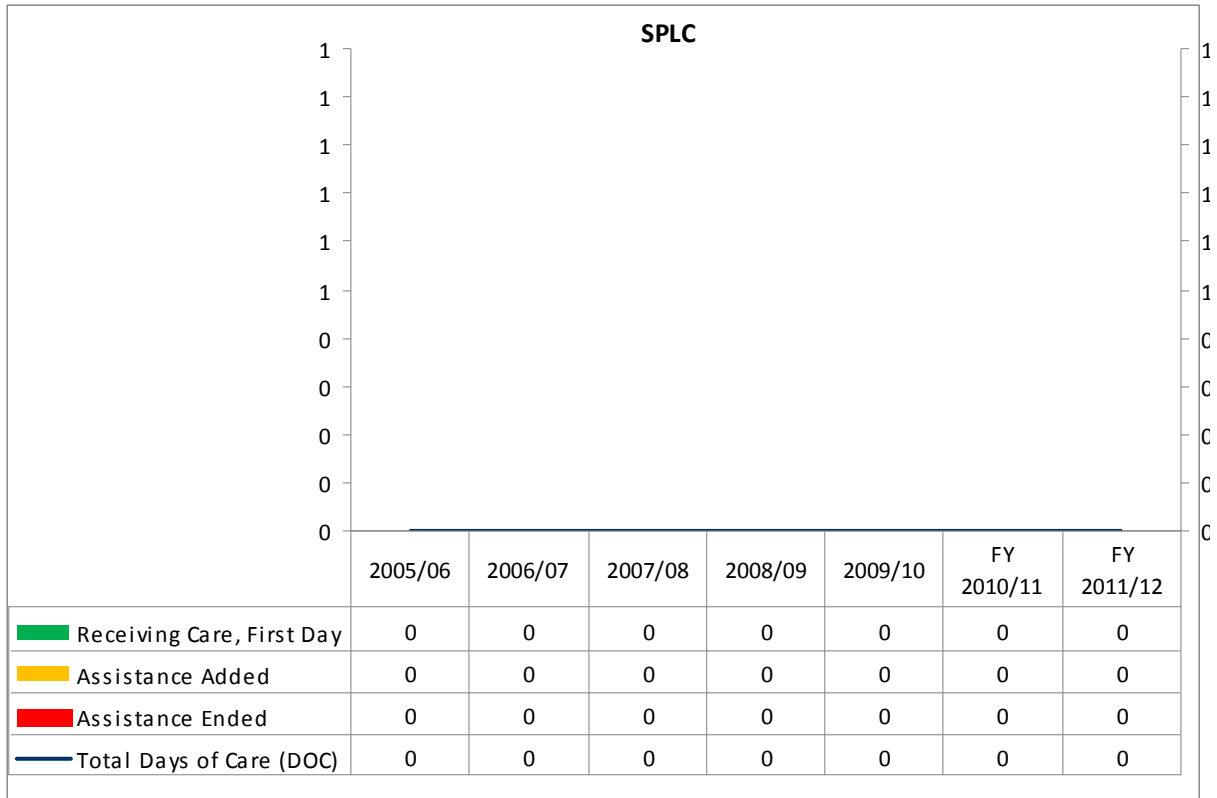


The Agency does not have any children in placement receiving Adoption Assistance and is not projecting any in 2010-11 and 2011-12.

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3-2c. Subsidized Permanent Legal Custody (SPLC)

- Insert the SPLC Chart (Chart 5) and discuss any highlighted trends. Describe factors contributing to the trend. Discuss any important trends that may not be highlighted.

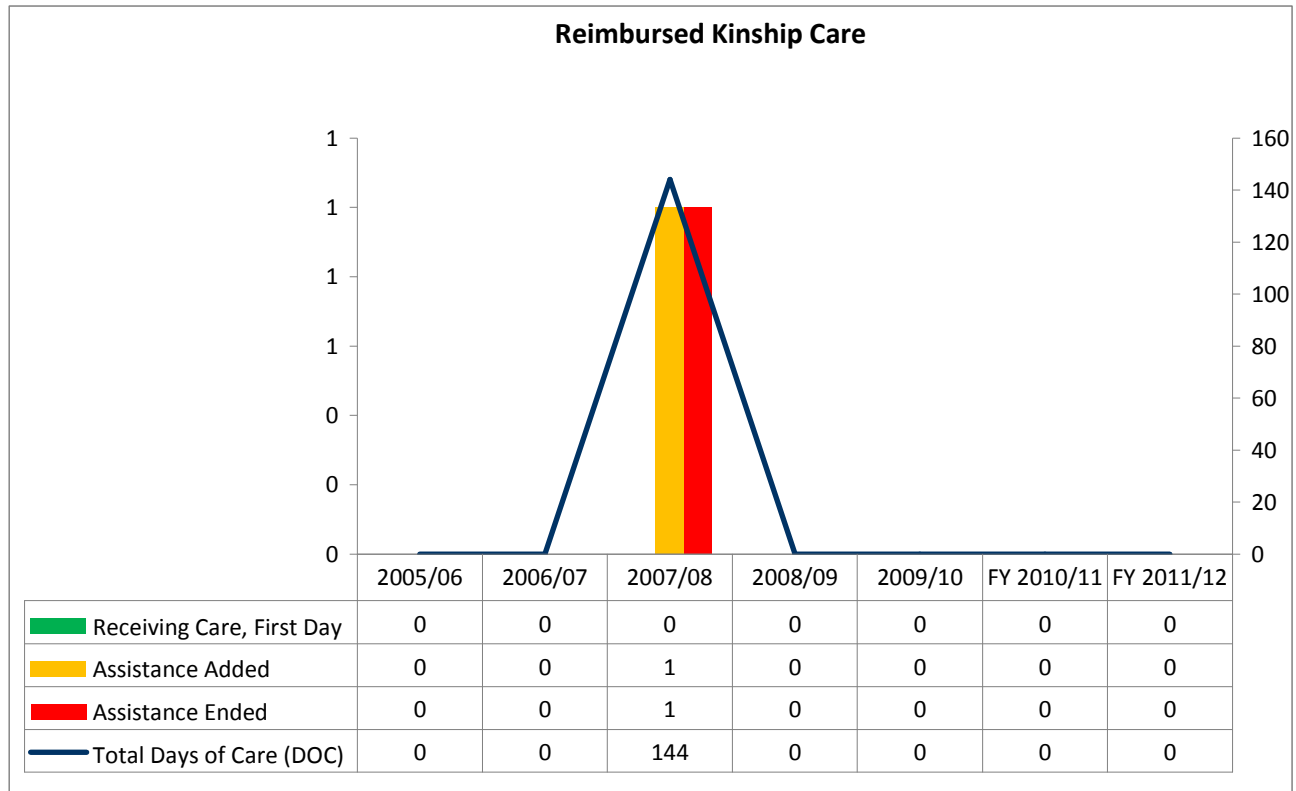


The Agency does not have any children in Subsidized Permanent Legal Custody (SPLC).

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3-2d. Out-of-Home Placements: County Selected Indicator

- Insert charts related to out-of-home placements where trends are highlighted (Charts 6-13), and discuss the trend(s). Describe factors contributing to the trend. Discuss any important trends that may not be highlighted.

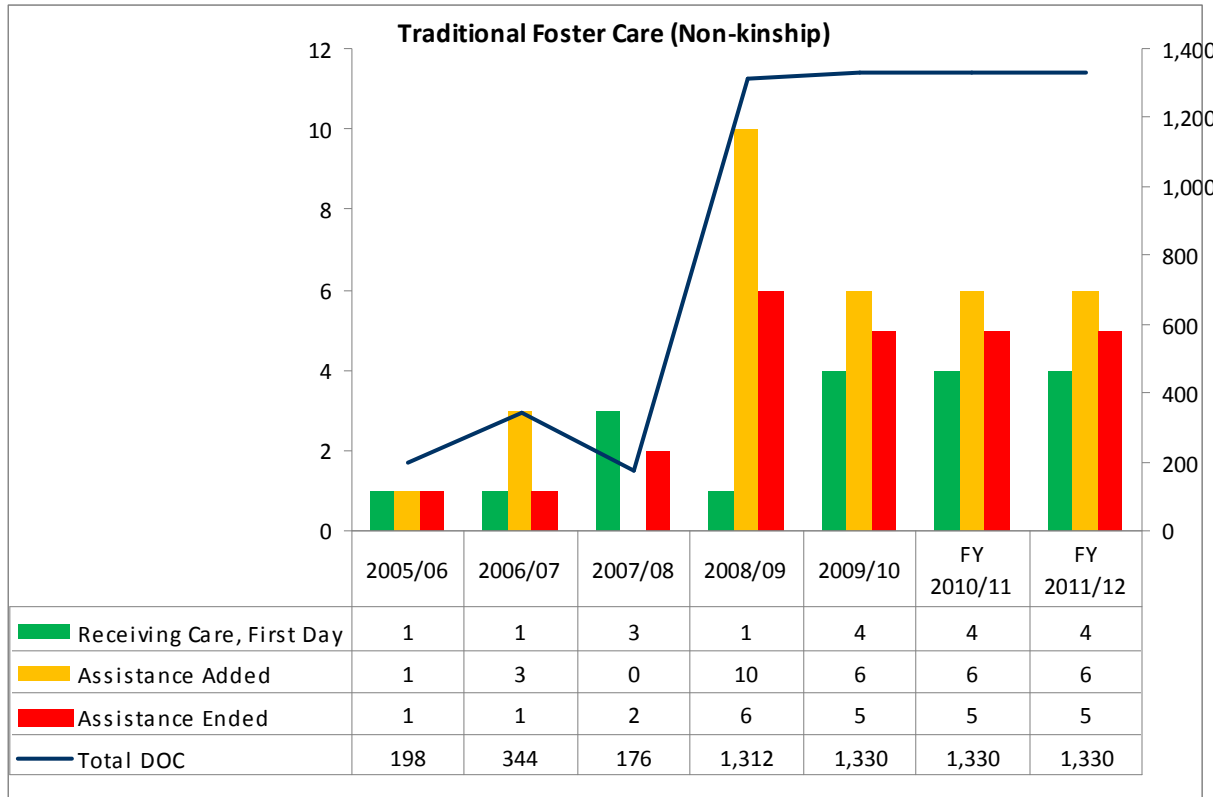


The Agency used Kinship Care for one child for a total of 144 days. Kinship care is considered in every placement situation and is viewed as the best placement option for a child. Currently, no children are receiving kinship care.

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3-2d. Out-of-Home Placements: County Selected Indicator

- Insert charts related to out-of-home placements where trends are highlighted (Charts 6-13), and discuss the trend(s). Describe factors contributing to the trend. Discuss any important trends that may not be highlighted.

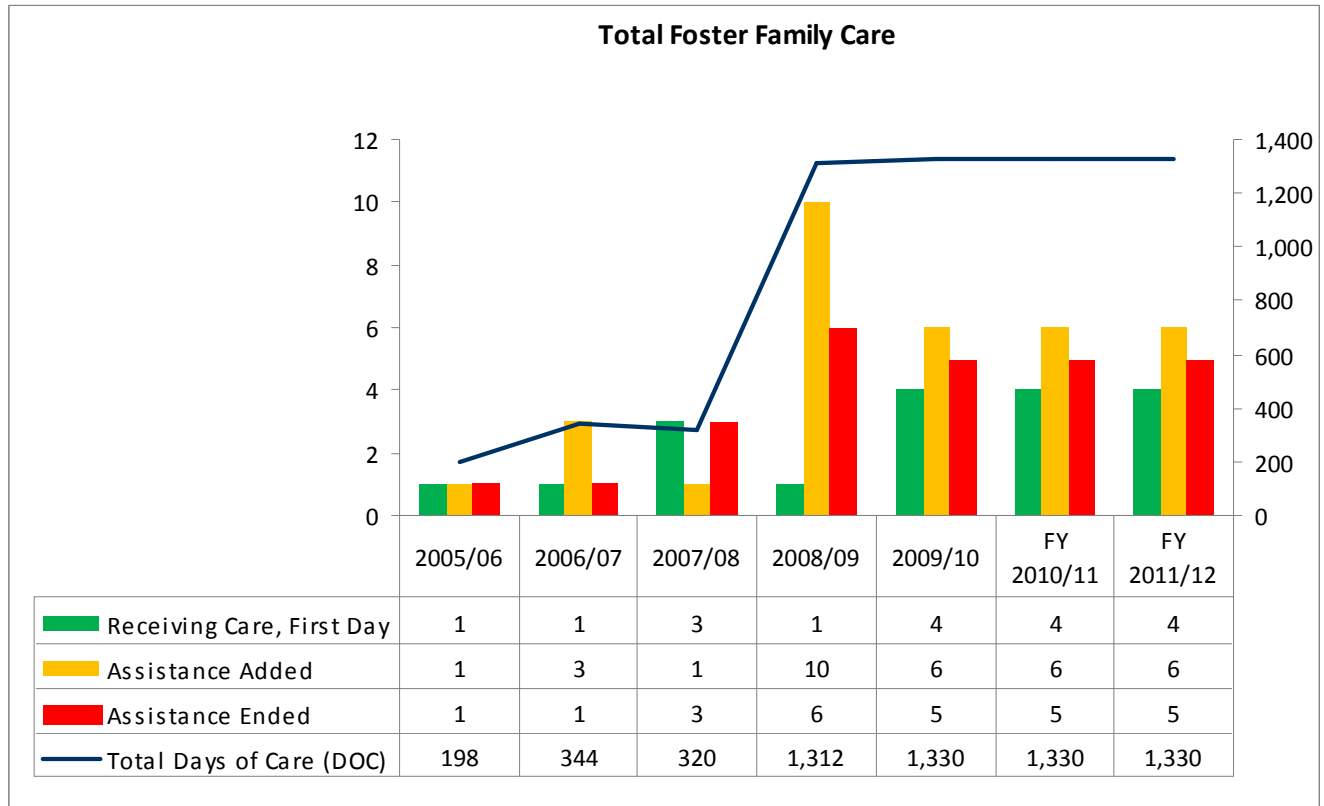


There is no predictable trend in out of home placements. The Days of Care fluctuate up and down from FY 2005/06 through FY 2007/08. However during FY 2008/09 a significant increase occurred as a result of the Agency having to place two sibling groups of 4 and 3. Also, one child moved from a Wilderness Program placement to foster care. It is anticipated that no significant down turn will occur in placements during FY 2010/11 and FY 2011/12 due to the issues facing society.

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3-2d. Out-of-Home Placements: County Selected Indicator

- Insert charts related to out-of-home placements where trends are highlighted (Charts 6-13), and discuss the trend(s). Describe factors contributing to the trend. Discuss any important trends that may not be highlighted.

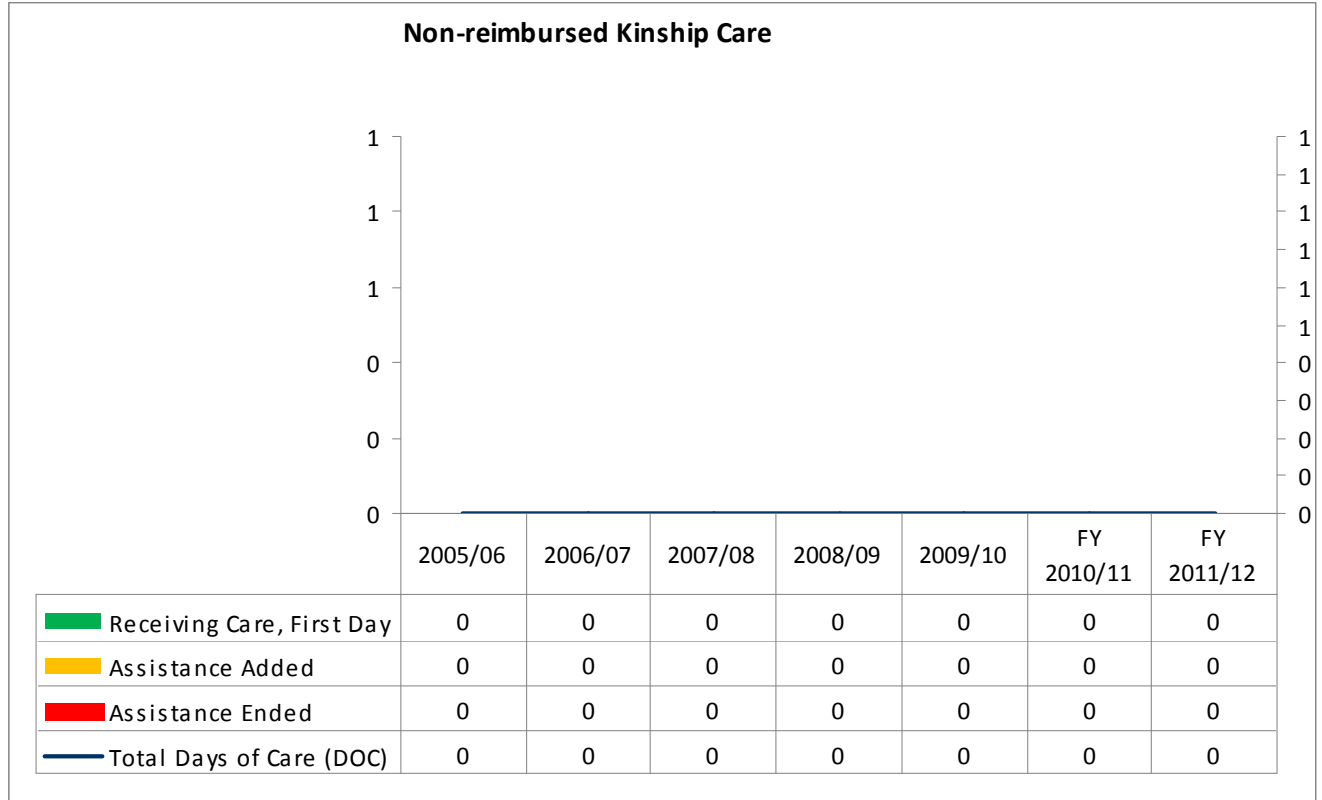


This chart is very similar to Traditional Foster Care (Non Kinship) chart however the 144 kinship care days of care are added. The same trend information stated on the traditional foster care (Non Kinship) chart applies to this chart.

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3-2d. Out-of-Home Placements: County Selected Indicator

- Insert charts related to out-of-home placements where trends are highlighted (Charts 6-13), and discuss the trend(s). Describe factors contributing to the trend. Discuss any important trends that may not be highlighted.

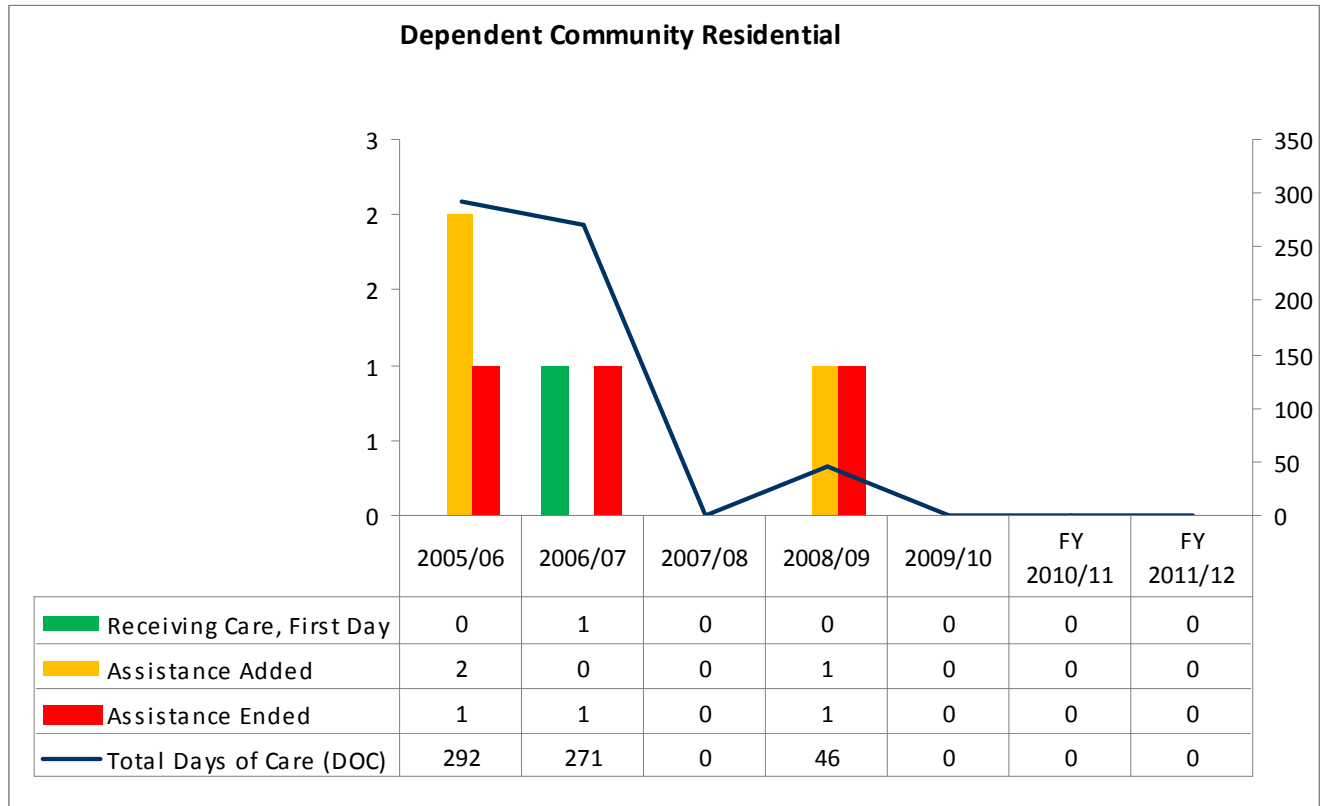


The Agency does not have any children placed in Non-reimbursed Kinship Care.

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3-2d. Out-of-Home Placements: County Selected Indicator

- Insert charts related to out-of-home placements where trends are highlighted (Charts 6-13), and discuss the trend(s). Describe factors contributing to the trend. Discuss any important trends that may not be highlighted.

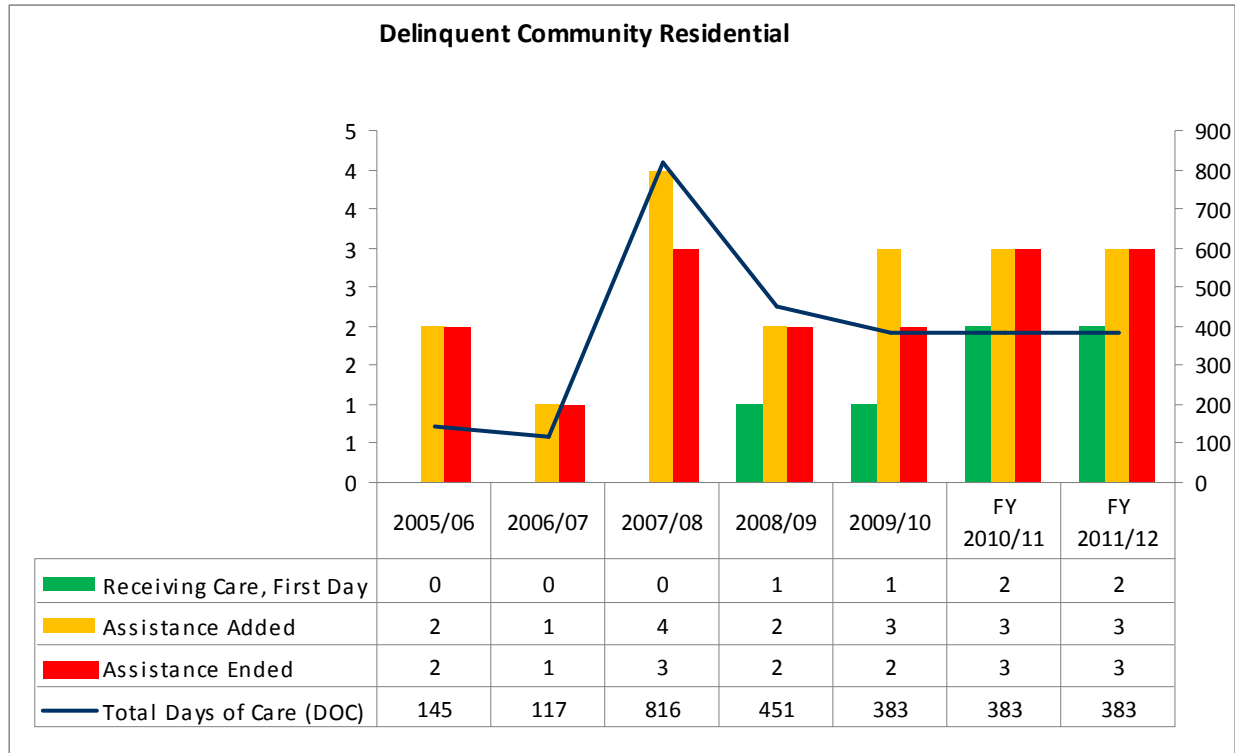


The Agency experienced a similar amount of usage of dependent community residential days of care during FY 2005/06 and FY 2006/07. Then a dramatic drop occurred in FY 2007/08. Usage increased in FY 2008/09 and dropped to no days of care in FY 2009/10. Based on prior usage 180 days of care is being included for FY 2010/11 and FY 2011/12.

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3-2d. Out-of-Home Placements: County Selected Indicator

- Insert charts related to out-of-home placements where trends are highlighted (Charts 6-13), and discuss the trend(s). Describe factors contributing to the trend. Discuss any important trends that may not be highlighted.

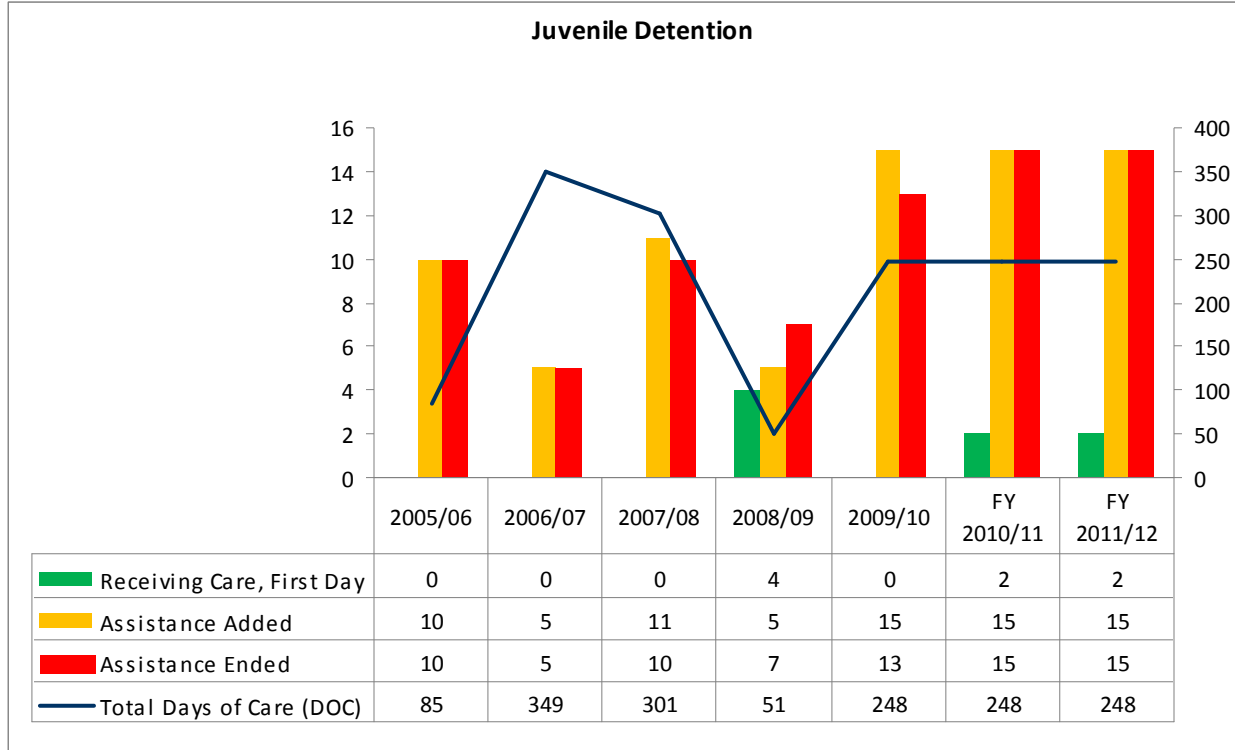


A significant increase in Delinquent Community Residential placement days of care occurred during FY 2007/08. The DOC were reduced by almost half during FY 2008/09 primarily due to the use of Electronic monitoring. The County is planning to continue the use of Electronic Monitoring as a way to reduce placement costs and keep juveniles in their communities.

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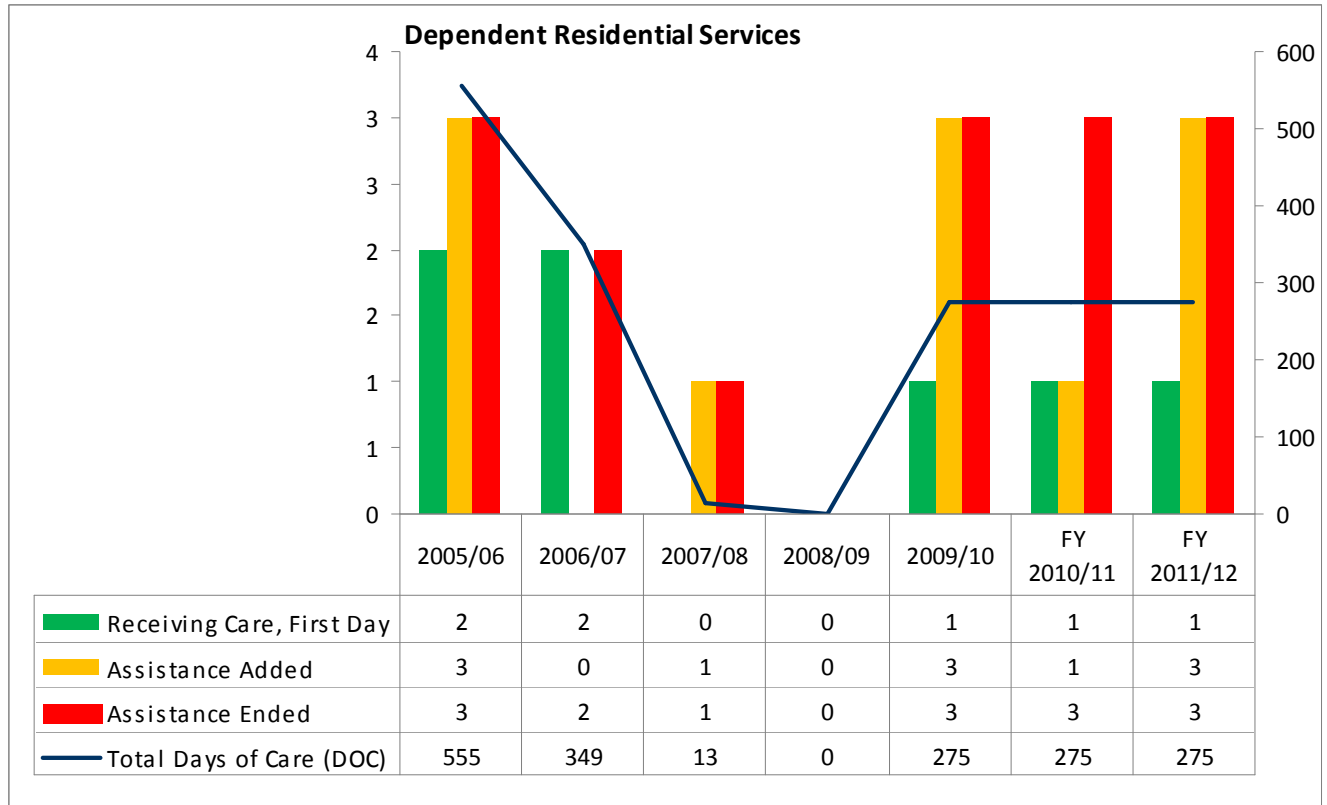
3-2d. Out-of-Home Placements: County Selected Indicator

- Insert charts related to out-of-home placements where trends are highlighted (Charts 6-13), and discuss the trend(s). Describe factors contributing to the trend. Discuss any important trends that may not be highlighted.



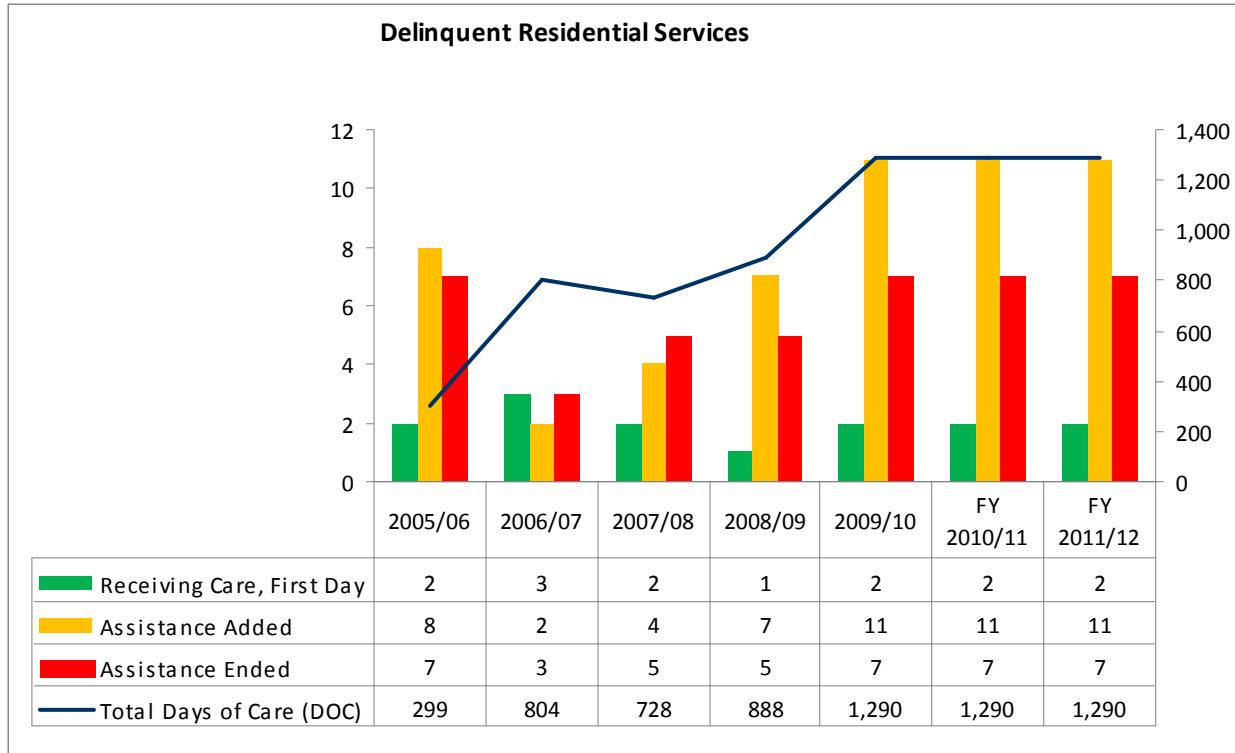
This chart does not indicate a predictable trend in the use of Detention services. The use of Detention Services is dependent upon the type and severity of the offense committed by the juveniles. FY 2008/09 detention DOC were significantly lower than the two prior fiscal years. It is felt Detention DOC in future years will probably be higher and more in line with past usage.

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This chart does not indicate a predictable trend in the use of Dependent Residential Services. The Agency attempts to keep juveniles in the least restrictive settings when placements are necessary. These are situations where residential services are necessary and funds need to be available to cover these expenses. FY 2008/09 had no days of care for dependent residential services. FY 2009/10 however had an increase of 275 days of care and it is expected that FY 2010/11 will have an equal amount if not more days of care because the agency is having to place juvenile dependents who have failed in the foster care settings or are acting out.

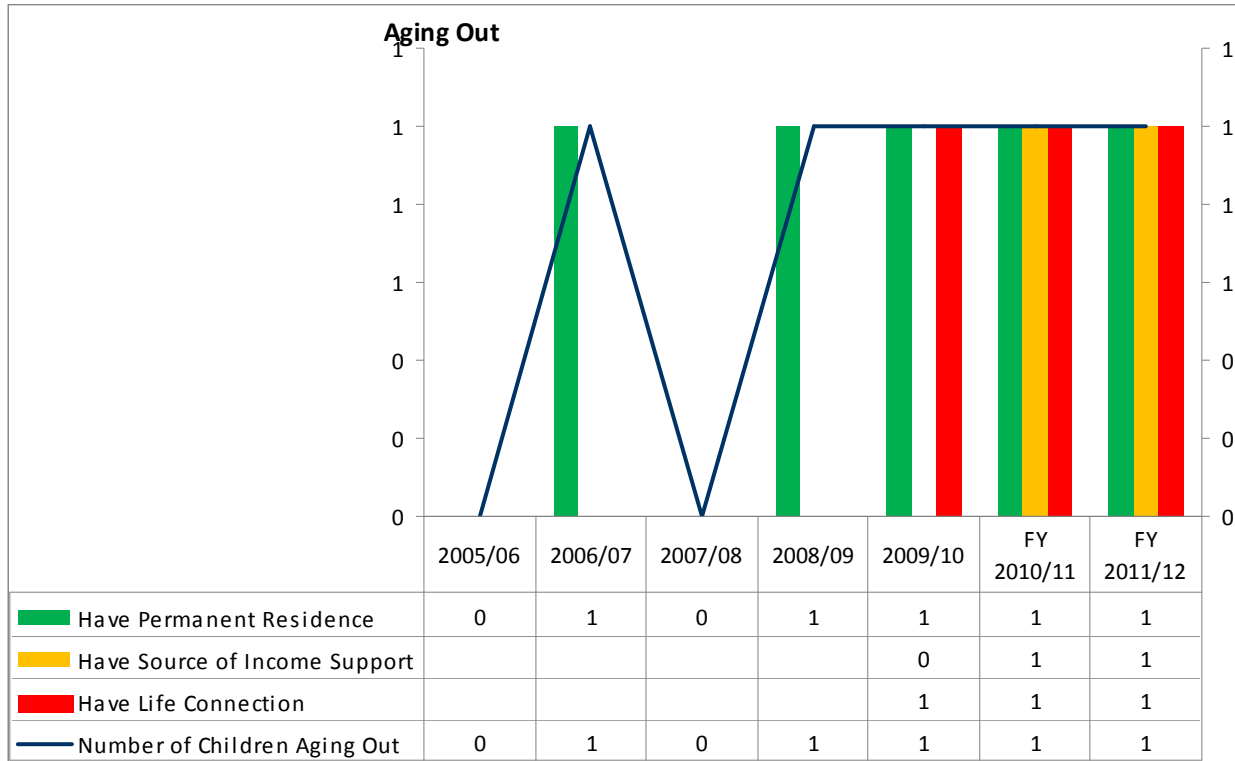
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Delinquent Residential Services present a significant expense in the Children and Youth budget. It is anticipated that the use of Delinquent Residential Services will continue at approximately the same usage rate as is reflected in this chart. The most challenging delinquent juveniles are placed in residential settings. FY 2009/10 resulted in 900 days of care and FY 2010/11 is being predicted to have a similar amount and probably more days of care.

3-2e. Aging Out

- Insert the Aging Out Chart (Chart 14). If the county does not have sufficient data to analyze trends, describe how the county plans to track this data in the future.



This chart indicates that the Agency ensures that all children aging out of care have a permanent residence, source of income support, and a life connection. This practice will continue in order to provide for the best interest of the juvenile.

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3-2f. General Indicators

- Insert the complete table from the *General Indicators* tab. No narrative is required in this section.

3-2: General Indicators								
Type in PURPLE boxes only (blue for Excel 2007 users)								
County Number: #N/A			Class			#N/A		
#N/A								
3-2a. Service Trends								
Indicator	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	Projected		2005-09
						FY 2010/11	FY 2011/12	% Change
Intake Investigations								
Children	413	518	746	1021	1348	1615	1925	226.4%
Family	140	171	362	476	705	840	1000	403.6%
Ongoing Services								
Children	103	89	63	86	137	165	200	33.0%
Family	40	32	28	46	72	85	100	80.0%
Children Placed	14	16	11	15	14	17	20	0.0%
JPO Services								
Total Children	22	21	23	16	32	35	35	45.5%
Community Based Placement	9	10	11	6	4	5	5	-55.6%
Institutional Placements	13	11	12	10	28	30	30	115.4%
3-2b. Adoption Assistance								
Indicator	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	Projected		2005-09
						FY 2010/11	FY 2011/12	% Change
Adoption Assistance								
Receiving Care, First Day	0	0	0	0	0	0	0	#DIV/0!
Assistance Added	0	0	0	0	0	0	0	#DIV/0!
Assistance Ended	0	0	0	0	0	0	0	#DIV/0!
Total Days of Care (DOC)	0	0	0	0	0	0	0	#DIV/0!
3-2c. SPLC								
Indicator	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	Projected		2005-09
						FY 2010/11	FY 2011/12	% Change
Subsidized Permanent Legal Custodianship								
Receiving Care, First Day	0	0	0	0	0	0	0	#DIV/0!
Assistance Added	0	0	0	0	0	0	0	#DIV/0!
Assistance Ended	0	0	0	0	0	0	0	#DIV/0!
Total Days of Care (DOC)	0	0	0	0	0	0	0	#DIV/0!

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3-2d. Placement Data								
Indicator	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	Projected		2005-09
						FY 2010/11	FY 2011/12	% Change
Traditional Foster Care (non-kinship)								
Receiving Care, First Day	1	1	3	1	4	4	4	300.0%
Assistance Added	1	3	0	10	6	6	6	500.0%
Assistance Ended	1	1	2	6	5	5	5	400.0%
Total DOC	198	344	176	1,312	1,330	1,330	1,330	571.7%
Reimbursed Kinship Care								
Receiving Care, First Day	0	0	0	0	0	0	0	#DIV/0!
Assistance Added	0	0	1	0	0	0	0	#DIV/0!
Assistance Ended	0	0	1	0	0	0	0	#DIV/0!
Total Days of Care (DOC)	0	0	144	0	0	0	0	#DIV/0!
Foster Family Care (Total of 2 above)								
Receiving Care, First Day	1	1	3	1	4	4	4	300.0%
Assistance Added	1	3	1	10	6	6	6	500.0%
Assistance Ended	1	1	3	6	5	5	5	400.0%
Total Days of Care (DOC)	198	344	320	1,312	1,330	1,330	1,330	571.7%
Non-reimbursed Kinship Care								
Receiving Care, First Day	0	0	0	0	0	0	0	#DIV/0!
Assistance Added	0	0	0	0	0	0	0	#DIV/0!
Assistance Ended	0	0	0	0	0	0	0	#DIV/0!
Total Days of Care (DOC)	0	0	0	0	0	0	0	#DIV/0!
Dependent Community Residential								
Receiving Care, First Day	0	1	0	0	0	0	0	#DIV/0!
Assistance Added	2	0	0	1	0	0	0	-100.0%
Assistance Ended	1	1	0	1	0	0	0	-100.0%
Total Days of Care (DOC)	292	271	0	46	0	0	0	-100.0%
Delinquent Community Residential								
Receiving Care, First Day	0	0	0	1	1	2	2	#DIV/0!
Assistance Added	2	1	4	2	3	3	3	50.0%
Assistance Ended	2	1	3	2	2	3	3	0.0%
Total Days of Care (DOC)	145	117	816	451	383	383	383	164.1%
Juvenile Detention								
Receiving Care, First Day	0	0	0	4	0	2	2	#DIV/0!
Assistance Added	10	5	11	5	15	15	15	50.0%
Assistance Ended	10	5	10	7	13	15	15	30.0%
Total Days of Care (DOC)	85	349	301	51	248	248	248	191.8%
Dependent Residential Services								
Receiving Care, First Day	2	2	0	0	1	1	1	-50.0%
Assistance Added	3	0	1	0	3	1	3	0.0%
Assistance Ended	3	2	1	0	3	3	3	0.0%
Total Days of Care (DOC)	555	349	13	0	275	275	275	-50.5%
Delinquent Residential Services								
Receiving Care, First Day	2	3	2	1	2	2	2	0.0%
Assistance Added	8	2	4	7	11	11	11	37.5%
Assistance Ended	7	3	5	5	7	7	7	0.0%
Total Days of Care (DOC)	299	804	728	888	1,290	1,290	1,290	331.4%
3-2e. Aging Out Data								
Indicator	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	Projected		2005-09
						FY 2010/11	FY 2011/12	% Change
Aging Out								
Number of Children Aging Out	0	1	0	1	1	1	1	#DIV/0!
Have Permanent Residence	0	1	0	1	1	1	1	#DIV/0!
Have Source of Income Support					0	1	1	#DIV/0!
Have Life Connection					1	1	1	#DIV/0!

Section 4: County Programs & Services

➤ 4-1: Children/Families not Accepted for Service

- How does the county determine a child/family is not accepted for service?

Currently through the use of Human Service Development Funds the Agency, at no cost to the County, purchases in-home services for children/families not accepted for services. The Agency caseworkers are able to provide the needed services in a manner which targets specific goals and objectives unique to individual families.

Evidence indicated that successful outcomes depend on identifying and treating parental problems and needs on an individual bases. Sources: Hess, Folaron and Jefferson (1992); Maluccio (1999); Martin, Barbee, Antle and Sar (2002). Providing in-home support and education to Juniata County families is crucial to enhancing the families ability to effectively parent their children. The family and a Children and Youth caseworker develop specific goals and actions. The Families First case manager then assists, educates, and empowers the family to reach these goals and outcomes. Detailed monthly reports are required from providers so that the children and youth caseworkers are clearly aware of what is happening within the family. This means the outcomes and goals are regularly and consistently monitored to ensure that desirable outcomes are being achieved.

The Agency is well aware of the importance of preventative programs as part of the provision of services to children and families in need of services within the county. Some of the specific protective programs available within Juniata County are the: Family Group Decision Making, Head Start, Day Care, SAP program, the Abuse Network, Big Brothers Big Sisters, Early Intervention Services, and The United Ways' Success By 6 Program.

The Children and Youth staff collaborate with all organizations providing services to Children and Families in the area and strives toward integrating services for Children and Youth with the goal of a seamless approach to services provision.

➤ 4-2: New/Enhanced Programs

- ❑ Briefly explain requests for funding of new programs or enhancements to existing programs. The explanation must include why the county is seeking funding for the new/enhanced program and how it relates to needs identified in the county.

The Agency is not requesting funds for any new/enhanced programs for FY 2010-2011.

- ❑ In the specific budget adjustment forms for new initiatives or services, identify cost savings and reduced rates, and provide evidence that the new program is less expensive or more effective than the current service.

- ❑ For enhanced programs, describe how the program is effective.

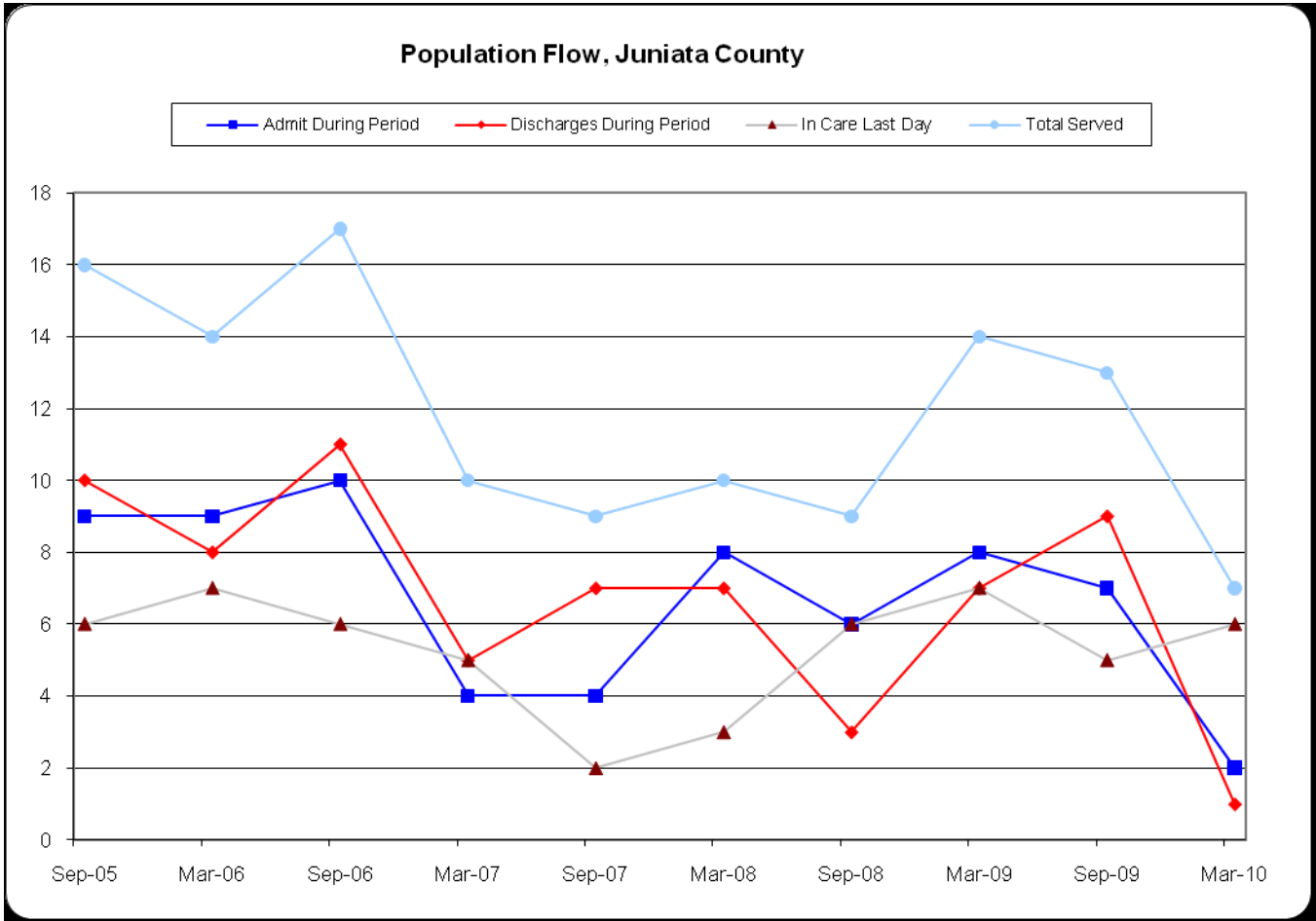
- ❑ For enhanced programs, discuss the expected level of program improvement, and describe how the program will reduce costs or the rate of future cost increases.

Section 5: Outcome Indicators

**5-1a. Foster Care Population Flow
(See HZA Data Package)**

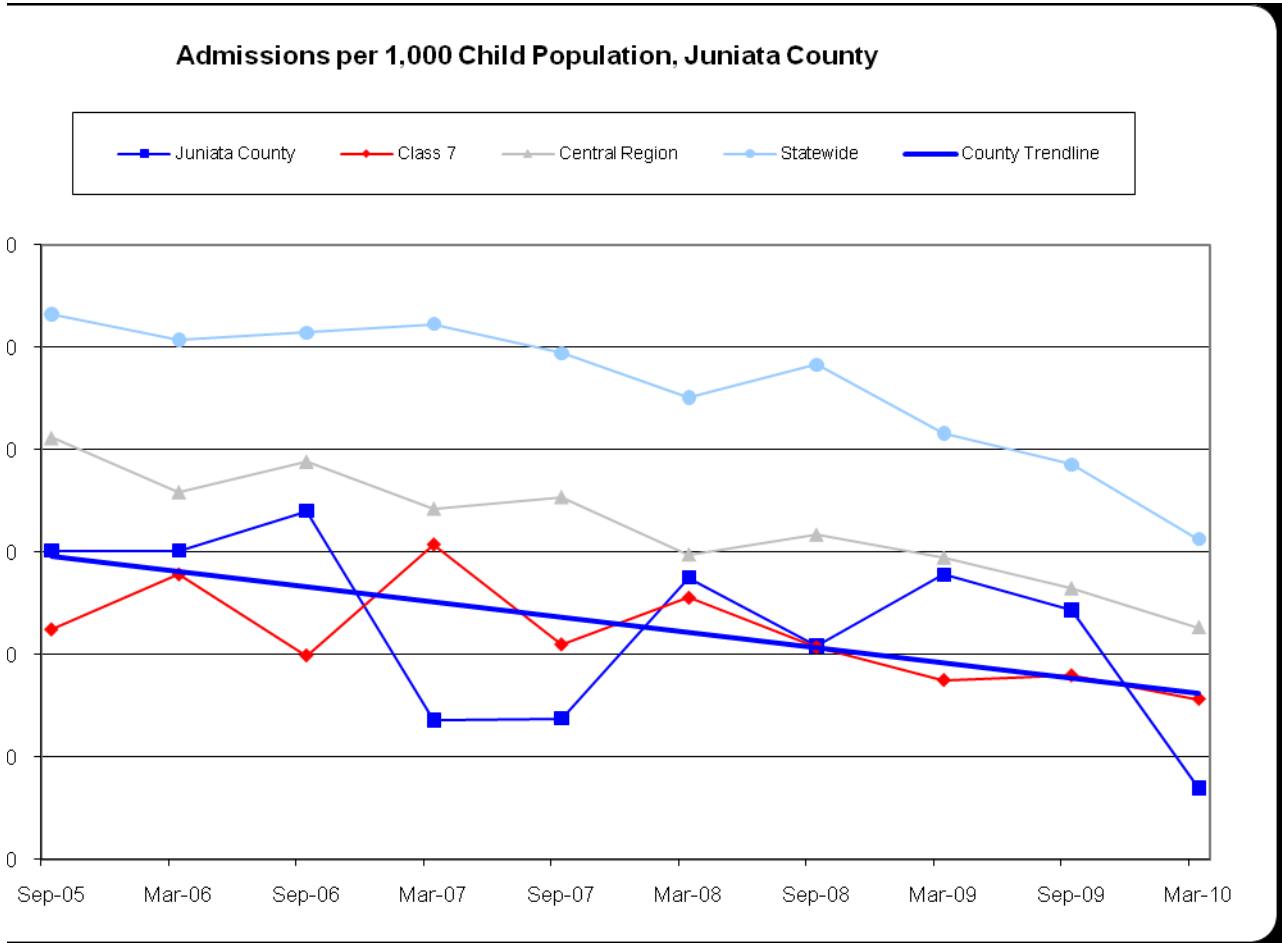
On the following pages, paste up to three charts from the HZA data. Each chart should be pasted on a separate page.

Click to Paste HZA chart



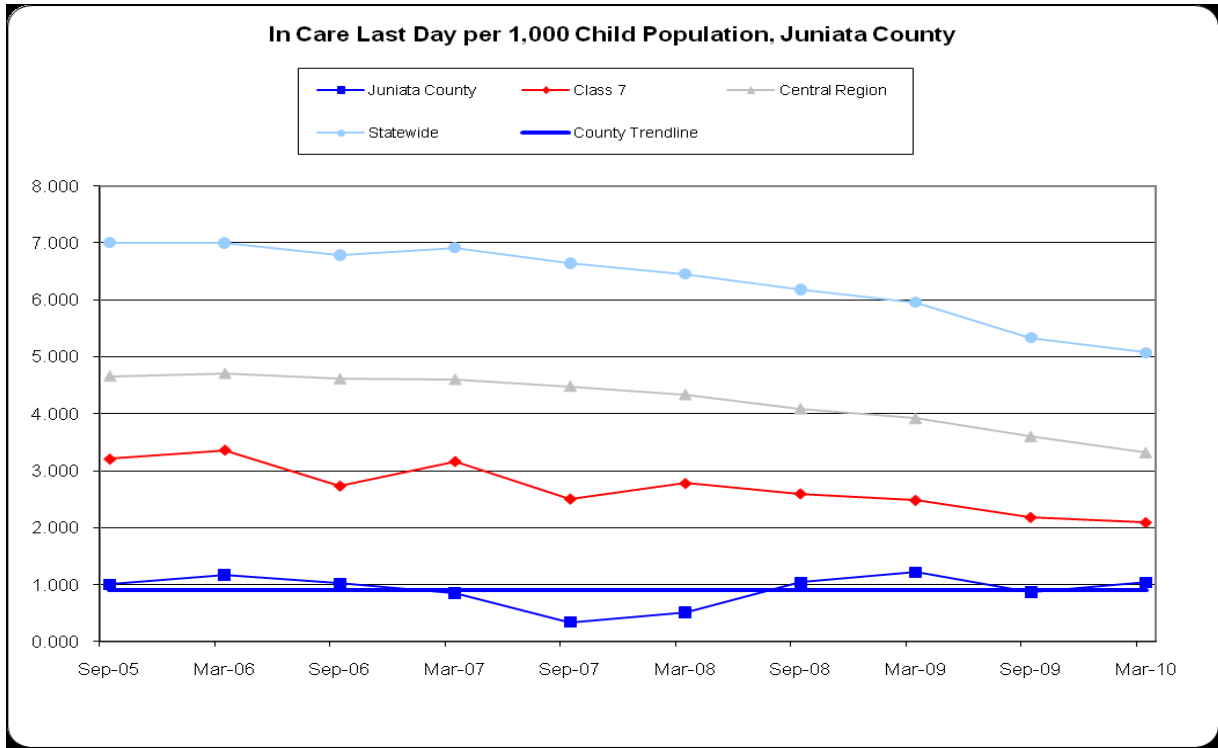
Juniata

Click to Paste HZA chart



Juniata

Click to Paste HZA chart



- ❑ Is the overall trend in the number of children being served or in care in the county different than that in the state as a whole? In counties of the same class?

Over the last five reporting periods in Juniata County the rate of children admitted into care per 1,000 has decreased from 1.4 per 1,000 to 0.4 per 1,000. During the same time period the rate of admissions in counties of the same size decreased from 1.3 per 1,000 to 0.7 per 1,000. At the first of the month of October 2008 there were four children in care. During October 2008, the Agency placed four children of which three were a sibling group. This resulted in a 100% increase in the number of children in care. Because Juniata County has small numbers to begin with, placing even one or two children causes significant rates of increase. According to the Graph “In Care Last Day per 1,000 Child Population, Juniata County” the county trendline includes a relatively even number of children being placed with no significant fluctuations in placements and/or discharges. As always, a placement of a sibling group or even a small number of children can significantly alter the County Trend.

- ❑ Please describe what demographic factors, if any, have contributed to changes in the number of children being served or in care.

There are no demographic factors that can be identified which have contributed to changes in the number of children being served or in care. It is anticipated that the current economic climate may eventually negatively impact the number of placements. The Agency will strive to keep placements at a minimum and placements will result only as a last resort.

Juniata

- ❑ Please describe what changes in agency priorities or programs, if any, have contributed to changes in the number of children served or in care and/or the rate at which children are discharged from care.

There are no changes in agency priorities or programs that can be identified which have contributed to changes in the number of children being served or in care.

- ❑ Are there any demographic shifts which impact the proportions of children in care (for example, are younger children making up a larger proportion of admissions than in years past)?

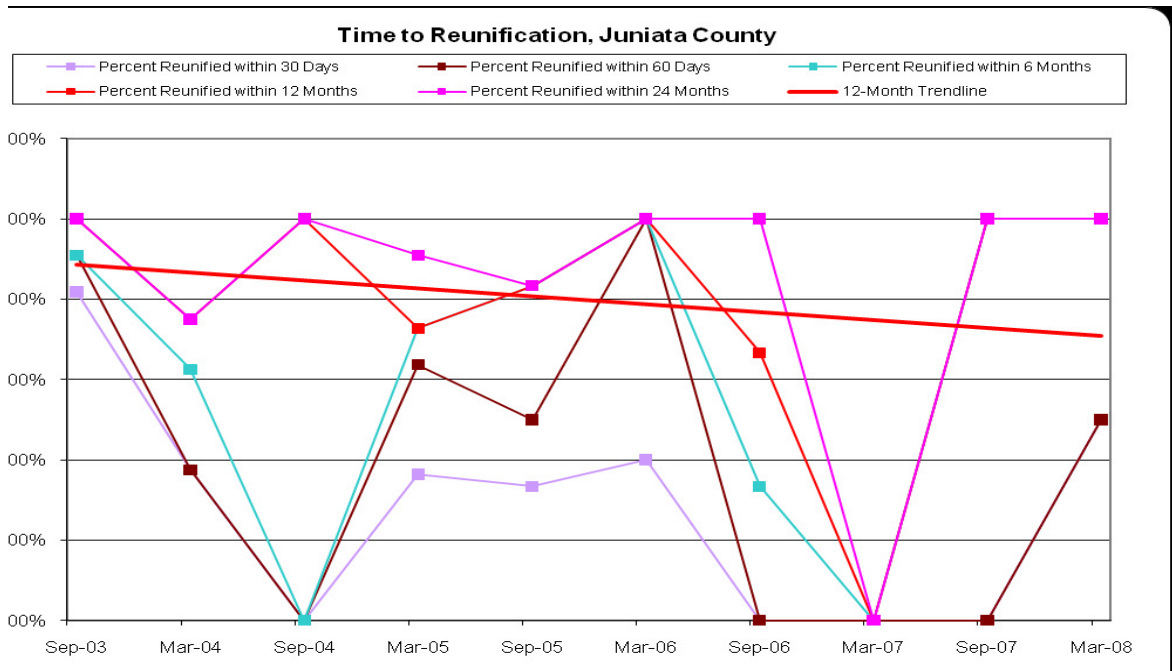
Placing sibling groups, of which the agency has placed children from 3 sibling groups during the period under review, significantly affects the data for Juniata County.

- ❑ How has the county adjusted staff ratios and/or resource allocations (both financial and staffing, including vacancies, hiring, turnover, etc.) in response to a change in the foster care population? Is the county's current resource allocation appropriate to address projected needs?

In order to address the foster care population in terms of reducing placements and reducing length of care, the agency requested an additional caseworker position. This caseworker began employment on January 11, 2010.

5-1b. Reunification Survival Analysis
(See HZA Data Package)

Click to Paste HZA chart



- Is the county's performance in each measure improving or declining over time? Please describe briefly any significant trends in the data. What policies or practices explain the trends?

In the September 2003 reporting period Juniata County reunified nine out of 11 children entering care for the first time (82 percent) within 30 days. By March 31, 2008 there were 2 first-time entries. 50% were reunified within 30 days and 100% were reunified within 24 months. The number of children with first-time entries is decreasing and within 6 months the children are going out of care.

The reasons and circumstances which result in children being placed are becoming more and more severe and involved. This results in longer placement episodes. In addition, the agency has had multiple sibling groups to place which keeps the numbers of children in placement higher.

Juniata

The decreasing number of first-time entries and 100% reunification within 6 months indicated the agency is striving for positive outcome.

- ❑ If there are fewer reunifications within 12 months of the child's removal, what is happening to those children? Are they returning home later or eventually being discharged in some other way?

These children for the most part are being returned home. These situations are such that they require extensive work with the parents and children to alleviate or improve the circumstances which led to the initial placement.

- ❑ Are children being reunified more quickly, or more slowly, than in past years? Does the timeliness of the reunifications reflect the changing needs of families in the county? Among children reunified in less than 30 days, were the services provided sufficiently to alleviate the concerns that led to the child's removal? What services could have prevented removal of children who were reunified within 30 days?

The services that could have prevented removal of children who were reunified within 30 days vary from case to case. The Agency uses all available services to prevent placement but in many cases, placement cannot be avoided.

The Agency reunifies children as quickly as possible. There is no trend as to whether children are reunified more quickly, or more slowly, than in past years. The complex and involved cases require additional time in placement. The Agency must ensure that upon reunification the child will be safe and free from harm. The Agency has seen the needs of families change over the years with issues becoming more serious and destructive to families.

- ❑ How does the county's data compare to other counties of the same county class size? To the statewide data?

The county's data is much better than other counties of the same size and the statewide data. Juniata County has fewer first time entries. Overall it appears the county's reunification is better than counties of the same county class size and statewide data.

- ❑ If the county's performance exceeds comparable county and/or statewide performance, what policies or practices does the county believe have contributed to this result? What actions is the county taking to maintain or improve its performance?

The Agency uses Family Group Decision Making as frequently as possible. The Agency is committed to using the minimal community resources to their fullest extent. Also the Agency seeks out extended family resources as a means of reuniting children and families.

Or

Juniata

If the county's performance lags behind comparable county and/or statewide performance, what factors does the county believe have contributed to this result? What actions is the county taking to improve its performance?

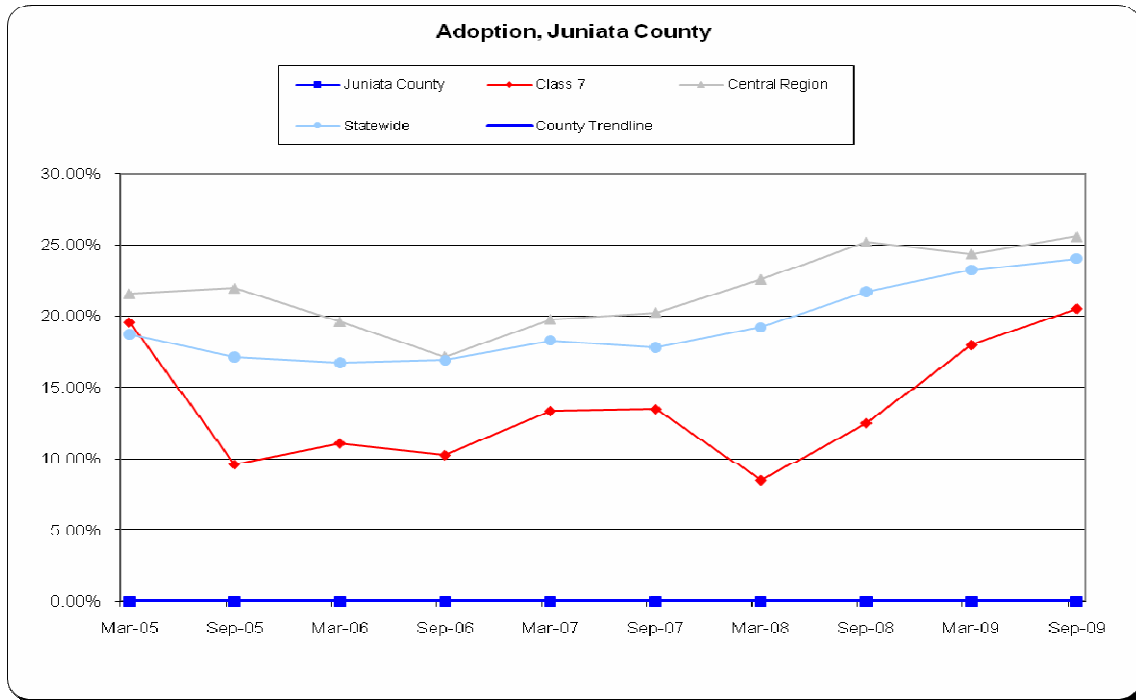
- Are there certain populations which are disproportionately represented in this measure? What actions is the county taking to address that population's needs?

The are no problems which are disproportionately represented that can be identified.

Juniata

5-1c. Adoption Rate, 17 Months (See HZA Data Package)

Click to Paste HZA chart



- Is the county's performance in each measure improving or declining over time? Please describe briefly any significant trends in the data. What policies or practices explain the trends?

The agency had one child who has had parental rights terminated, yet has not been adopted. This child has not experienced positive foster placements and therefore adoption has not occurred. A foster home or adoptive home has not been found which will accommodate this child's particular behavioral issues. This one child has been repeatedly removed from homes for behaviors that at times are difficult to manage but on other occasions were incidents in which every day parents deal with regularly. Foster and adoptive parents need to be better trained in dealing with children and understand that things will not be "perfect". Currently, the child is placed at Children's Aid Society.

- Do current policies of the agency or courts serve affect the timeliness of adoptions? Do the delays tend to occur between removal and TPR, between TPR and pre-adoptive placement, or between pre-adoptive placement and finalization?

Juniata

The first delay within our county has been with the court system. A fine example is the child mentioned in question 1 who was placed in 5/03 and the Judge did not make a decision on dependency until 4/04. Goal was changed in 5/04 but no decision on the TPR was made until 3/05. Then there was an appeal so the matter was not final until 9/05. To add to the matter, this child had been in out and of placement prior to this placement.

The next area of delay is simply finding a committed foster and/or adoptive family for children.

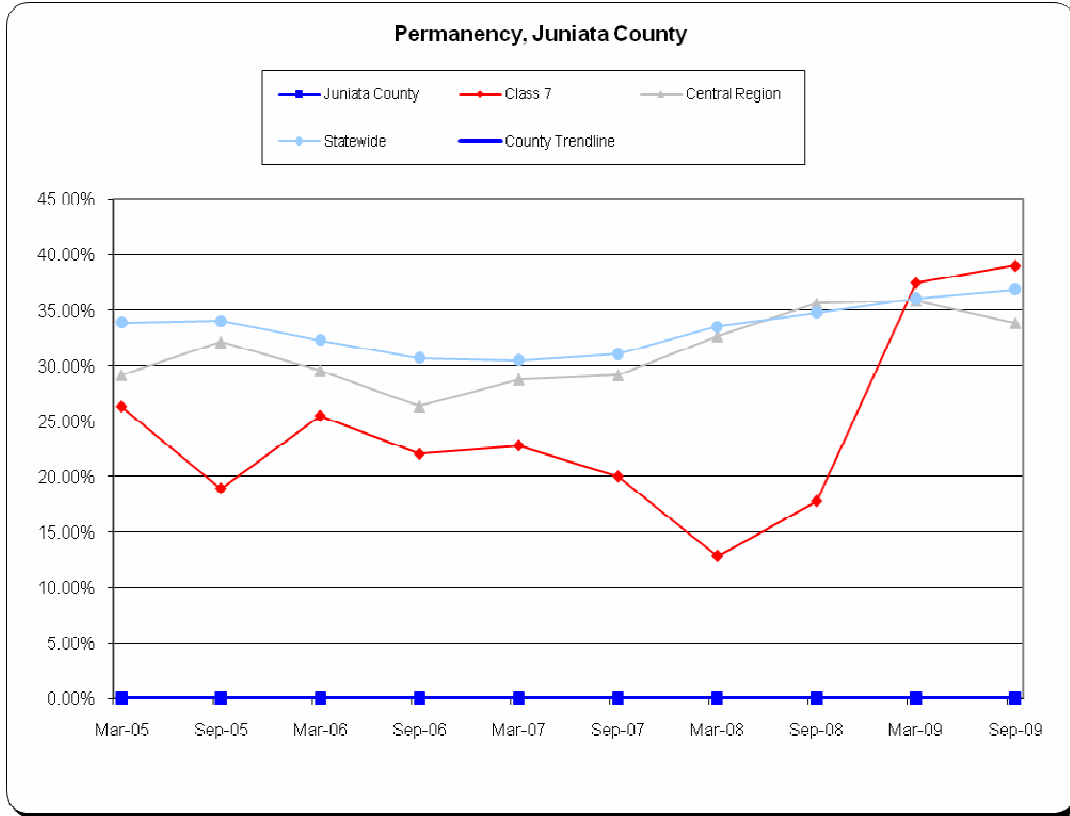
- Which group of children represent the largest proportion/share of children for whom performance is below the national standard? What actions is the county taking to address that population's needs?

Our sample of children is so small that we cannot even identify a "proportion/share of children" to compare to the national standard. Our last adoption was in 2003 and since that time we have had one child (referenced above) with TPR.

Juniata

5-1d. Permanency, 24 Months
(See HZA Data Package)

Click to Paste HZA chart



- Is the county’s performance in each measure improving or declining over time? Please describe briefly any significant trends in the data. What policies or practices explain the trends?

There were no instances where a child was in care 24 months or longer at the beginning of the reporting period and who was also adopted during the March 31, 2009 to September 30, 2009 reporting period. The overall success rate for counties of the same size is 39.02 percent

- Which group of children represent the largest proportion/share of children in care more than 24 months? What are the most frequent permanency goals for these children? What are the most frequent actual discharge destinations for these children?

No children were in this category.

Juniata

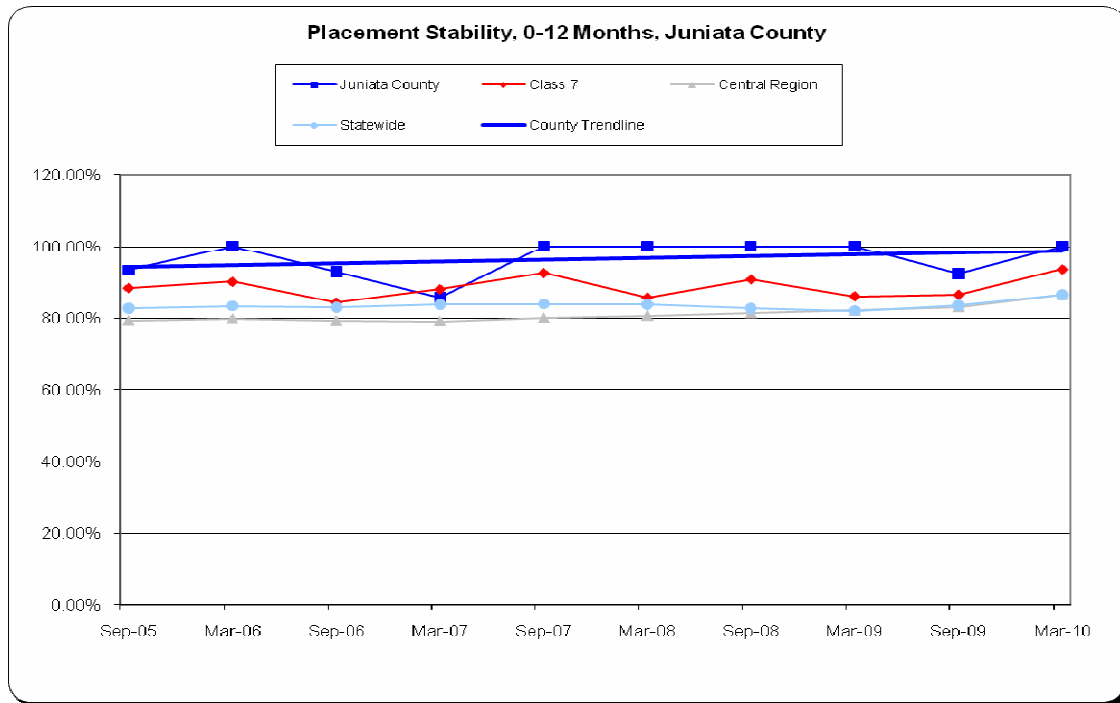
- What steps is the county taking to achieve permanency for these children? What are the barriers to achieving permanency?

No children were in this category,

Juniata

5-2a. Placement Stability, Less than 12 Months (CF SR Measure 4.1) (See HZA Data Package)

Click to Paste HZA chart



- Is the county's performance in each measure improving or declining over time? Please describe briefly any significant trends in the data. What policies or practices explain the trends?

Children in care zero to 12 months almost always experience placement stability. The County trendline identifies upward movement indicating the Agency's positive efforts to achieve placement stability from 0 - 12 months.

- How does the county's data compare to other counties of the same size? To the statewide data?

Juniata County's performance is better than counties of the same size or to the state.

- If the county's performance exceeds comparable county and/or statewide performance, what policies or practices does the county believe have contributed to this result? What actions is the county taking to maintain or improve its performance?

Juniata

The Agency's policy is to ensure that children have short placement episodes and that placement is stable.

Or

If the county's performance lags behind comparable county and/or statewide performance, what factors does the county believe have contributed to this result? What actions is the county taking to improve its performance?

- When compared to class and state performance on each of the measures, at what point does placement stability tend to break down— the first, second, or third year? What is the county doing differently than the class, region, or rest of the state?

Placement appears to break down at or after 24 months. This date reflects the placement for one child.

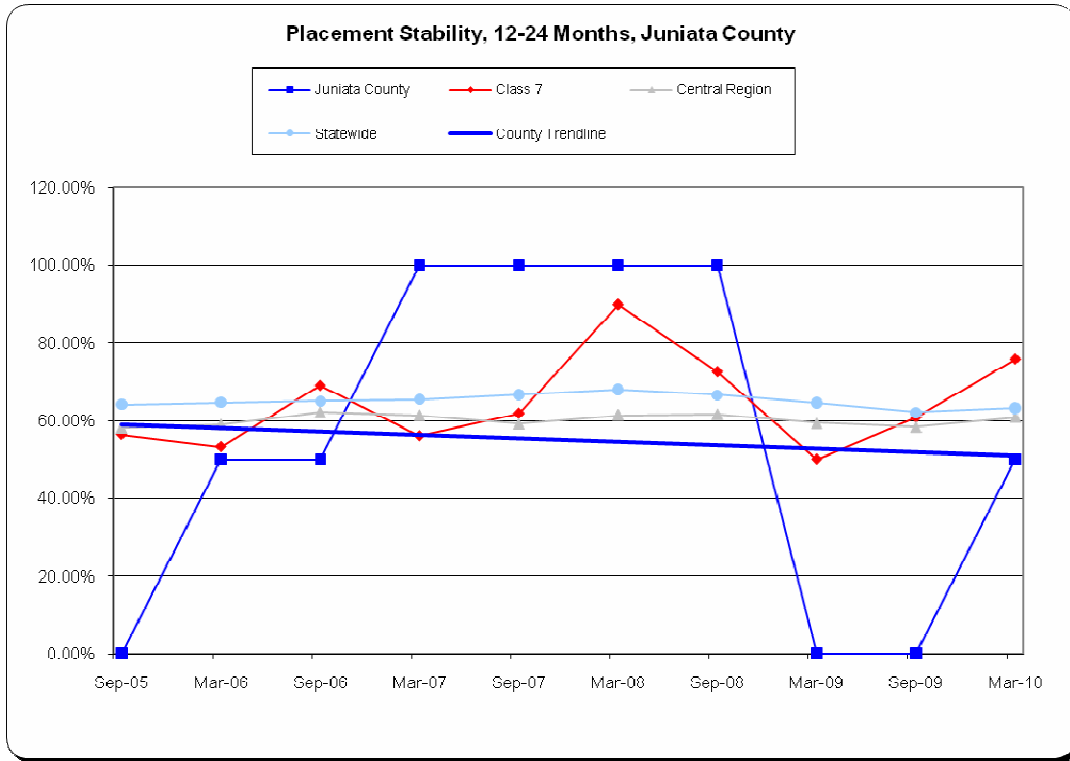
- Describe the relationship between actions taken in the first 24-72 hours of a child's removal and the on placement stability? How often does the child's first placement become the placement in which the child remains while in care? What steps is the county taking to increase that proportion?

The Agency does not see a relationship between actions taken in the first 24-72 hours of a child's removal and the on going placement stability. In most cases the child's first placement becomes the placement in which the child remains while in care. The Agency attempts immediately to locate a placement setting which is a good match for the child which will enhance the child's chances for a stable placements.

Juniata

5-2b. Placement Stability, 12 to 24 Months (CFSR Measure 4.2)
 (See HZA Data Package)

Click to Paste HZA chart



- ❑ Is the county’s performance in each measure improving or declining over time? Please describe briefly any significant trends in the data. What policies or practices explain the trends?

Children in care zero to 24 months almost always experience placement stability. One child in care with TPR has had multiple placements because his behaviors have been extremely hard to manage.

- ❑ How does the county’s data compare to other counties of the same size? To the statewide data?

Juniata County’s trend is going down. This data reflects the placement instability for one child who has been in care since May 1, 2003. Other than this one child most placements are very stable. This one placement which is not stable does not show the true picture of the agency’s placement stability.

Juniata

- If the county's performance exceeds comparable county and/or statewide performance, what policies or practices does the county believe have contributed to this result? What actions is the county taking to maintain or improve its performance?

Or

If the county's performance lags behind comparable county and/or statewide performance, what factors does the county believe have contributed to this result? What actions is the county taking to improve its performance?

The County believes that placement stability is actually better than reflected in the data show on the above chart because the instability of the one child's placement is skewing the overall data.

- When compared to class and state performance on each of the measures, at what point does placement stability tend to break down– the first, second, or third year? What is the county doing differently than the class, region, or rest of the state?

Placement appears to break down at or after 24 months. This data reflects the placement for one child.

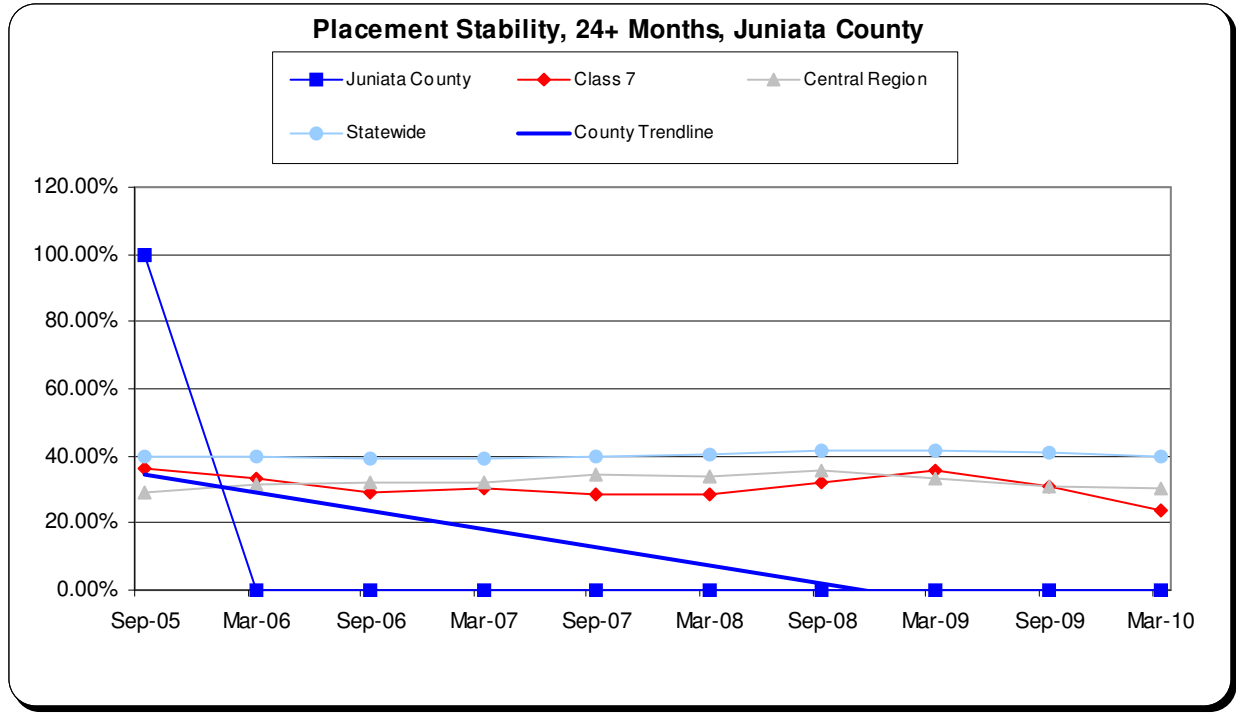
- Describe the relationship between actions taken in the first 24-72 hours of a child's removal and the on placement stability? How often does the child's first placement become the placement in which the child remains while in care? What steps is the county taking to increase that proportion?

The Agency does not see a relationship between actions taken in the first 24-72 hours of a child's removal and the on going placement stability. In most cases the child's first placement becomes the placement in which the child remains while in care.

Juniata

5-2c. Placement Stability, More than 24 Months (CFSR Measure 4.3) (See HZA Data Package)

Click to Paste HZA chart



- Is the county's performance in each measure improving or declining over time? Please describe briefly any significant trends in the data. What policies or practices explain the trends?

According to the chart, the County's performance is declining. Only one child has been in placement more than 24 months and this placement has not been stable therefore causing this measure to appear as though it is declining. This child has had multiple placement changes due to his behavior issues.

- How does the county's data compare to other counties of the same size? To the statewide data?

Juniata County's trend is going down. This data reflects the placement inability for one child who has been in care since May 1, 2003. Other than this one child most placements are vary stable. This one placement which is not stable does not show the true picture of the agency's placement stability. The only way to really compare Juniata County's data to other counties would be if the other counties have only one child who has been in care more than 24 months.

Juniata

- ❑ If the county's performance exceeds comparable county and/or statewide performance, what policies or practices does the county believe have contributed to this result? What actions is the county taking to maintain or improve its performance?

Or

If the county's performance lags behind comparable county and/or statewide performance, what factors does the county believe have contributed to this result? What actions is the county taking to improve its performance?

The County believes that placement stability is actually better than reflected in the data shown on the above chart because of the instability of the one child's placement is skewing the overall data.

- ❑ When compared to class and state performance on each of the measures, at what point does placement stability tend to break down– the first, second, or third year? What is the county doing differently than the class, region, or rest of the state?

Placement appears to break down at or after 24 months. This date reflects the placement for one child.

- ❑ Describe the relationship between actions taken in the first 24-72 hours of a child's removal and the on placement stability? How often does the child's first placement become the placement in which the child remains while in care? What steps is the county taking to increase that proportion?

The Agency does not see a relationship between actions taken in the first 24-72 hours of a child's removal and the on going placement stability. In most cases the child's first placement becomes the placement in which the child remains while in care.

➤ 5-3a. Prevention Services

- ❑ Briefly describe prevention programs, including services to be provided and what will be prevented (i.e., child abuse, child neglect, truancy, delinquency).

The Agency is not paying for any prevention services at this time.

➤ 5-3b. Previously Introduced Outcomes

- ❑ For each outcome introduced by the county in past budgets, describe the activities, programs, or services implemented in order to achieve the outcome and results.

Outcome #1

The goal for the agency was to have 50% of accepted for services truancy cases involved with family group conferencing. Previously, the District Justice was allowing families to be involved with family group conferencing in lieu of fines, but the District Justice does not feel this program makes the family "do enough" to warrant excusing fines. Now families are not interested in doing the program despite our marketing efforts.

Juniata

The good in all this, though, is that our placement rate for truants continues to remain at 0%.

Outcome #2

The goal for the agency was to have 80% of our dependent children remain in the county for placement.

Despite attempting to complete this goal, the agency was only able to have four of thirteen dependent children placed in the county. This would be 31%.

All foster care is purchased by the agency and caseworkers routinely call three or more providers searching for homes approved in Juniata County that will meet the child's needs. We continue to find this very difficult to ascertain, but will continue to strive to reach the 80%.

Outcome #3

The goal for the agency was to have families that are involved with two or more services and still remain at high risk for placement to become involved with family group conferencing.

This year the agency had five families that were considered "high risk for placement" and followed through with family group conferencing. One of these families was a probation case. Last year there were only two families so we did increase slightly. The placement rate for these families was 0%.

Family Group Conferencing is a very effective tool, but the biggest obstacle continues to be getting families to be willing to try the program.

- ❑ Describe whether the county will continue its efforts to improve outcomes, or if the county has analyzed needs and chosen to address different outcomes.

The county will continue its efforts to improve the outcomes chosen in the previous plan.

- ❑ Discuss whether the outcome has been achieved, and reasons for that status. Provide specifics on the activities, programs, or services that affect the targeted outcome (county provided and/or purchased).

As stated above, the agency did not reach its goals for Outcome #1 and Outcome #2.

For Outcome #1, the agency will continue to encourage truancy cases to participate in family group conferencing and continue to try and maintain the 0% placement rate of any truant. The agency has a truancy policy review meeting planned and hopes to encourage the District Justice and all attendees of the meeting to support the family group conferencing program.

Juniata

In reference to Outcome #2, the agency was below the projected goal. We will try to increase our use of in county kinship care and encourage our contacted providers to find families in Juniata County.

Finally, the agency had a slight increase of 'at risk' families participate in the program. Staff is encouraged to be more acute at recognizing and referring those multi-serviced families into family group conferencing. The agency has also been reminding the probation department of this valuable in home resource. They have only utilized it once since the program's inception, and despite the one case being successful, the probation department has shown no further interest in using family group conferencing.

- For continuing or newly targeted outcomes for FY 2009-10:
 - Identify specific activities [planned] and services to improve the outcomes.

Specific Activities:

Regarding Outcome #1, at our annual truancy policy review meeting the agency will try to get the District Justice, School district personnel and other attendees to recognize the value of Family Group conferencing and to support the program. By having everyone positively supporting the program, hopefully this will enable us to persuade more families to use this service.

Outcome #2 will require staff to search out more kinship opportunities. The agency has had a part time paralegal through the Legal Services initiative which has provided assistance in searching out extended family; however, the agency feels a full time paralegal would increase the likelihood of using more kinship care. We also continue to ask our contracted providers for approved homes in Juniata County.

For Outcome #3, we continue to review cases at weekly staff meetings to generate more referrals to the family group conferencing program.

- Provide timeframes for measured improvement.

Timeframes:

Outcome #1 will begin with the start of the school year on September 1, 2010 and will continue through the close of the school year in June 2011.

Outcome #2 has been ongoing and will continue indefinitely, but data will be reviewed at the end of each fiscal year.

Finally staff meeting reviews of cases have been ongoing and will continue through to the end of the fiscal year.

- Describe the process for data collection/measurement.

Juniata

All data is collected manually. The truancy caseworker also oversees the FGDM program and maintains all the data in this area. The casework Supervisor will monitor the data regarding in county placements.

5-4a. Family Engagement in Case Planning

- Assess performance to determine if improvement in this area is needed in the county, describe previous efforts which the county believes have had a positive impact, and any new initiatives to improve this area.

It is our opinion that our agency does well in this particular area. We make every effort to have family members involved in the development of case plans and we also encourage them to seek out services on their own. Family Group Decision Making has been very helpful in engaging families in case planning. During FY 2010-11 and FY 2011-12 the agency is planning to enhance it's usage of FGDM as it has been very successful, when used at keeping children in their families and preventing placements. The Agency will continue to work at getting the probation department to use FGDM as an alternative to placement.

In addition, through the child welfare training program we had training with TOL provided on interviewing skills. It is our opinion that by improving those skills, it helps us to better engage families.

5-4b. Youth Involvement in Case Planning

- Assess performance to determine if improvement in this area is needed in the county, describe previous efforts which the county believes have had a positive impact, and any new initiatives to improve this area.

Youth are also involved in the development of all plans. When it comes to any court proceedings, they are represented by an attorney/GAL who can make the juveniles needs known when in court.

5-4c. Transition Planning & Preparation

- Assess performance to determine if improvement in this area is needed in the county, describe previous efforts which the county believes have had a positive impact, and any new initiatives to improve this area.

The Agency adheres to the requirement that the case plan include a personalized transition plan for youth emancipating from federally-defined foster care during the 90 days prior to the planned emancipation at age 18 or later. The plan includes elements of ongoing or planned permanency connections, as well as plans to meet the child's housing, education, service, financial, physical and behavioral health needs and any other needs identified by the youth.

In addition, the plan includes notification to the youth of the option to request the court to allow the youth to remain in care, provided the youth is engaged in a secondary or post secondary education or vocational program, or an alternate course of instruction or treatment. These transition plans are reviewed by the court before the youth is discharged from care.

Juniata

The Agency requested an Independent Living Grant for FY 2010-11. For Juniata County, the number of youth needing Independent Living Services is small so the Agency requested funds to support 33.33% of a caseworker's salary to develop an independent living program and provide services to adolescents in substitute care as well as youth who have been discharged from foster care up to age 21. The caseworker designated to coordinate and provide IL services was hired January 11, 2010.

5-4d. Implementation of Concurrent Planning

- Assess performance to determine if improvement in this area is needed in the county, describe previous efforts which the county believes have had a positive impact, and any new initiatives to improve this area.

This is another area of strength for Juniata County. From the day the child enters placement, we are looking at all the viable options for permanency and pursue those to find the best option but yet, maintain another plan should that not be workable. This also appeals to those cases at high risk for out of home placement. We recommend parents locate an alternative living arrangement should placement become necessary.

Section 6: Administration

6-1b. Employee Benefit Detail

- Submit a detailed description of the county's employee benefit package for FY 2010-11. Include a description of each benefit included in the package and the methodology for calculating benefit costs.

Explanation of how it is calculated.

The employee benefit package amount for FY 2010-11 was calculated by including the following components. The costs were calculated for 9 full-time employees and 66.67% of the total amount of each benefit amount was included for the caseworker who provides independent living services. The remaining 33.33% is reimbursed as part of the independent living grant.

Social Security- Social Security is calculated at a rate of 7.65% of the total salaries for FY 10-11 for an amount of \$26,040.00.

Health Insurance- An approximate 25% increase over the FY 09-10 was included. A 25% increase will make the amount for FY 10-11 \$108,052.00. This amount for health insurance is being included in order to insure that funding is available because it is being anticipated that dramatic increases are going to occur as changes take place in health care due to legislative actions.

Dental Insurance- Dental insurance will be \$492.72 per employee during FY 2010-11 with 66.67% of this amount being included for the one caseworker who provides independent living services. Dental insurance will amount to \$4,763.00.

Unemployment Compensation- Unemployment Compensation is calculated at a rate of 2.09% of the first \$8,000 of earnings per employee for an amount of \$1,616.00 for FY 10-11.

Juniata

Retirement- Retirement is calculated at a rate of 9.83% of the total salaries for FY 10-11 for an amount of \$33,460.00.

Workmen's Compensation- Workmen's Compensation premium is calculated by dividing individual employees annual salary by 100 and then multiplying this resulting amount by the classification rate as determined by the PComp Payroll Final Audit report. The classification rate for the administrator, casework supervisor and caseworkers is based on the salesman rate of \$1.03, the rate for clerical and fiscal workers is \$.56. The workman's compensation amount for FY 10-11 is \$3,144.00.

Life Insurance- Life insurance is based on a formula generated by the Hartford Life Insurance Company. Life insurance is being estimated to be approximately \$1,220.00 for ten employees for FY 10-11.

6-1d. Organizational Changes

- Note any changes to the county's organizational chart.

The Agency hired a caseworker on January 11, 2010. This worker was hired to perform general casework and implement an Independent Living program. A fiscal assistant was hired on February 16, 2010. These positions had been approved to be hired during FY 2009-10.

6-1e. Staff Evaluations

- Describe the method for evaluating staff effectiveness.

There are a variety of methods used to assess effectiveness of Children and Youth staff. One looks at re-referrals that occur with a particular family are considered when assessing effectiveness. Are repeated referrals new issues within the family or has past agency involvement not addressed the prior concerns in an effective manner? For cases that have been accepted for services, it must be determined if the objectives in the family service plan are met and even more importantly, are these objectives targeting the family's specific needs, issues, or concerns.

Another avenue of looking at staff effectiveness is the bi-weekly case reviews held between the caseworker and supervisor. Not only are records reviewed in terms of meeting statutory and regulatory requirements but discussions are held to look at what services are being provided to the family, do these child(ren) continue to be safe in their home, what family resources are available, and generally, what kind of progress is the family making. Sometimes the bi-weekly review becomes weekly if the caseworker or supervisor feel this is necessary to better meet the needs of the families.

Weekly staff meetings serve as a means of assessing effectiveness of Children and Youth staff. Cases are reviewed during staff meetings and input from all caseworkers is encouraged to ensure best case management and all resources are being coordinated to serve the child and family.

Annual Licensing approval Inspection by the Department of Public Welfare. The agency addresses and immediately correct any area found to be in non-compliance. The agency views

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the annual licensing/approval inspection as a means to improve and enhance the quality of services being provided by the Agency.

Quality Services Review. The Agency participated in the Quality Service Review during April 2006. This review provided a means for assessing the quality of casework practice provided by the Agency. The QSR also served to help improve child welfare services and the outcomes for families and children who receive services by redefining strengths and needs within county programs

6-1f. Contract Monitoring & Evaluation

- Note the employee/unit which oversees county contracts. Describe the evaluation process.

Contracts for purchased services are monitored by the Agency director, Helen W. Henry. In the last year the Agency has taken steps to establish performance based contracting with the agency providers and that programs uphold the Federal goals of Safety, Permanency, and Child and Family Well-Being. The Agency seeks providers whose programs are evidence-based programming.

6-1g. Largest Providers Contract Review

Review the Schedule of Existing Purchased Services and identify the four largest providers (regardless of whether it is a CCYA or JPO provider) as follows:

- Two largest providers of In-Home Services. Include contact information.

Provider Name	Provider Address & Phone	Provider Contact Name	# of Children Served FY 2009-10	Total \$ Amount of Services
1: Service Alert, Inc.	150 West Civic Center Dr, Suite 400 Sandy, Utah 84070 801-451-6141	Bernadette M. Suckel, V.P./Managing Director	10	\$3740.80
2: Families First	12515 RT 235 Thompsontown, PA 717-275-2583	Stacey McNaughton	32	\$5827.50

- Largest provider of Community Based Placement services. Include contact information.

Provider Name	Provider Address & Phone	Provider Contact Name	# of Children Served FY 2009-10	Total \$ Amount of Services
1: Bair Foundation	241 High Street New Wilmington, PA 16142 1-800-543-7058	Susan J Miklos	5	\$76,798- CBR-Dep

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- The largest provider of Institutional Placement services (excluding Youth Development Center and Juvenile Detention Center placements) . Include contact information.

Provider Name	Provider Address & Phone	Provider Contact Name	# of Children Served FY 2009-10	Total \$ Amount of Services
1: YES Academy	P.O. Box 108 740 Greenville Rd Mercer, PA 16137	Joseph Ferrainola 724-269-7544	2	\$8,143.80- RCC-Dep \$75,621.00- RCC-Del Total - \$83,764.80

- Briefly summarize the services provided by these entities, the expected outcomes of those services, and how provider performance is monitored.

The agency’s two largest in-home service providers are Secure Alert, Inc. and Families First. Secure Alert, Inc is used for electronic monitoring services. During FY 2009-10 there were 448 days purchased for a total of \$3740.80. This is not only a huge cost savings (448 days of residential care at approximately \$189/day = \$84,672), but electronic monitoring has enabled youth to have shorter placements and for some, placement was avoided or eliminated. Therefore, the agency’s expectations of shorter and lesser placements as well as reducing spending have been met. These expected outcomes are monitored on a regular basis by the probation department and children and youth agency. Families First is an abuse prevention program through education and support by offering parenting classes, in-home services, and Family Group Decision Making. The main objectives are to strengthen and maintain the family, increase communication, problem solving, budgeting, and education. Services are delivered in the home working with the parent or parents in order to alleviate the presenting problem. The performance of Families First is monitored through services of the Family Services Plans and goals established for each family.

The largest provider of Community Based Placement services is the Bair Foundation. Bair which provided foster family care to 5 children for the Agency during FY 09-10 at a cost of \$76,798.00. The Bair Foundation has established an outcome procedure based on the logic model that will be monitored quarterly by the local office and all levels of management. The Bair Foundation provides an annual report of the outcome results to the county. Outcomes monitored by the Caseworkers and the Casework supervisor monitors outcome performance.

The largest provider of Institutional Placement services is the YES Academy. The YES Academy treats juvenile fire setters and sex offenders. The YES Academy utilizes a sociological and cognitive treatment model. The structured therapeutic milieu promotes pro-social behavior, self-esteem, emotional stability, personal integrity, personal accountability, and character building traits while teaching students the life skills necessary to become productive and responsible citizens. YES Academy measures outcomes for their programs. Program completion rates are analyzed for the purpose of improving and enhancing services. Recidivism

and successful completion of programs is reviewed by the probation department and children and youth agency.

The County staff looks at outcomes produced by all providers in terms of recidivism and successful completion of programs.

6-3a. Evidence Based Programs

Pertinent Submission Information

This subsection of the Narrative Template is for Special Grant Initiatives (SGI): Evidence-Based Programs (EBP), Pennsylvania Promising Practices (PaPP), Housing and Alternatives to Truancy (ATP) programs. Please review Appendix 9 of the FY 2011-12 NBPB prior to completing this section or the Budget Excel File worksheets.

To ensure proper evaluation of any special grant request, counties must provide brief and sufficient explanations and justifications to the questions in the Narrative Template. Counties are advised to prepare informative responses that offer a clear understanding to help the reviewer recommend approval, rather than a denial or reduction in funds because of missing or unclear information.

Additionally, if a county is requesting a renewal or an expansion of an existing special grant and there was under-utilization and/or under-spending of the grant in FY 2008-09 and/or FY 2009-10, the county must provide detailed explanations as to the cause(s) of the underperformance and must identify measures the county will utilize to prevent the underperformance in both FY 2010-11 as well as FY 2011-12.

If a county is requesting a new grant, it must provide succinct details as to the target population, planned utilization, realistic timeframes for implementing the special grant and outcomes expected to be achieved.

In addition to the Narrative Template, the county must enter SGI fiscal information for each fiscal year in the Budget Excel File. That file will be the primary source for fiscal information. Please ensure fiscal costs in the Narrative Template match the Budget Excel File. Instructions for completing the Excel files are included in Appendix 9 and in the Excel file.

The Special Grants Budget Form for FY 2010-11 requests FY 2008-09 and FY 2009-10 actual expenditures with Needs-Based Fund adjustments and line-item budget information for each SGI in Appendix 9 with the exception of State Reintegration. CCYAs are also required to enter fiscal information in the FY 2011-12 Special Grants Funding Request Form.

Counties are also required to complete the SGI Contact List in the Budget Excel file for all SG and IL programs.

Requests to Transfer/Shift Funds within Evidence-Based Programs and Pa Promising Practices

The following subsections provide counties the opportunity to transfer or shift funds within the EBP and PaPP for FY 2010-11. The requests may not exceed the total allocation of the EBP or PaPP and must include detailed justification for the proposed changes. This opportunity is available only for EBP and PaPP. It is not applicable for Housing, ATP or State Reintegration.

6-3a. Evidence Based Programs: Multi-Systemic Therapy

□ Please indicate which type of request this is:

Request Type	Enter Y or N			
Renewal from 2009-10	Y			
New implementation for 2010-11 (did not receive funds in 2009-10)	N			
Funded and delivered services in 2009-10 but not renewing in 2010-11	N			
Requesting funds for 2011-12 (new, continuing or expanding)	Y	New	Continuing	Expanding
		N	Y	N

Complete the following table if providing this service or requesting a **transfer, shift, or revision** only of funds for FY 2010-11; and/or requesting funds for FY 2011-12. Enter the total amount of state and matching local funds. (Transfer/shifting is allowable only within EBP funds. Counties may not transfer/shift from or to other SGI categories.)

Total Budget Amount	Original/Approved Allocation (Amt requested and approved)	Revision Amount Change + or -	Requested Amount (enter this amount in fiscal worksheets)
FY 2010-11	42,626	0	42,626
FY 2011-12			42,626

□ Did your county request and receive approval to transfer/shift funds during FY 2009-10? If YES, will the rationale for the change remain the same for FY 2010-11? Describe, briefly that rationale for the approved change and do not respond to the next question. If NO, please respond to the following question.

Response:

No Change Requested

□ Explain why the change is requested. What are the deciding factors to move from the originally requested program(s) to another(s)? Was this change discussed with the regional office?

Response:

No Change Requested

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- Complete the following table for each applicable year.**

	0607	0708	0809	0910	1011	1112
Target Population	NA	NA	NA	Juveniles	Juveniles	Juveniles
# of Referrals	NA	NA	NA	1	7	7
# Successfully completing program	NA	NA	NA	0	Unknown	Unknown
Cost per year	NA	NA	NA	2367.05	42626	42626
Per Diem Cost/Program funded amount	NA	NA	NA	2367.05	67.63/day	67.63/day
# of MA referrals	NA	NA	NA	0	0	0
# of Non MA referrals	NA	NA	NA	0	0	0
Name of provider	NA	NA	NA	Adelphoi	Adelphoi	Adelphoi

If this is a renewal of services delivered in FY 2009-10, answer the following:

- Clearly describe the program's accomplishments or results; any challenges to implementation; and the impact on service delivery for FY 2010-11. Use data/statistics to show the impact of the program services.

Response:

MST services were started on April 26, 2010. The Agency immediately made one referral for MST services.

- What are the barriers to the realization of your program outcomes? Identify each year and describe the barrier/challenge to reaching the program outcomes for that year.

Response:

The major barrier for FY 09/10 was obtaining a provider. As of April 26, 2010 Adelphoi became the provider of MST services in Juniata County.

- Describe the county's expenditures history, if any, for the program/practice. What factors contributed to the successful or under spending or under-utilization of grant funds?

Response:

The county's expenditure history amounts to \$2,367.05 for FY 09/10 for one juvenile. Under spending occurred due to the lack of a provider. Spending will definitely increase in FY 10/11 with a provider available.

- If there were instances of under spending or under-utilization of prior years grant funds, describe what changes have occurred or will occur to ensure that grant funds for this program/service are maximized and effectively managed. Also, identify the measures the county will utilize in both FY 2010-11 and FY 2011-12.

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Response:

Spending will be maximized in both FY 2010-11 and FY 2011-12 due to the availability of an MST provider available.

Complete the following for each applicable year.

- Indicate and describe the target population for whom the county expects to provide these services. Describe how the target population was chosen and the internal and external factors influencing this decision. This may include age, location, type or reason for placement, whether it is county-wide, school district focused, etc.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

The target population will be juveniles in eminent risk of placement between the ages of 12-17 who exhibit behavior problems in the home, school, and/or community. Such behaviors include verbal, physically aggressive, truancy, acting out, substance abuse, high family conflict and /or repeated court order violations. Those behaviors excluded would be active suicidal/homicidal ideations, mental retardation/autism spectrum, sexual offense as primary referral criteria, and youth where no family unit is present.

FY 2011-12 Renewing counties may reply with "same as above" unless expanding or decreasing the services, which requires further information and justification. Describe the provider's capacity to serve additional youth.

Response:

The Agency is not requesting additional funds in FY 2011-12.

- Identify the service outcomes the county expects to achieve as a result of providing these services. Explain how service outcomes will be measured and the frequency of measurement.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

The primary outcome of MST services will be to reduce out-of-home placements and therefore deliver favorable cost savings to the county and state. Another outcome will be decreased recidivism along with extensive family functioning.

FY 2011-12 Renewing counties may reply with "same as above" unless expanding or decreasing the services or revising prior outcomes, which requires further information and justification.

Response:

Same as above

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- ❑ Describe how the program will be implemented or operated for services from the identification and referral process through program completion. Do not describe the model. Discuss the agency's experience with the provider agency, and their Medical Assistance approval and enrollment status. Provide a timeline for any changes or new program implementation.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

Adelphoi is the provider agency for MST. Children and Youth caseworkers and probation officers will refer appropriate youth for services. Youth will be between the ages of 12-17 with chronic, violent behavior acting out and/or including: truancy and academic problems, severe disrespect and disobedience, aggressive behavior, criminal behavior, drug and alcohol problems, or running away. MST will complete a functional assessment of the youth, analyze the child's problems and the factors which contribute to them, focus on helping parents build supportive social networks, empower parents to address the needs of the youth more effectively and emphasize long term change that families can maintain after the program. Length of treatment will average between 4-6 months. Adelphoi has received Medical Assistance approval. Currently there are no plans for any changes or new program implementation.

FY 2011-12 Renewing counties may reply with "same as above" unless expanding or decreasing the services, which requires further information and justification.

Response:

Same as above

- ❑ Clearly explain the implementation year budget of FY 2010-11. Identify and discuss how the cost of services (per diem/unit or program funded) is determined and included in the budget, and provide a brief narrative description of each budget line item. Also describe the invoicing process and any requirements between the county and provider agencies.
- ❑ **FY 2010-11** (for counties with approved allocations or transfer/shift requests)

Response:

The Children and Youth Agency will pay \$67.63 per day for MST services if the child does not have Medical Assistance. The cost will then be covered by Medical Assistance once the child is approved for the coverage. Adelphoi will invoice the Agency monthly for services provided.

- ❑ **FY 2011-12** For new funding requests or renewing counties requesting an increase or expansion of funds, clearly describe the process used to calculate the county request for funding and the rationale. Provide historical information as to the county's successes or barriers to new program/practice implementation, including provider contracting and participation. Refer to the county timeline (requested above) as part of the rationale.

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Response:

The Agency will not be requesting an increase or expansion of funds for FY 2011-12.

- For FY 2011-12 Explain the potential cost savings/offsets and impact of increased use. When is it predicted that the cost savings will be realized? What type of placement will be utilized?

Response:

MST is one of thirteen juvenile justice treatment programs evaluated for cost effectiveness by the Washington State Public Policy Group in 2001 the publications *The Comparative Costs and Benefits of Programs to Reduce Crime* (Aos, Phipps, Barnoski, & Lieb: www.wa.gov/wsipp; document #01-05-1201). The purpose of the analysis was to report on the “bottom-line” economics of various crime reduction programs. In that analysis, MST had the largest effect size of any of the juvenile justice programs. The net benefits per participant were calculated in two ways:

1. To include only taxpayer benefits
2. To include both taxpayer and crime victim benefits

The report found that “Overall, taxpayers gain approximately \$31,661 in subsequent criminal justice cost savings for each program participant. Adding the benefits that accrue to crime victims increases the expected net present value to \$131,918 per participant, which is equivalent to a benefit-to-cost ratio of \$28.33 for every dollar spent (pages 17-18).”

- Identify any technical assistance needs the county or provider agency has to provide effective services.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

Currently there are no technical assistance needs of the county or provider agency.

FY 2011-12 (for counties requesting funds for the first time)

Response:

NA

6-3a. Evidence Based Programs: Functional Family Therapy

- Please indicate which type of request this is:

Request Type	Enter Y or N		
Renewal from 2009-10			
New implementation for 2010-11 (did not receive funds in 2009-10)			
Funded and delivered services in 2009-10 but not renewing in 2010-11			
Requesting funds for 2011-12 (new, continuing or expanding)	New	Continuing	Expanding

Complete the following table if providing this service or requesting a **transfer, shift, or revision** only of funds for FY 2010-11; and/or requesting funds for FY 2011-12. Enter the total amount of state and matching local funds. (Transfer/shifting is allowable only within EBP funds. Counties may not transfer/shift from or to other SGI categories.)

Total Budget Amount	Original/Approved Allocation (Amt requested and approved)	Revision Amount Change + or -	Requested Amount (enter this amount in fiscal worksheets)
FY 2010-11			
FY 2011-12			

- Did your county request and receive approval to transfer/shift funds during FY 2009-10? If YES, will the rationale for the change remain the same for FY 2010-11? Describe, briefly that rationale for the approved change and do not respond to the next question. If NO, please respond to the following question.

Response:

- Explain why the change is requested. What are the deciding factors to move from the originally requested program(s) to another(s)? Was this change discussed with the regional office?

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Response:

- Complete the following table for each applicable year.**

	0607	0708	0809	0910	1011	1112
Target Population						
# of Referrals						
# Successfully completing program						
Cost per year						
Per Diem Cost/Program funded amount						
# of MA referrals						
# of Non MA referrals						
Name of provider						

If this is a renewal of services delivered in FY 2009-10, answer the following:

- Clearly describe the program’s accomplishments or results; any challenges to implementation; and the impact on service delivery for FY 2010-11. Use data/statistics to show the impact of the program services.
- Clearly describe the program’s accomplishments or results; any challenges to implementation; and the impact on service delivery for FY 2010-11. Use data/statistics to show the impact of the program services.

Response:

- What are the barriers to the realization of your program outcomes? Identify each year and describe the barrier/challenge to reaching the program outcomes for that year.

Response:

- Describe the county’s expenditures history, if any, for the program/practice. What factors contributed to the successful or under spending or under-utilization of grant funds?

Response:

- If there were instances of under spending or under-utilization of prior years grant funds, describe what changes have occurred or will occur to ensure that grant funds for this program/service are maximized and effectively managed. Also, identify the measures the county will utilize in both FY 2010-11 and FY 2011-12.

Response:

Complete the following for each applicable year.

- Indicate and describe the target population for whom the county expects to provide these services. Describe how the target population was chosen and the internal and external

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factors influencing this decision. This may include age, location, type or reason for placement, whether it is county-wide, school district focused, etc.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification. Describe the provider’s capacity to serve additional youth.

Response:

- Identify the service outcomes the county expects to achieve as a result of providing these services. Explain how service outcomes will be measured and the frequency of measurement.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services or revising prior outcomes, which requires further information and justification.

Response:

- Describe how the program will be implemented or operated for services from the identification and referral process through program completion. Do not describe the model. Discuss the agency’s experience with the provider agency, and their Medical Assistance approval and enrollment status. Provide a timeline for any changes or new program implementation.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification.

Response:

- Clearly explain the implementation year budget of FY 2010-11. Identify and discuss how the cost of services (per diem/unit or program funded) is determined and included in the budget, and provide a brief narrative description of each budget line item. Also describe the invoicing process and any requirements between the county and provider agencies.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

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Response:

FY 2011-12 For new funding requests or renewing counties requesting an increase or expansion of funds, clearly describe the process used to calculate the county request for funding and the rationale. Provide historical information as to the county's successes or barriers to new program/practice implementation, including provider contracting and participation. Refer to the county timeline (requested above) as part of the rationale.

Response:

- For FY 2011-12 Explain the potential cost savings/offsets and impact of increased use. When is it predicted that the cost savings will be realized? What type of placement will be utilized?

Response:

- Identify any technical assistance needs the county or provider agency has to provide effective services.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 (for counties requesting funds for the first time)

Response:

6-3a. Evidence Based Programs: Multidimensional Treatment Foster Care

- Please indicate which type of request this is:

Request Type	Enter Y or N		
Renewal from 2009-10			
New implementation for 2010-11 (did not receive funds in 2009-10)			
Funded and delivered services in 2009-10 but not renewing in 2010-11			
Requesting funds for 2011-12 (new, continuing or expanding)	New	Continuing	Expanding

Complete the following table if providing this service or requesting a **transfer, shift, or revision** only of funds for FY 2010-11; and/or requesting funds for FY 2011-12. Enter the total amount of state and matching local funds. (Transfer/shifting is allowable only within EBP funds. Counties may not transfer/shift from or to other SGI categories.)

Total Budget Amount	Original/Approved Allocation (Amt requested and	Revision Amount Change + or -	Requested Amount (enter this amount in fiscal worksheets)

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	approved)		
FY 2010-11			
FY 2011-12			

- Did your county request and receive approval to transfer/shift funds during FY 2009-10? If YES, will the rationale for the change remain the same for FY 2010-11? Describe, briefly that rationale for the approved change and do not respond to the next question. If NO, please respond to the following question.

Response:

- Explain why the change is requested. What are the deciding factors to move from the originally requested program(s) to another(s)? Was this change discussed with the regional office?

Response:

- Complete the following table for each applicable year.**

	0607	0708	0809	0910	1011	1112
Target Population						
# of Referrals						
# Successfully completing program						
Cost per year						
Per Diem Cost/Program funded amount						
# of MA referrals						
# of Non MA referrals						
Name of provider						

If this is a renewal of services delivered in FY 2009-10, answer the following:

- Clearly describe the program's accomplishments or results; any challenges to implementation; and the impact on service delivery for FY 2010-11. Use data/statistics to show the impact of the program services.

Response:

- What are the barriers to the realization of your program outcomes? Identify each year and describe the barrier/challenge to reaching the program outcomes for that year.

Response:

- Describe the county's expenditures history, if any, for the program/practice. What factors contributed to the successful or underspending or under-utilization of grant funds?

Response:

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- ❑ If there were instances of underspending or under-utilization of prior years grant funds, describe what changes have occurred or will occur to ensure that grant funds for this program/service are maximized and effectively managed. Also, identify the measures the county will utilize in both FY 2010-11 and FY 2011-12.

Response:

Complete the following for each applicable year.

- ❑ Indicate and describe the target population for whom the county expects to provide these services. Describe how the target population was chosen and the internal and external factors influencing this decision. This may include age, location, type or reason for placement, whether it is county-wide, school district focused, etc.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification. Describe the provider’s capacity to serve additional youth.

Response:

- ❑ Identify the service outcomes the county expects to achieve as a result of providing these services. Explain how service outcomes will be measured and the frequency of measurement.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services or revising prior outcomes, which requires further information and justification.

Response:

- ❑ Describe how the program will be implemented or operated for services from the identification and referral process through program completion. Do not describe the model. Discuss the agency’s experience with the provider agency, and their Medical Assistance approval and enrollment status. Provide a timeline for any changes or new program implementation.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification.

Response:

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- ❑ Clearly explain the implementation year budget of FY 2010-11. Identify and discuss how the cost of services (per diem/unit or program funded) is determined and included in the budget, and provide a brief narrative description of each budget line item. Also describe the invoicing process and any requirements between the county and provider agencies.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 For new funding requests or renewing counties requesting an increase or expansion of funds, clearly describe the process used to calculate the county request for funding and the rationale. Provide historical information as to the county's successes or barriers to new program/practice implementation, including provider contracting and participation. Refer to the county timeline (requested above) as part of the rationale.

Response:

- ❑ For FY 2011-12 Explain the potential cost savings/offsets and impact of increased use. When is it predicted that the cost savings will be realized? What type of placement will be utilized?

Response:

- ❑ Identify any technical assistance needs the county or provider agency has to provide effective services.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 (for counties requesting funds for the first time)

Response:

6-3a. Evidence Based Programs: Family Group Decision Making

- Please indicate which type of request this is:

Request Type	Enter Y or N			
Renewal from 2009-10	Y			
New implementation for 2010-11 (did not receive funds in 2009-10)	N			
Funded and delivered services in 2009-10 but not renewing in 2010-11	N			
Requesting funds for 2011-12 (new, continuing or expanding)	Y	New	Continuing	Expanding
			Y	

Complete the following table if providing this service or requesting a **transfer, shift, or revision** only of funds for FY 2010-11; and/or requesting funds for FY 2011-12. Enter the total amount of state and matching local funds. (Transfer/shifting is allowable only within EBP funds. Counties may not transfer/shift from or to other SGI categories.)

Total Budget Amount	Original/Approved Allocation (Amt requested and approved)	Revision Amount Change + or -	Requested Amount (enter this amount in fiscal worksheets)
FY 2010-11	20,000	No Change	20,000
FY 2011-12			20,000

- Did your county request and receive approval to transfer/shift funds during FY 2009-10? If YES, will the rationale for the change remain the same for FY 2010-11? Describe, briefly that rationale for the approved change and do not respond to the next question. If NO, please respond to the following question.

Response:

No

- Explain why the change is requested. What are the deciding factors to move from the originally requested program(s) to another(s)? Was this change discussed with the regional office?

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Response:

No Change

Complete the following table for each applicable year.

	0607	0708	0809	0910	1011	1112
Target Population	Truants	Truants	Truants	Truants	Truants	Truants
# of Referrals	10	4	16	10	30	30
# Successfully completing program	23	10	11	8	24	24
Cost per year	5188.41	5474.12	5022.81	5624.00	20,000	20,000
Per Diem Cost/Program funded amount	NA	NA	NA	NA	NA	NA
# of MA referrals	0	0	0	0	0	0
# of Non MA referrals	10	4	16	10	30	30
Name of provider	Parentworks	Parentworks	Parentworks	Families First	Families First	Families First

If this is a renewal of services delivered in FY 2009-10, answer the following:

Clearly describe the program’s accomplishments or results; any challenges to implementation; and the impact on service delivery for FY 2010-11. Use data/statistics to show the impact of the program services.

Response:

The Agency accepts all referrals on habitually truant children and it provides intervention services to those children and families in appropriate cases. In fact, the Agency has been proactive in its approach to the problem of truancy, having had a truancy policy in effect since 1993. The Agency staff continuously meets and consults with the school district personnel for the purpose of enhancing services to children and youth. A collaborative effort by the School District, Children and Youth, and Juvenile Probation Department has been made to reduce truancy. Following the end of each school year, the Agency meets with the Juniata County School District principals and Superintendent. Also, invited to the meeting are the District Justices, who handle the complaint’s filed by the school, and Juniata County’s Judges. During this meeting, the truancy policy from the previous year is reviewed and its effectiveness discussed. Every entity is given the opportunity to make suggestions as to improvements to the Truancy Policy. In recent years, parenting classes and other programs have been made available to the families. The most rewarding and successful resource in dealing with truancy has come from the initiation of Family Group Decision Making.

The Juniata County Children and Youth Social Services Agency was awarded funding for a Systems of Care grant in the amount of \$15,000 to provide FGDM during FY 2005-06. The target population for FGDM was truant adolescents who were at imminent risk of out of

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home/community placement due to their behaviors and/or emotional needs.

The Juniata County Children and Youth utilized FGDM as a means to developing a plan to alleviate the underlying issues related to truancy and ultimately have the child or adolescent back in school. The plans which were developed were more individualized and unique to family service plans.

Family Group Decision Making engaged all family members and particular community resources which resulted in a plan which more accurately targeted the family's individual needs. Implementing FGDM was a major shift in casework practice in providing services to truant adolescents. This model emphasizes the value of greater family involvement in decision-making and of expanding the resources available to the family and incorporating these resources into the family system.

By focusing on the strengths of the family and empowering them to set realistic, practical, and attainable goals for themselves and their children, the Agency creates a collaborative atmosphere between professionals and the family. This collaborative approach is consistent with Pennsylvania practice standards that emphasize the importance of the child welfare caseworker working directly with and involving all family members, as well as others involved with the family, in a comprehensive, family-focused assessment to determine the strengths and needs of the family.

By using a family and community approach, through FGDM the facilitator was able to point out the truant youth's strengths as well as his or her family's strengths and build those positives even further by connecting a community resource to the family. Many families feel isolated and disconnected from their neighborhood and FGDM was a way to help reconnect them.

The vast majority of Juniata County's truants have poor academic achievement and lag behind peers in school grade level. Although it may be difficult to "catch them up" completely, FGDM helped the truant develop a positive peer group and experience academic success with the guidance of consistent supportive adults.

In conclusion, FGDM was chosen to provide a structured, simply scripted meeting with straightforward problem solving that results in a distinctive family service plan for each truant and his/her family.

During the FY 2009-2010 school year there were eight FGDM conferences held. Of those conferences, three were held for families in which truancy was the primary reason for the conference. During this time period, no truants were placed outside of the home.

During the FY 2008-2009 school year there were eleven families referred to the Agency with truancy services who participated in FGDM. During this period of time only one truant was placed at Pyramid Healthcare, Inc. for 2 days at a total cost of \$338.00

During the 2007-2008 school year there were fifteen families presented with Family Group Decision Making with the goal of serving the twenty-six children in those families. Of the fifteen families, twelve were cases based on truancy referrals, while the other three were cases identified by agency staff as appropriate for Family Group Decision Making(FGDM).

Of the families referral to the program seven agreed, or were court ordered, to participate and began the intake and planning process. Two families did not complete a conference due to moving out of the county. Those families were referred to FGDM or a similar program in the forwarding county.

A total of four conferences were held based on the referral of five different children(two children were from the same family), serving a total of eleven children.

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Family Group Decision Making serves mainly the truancy population. The 2007-2008 school year presented fourteen truancy referrals from the Magisterial District Judges. Of those referrals only one child was removed from the home, for a period of thirty days.

When compared with the two previous years FGDM was offered, in terms of placements, 2007-2008 was an average year (28.57% held conferences and 7.14% were placed out of the home). The one truant that was removed from the home was placed at Pyramid Healthcare, Inc. for 30 days for a total cost of \$4,901.

In the 2006-2007 school year there were 30 truancy referrals, 9 FGDM conferences held (3 conferences were for non-truancy families), and only 1 child removed from the home (20% held conferences and 3.33% were placed out of the home). The one truant that was removed from the home was placed at Children's Aid Society for 12 days for a total cost of \$1,908.

In the 2005-2006 school year there were 19 truancy referrals, 3 FGDM conferences held and only 1 child removed from the home (18.75% held conferences and 6.25% were placed out of the home). The one truant whose family refused to engage in FGDM, was placed at Youth Services Agency for 38 days for a total cost of \$5,415.

When this data is compared with the years prior to offering Family Group Decision Making there is a much greater number of out of the home placements among the truancy population. From the 1999-2000 school year to the 2003-2004 school year the average number of truancy referrals was 26.4 with the average number of out of the home placements 5.4 (20.45%). Since 2005, when FGDM was implemented in Juniata County, the average number of truancy referrals has been 20 and the average number of out of the home placements has dropped to 1 (5.00%).

- What are the barriers to the realization of your program outcomes? Identify each year and describe the barrier/challenge to reaching the program outcomes for that year.

Response:

The greatest barrier to reaching outcomes is getting families to agree to participate in the process. Another barrier that the Agency constantly experiences is JPO's under-utilization of Family Group Decision Making. The Agency along with Faith Compton, Field Representative has addressed this concern multiple times with the Chief Probation office. At this point, JPO has not increased its utilization of FGDM even though it has been shown that utilization would probably result in a reduction of out of home placements or could possibly decrease the length of out of home placements.

- Describe the county's expenditures history, if any, for the program/practice. What factors contributed to the successful or underspending or under-utilization of grant funds?

Response:

This information is listed on the Table located earlier in this section. Under-spending was addressed in the previous response.

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- If there were instances of underspending or under-utilization of prior years grant funds, describe what changes have occurred or will occur to ensure that grant funds for this program/service are maximized and effectively managed. Also, identify the measures the county will utilize in both FY 2010-11 and FY 2011-12.

Response:

The Agency will continue to try to encourage JPO to use this resource and caseworkers will be encouraged to use FGDM not only for truancy cases but any other case where they feel FGDM may be of benefit to the family functioning.

Complete the following for each applicable year.

- Indicate and describe the target population for whom the county expects to provide these services. Describe how the target population was chosen and the internal and external factors influencing this decision. This may include age, location, type or reason for placement, whether it is county-wide, school district focused, etc.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

The primary target population will be truants however, the Agency plans to use FGDM in any other case where this service could possibly improve family functioning. To date FGDM has proven to reduce placements and improve family functioning.

FY 2011-12 Renewing counties may reply with "same as above" unless expanding or decreasing the services, which requires further information and justification. Describe the provider's capacity to serve additional youth.

Response:

The Agency contracts with Families First to provide FGDM. Families First currently has the capability to serve additional youth.

- Identify the service outcomes the county expects to achieve as a result of providing these services. Explain how service outcomes will be measured and the frequency of measurement.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

The main service outcome which the county expects to achieve as a result of providing FGDM is to reduce placements and truancy, and improve family functioning. These outcomes will be measured annually.

FY 2011-12 Renewing counties may reply with "same as above" unless expanding or decreasing the services or revising prior outcomes, which requires further information and justification.

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Response:

Same as above

- Describe how the program will be implemented or operated for services from the identification and referral process through program completion. Do not describe the model. Discuss the agency's experience with the provider agency, and their Medical Assistance approval and enrollment status. Provide a timeline for any changes or new program implementation.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

The Agency has had a positive experience with the Provider Agency. The Agency has not had Medical Assistance approval.

FY 2011-12 Renewing counties may reply with "same as above" unless expanding or decreasing the services, which requires further information and justification.

Response:

Same as above

- Clearly explain the implementation year budget of FY 2010-11. Identify and discuss how the cost of services (per diem/unit or program funded) is determined and included in the budget, and provide a brief narrative description of each budget line item. Also describe the invoicing process and any requirements between the county and provider agencies.

The agency contracts with Families First to provide FGDM. The Agency is billed at the rate of \$45.00 per hour for all. Family Group Decision Making facilitation/coordination advice will include:

- Meet with clients to discuss Family Group Decision Making (FGDM), set dates, agree upon invitation list, chose conference location, discuss 'bottom line', address any special needs, complete releases of information
- Contact and secure location for FGDM conference
- Contact all individuals invited to FGDM on behalf of family explaining the FGDM process, answering questions, and offer to send information/reminders
- Mail information/reminders
- Contact family the week of FGDM to touch base and answer questions
- Arrive early for FGDM and prepare beverages
- Facilitate the opening of FGDM meeting welcoming attendants, explaining the purpose, procedures, and bottom line
- Be available for family if needed during FGDM
- Review family plan and contact by phone caseworker, probation officer, etc. to approve plan
- Complete outcomes with FGDM participants

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- Set up Follow Up FGDM if family desires
- Mail family plan if unable to give to members at FGDM
- Give sign in sheet, outcomes, releases, family plan, etc. to caseworker/referring provider

If Family asks for Follow Up FGDM:

- Contact family and those on invitation list to remind them of upcoming Follow Up FGDM
- Arrive early, prepare beverages, welcome family, review plan, make note of what is – is not working
- Be available for family during Follow Up FGDM
- Mail Follow Up FGDM plan if unable to give at Follow Up FGDM
- Give caseworker/referring provider Follow Up FGDM sign in sheets, plan additions, etc.

Additional Duties:

- Meet once a year with District Justices, School Principal's, caseworker, etc. to discuss truancy/FGDM at the scheduled meeting
- Attend trainings offered quarterly for ongoing education/information regarding FGDM and its processes
- File monthly reports with caseworker/referring provider

The Agency is billed monthly for FGDM facilitation/ coordination.

- FY 2010-11** (for counties with approved allocations or transfer/shift requests)

Response:

Same as above

FY 2011-12 For new funding requests or renewing counties requesting an increase or expansion of funds, clearly describe the process used to calculate the county request for funding and the rationale. Provide historical information as to the county's successes or barriers to new program/practice implementation, including provider contracting and participation. Refer to the county timeline (requested above) as part of the rationale.

Response:

Same as above

- For FY 2011-12 Explain the potential cost savings/offsets and impact of increased use. When is it predicted that the cost savings will be realized? What type of placement will be utilized?

Response:

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The potential cost savings/offsets can be significant. The cost of residential placement for one juvenile at a cost of \$185.00 per day for 6 months (182 days) would be \$33,670.00. Reducing placements will have a result in drastic savings to the budget.

- Identify any technical assistance needs the county or provider agency has to provide effective services.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

There are no identifiable technical assistance needs for the county or provider agency to provide effective services.

FY 2011-12 (for counties requesting funds for the first time)

Response:

N.A.

6-3a. Evidence Based Programs: Family Development Credentialing

- Please indicate which type of request this is:

Request Type	Enter Y or N		
Renewal from 2009-10			
New implementation for 2010-11 (did not receive funds in 2009-10)			
Funded and delivered services in 2009-10 but not renewing in 2010-11			
Requesting funds for 2011-12 (new, continuing or expanding)	New	Continuing	Expanding

Complete the following table if providing this service or requesting a **transfer, shift, or revision** only of funds for FY 2010-11; and/or requesting funds for FY 2011-12. Enter the total amount of state and matching local funds. (Transfer/shifting is allowable only within EBP funds. Counties may not transfer/shift from or to other SGI categories.)

Total Budget Amount	Original/Approved Allocation (Amt requested and approved)	Revision Amount Change + or -	Requested Amount (enter this amount in fiscal worksheets)
FY 2010-11			
FY 2011-12			

- Did your county request and receive approval to transfer/shift funds during FY 2009-10? If YES, will the rationale for the change remain the same for FY 2010-11? Describe, briefly that rationale for the approved change and do not respond to the next question. If NO, please respond to the following question.

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Response:

- Explain why the change is requested. What are the deciding factors to move from the originally requested program(s) to another(s)? Was this change discussed with the regional office?

Response:

- Complete the following table for each applicable year.**

	0607	0708	0809	0910	1011	1112
Target Population						
# of Referrals						
# Successfully completing program						
Cost per year						
Per Diem Cost/Program funded amount						
# of MA referrals						
# of Non MA referrals						
Name of provider						

If this is a renewal of services delivered in FY 2009-10, answer the following:

- Clearly describe the program's accomplishments or results; any challenges to implementation; and the impact on service delivery for FY 2010-11. Use data/statistics to show the impact of the program services.

Response:

- What are the barriers to the realization of your program outcomes? Identify each year and describe the barrier/challenge to reaching the program outcomes for that year.

Response:

- Describe the county's expenditures history, if any, for the program/practice. What factors contributed to the successful or underspending or under-utilization of grant funds?

Response:

- If there were instances of underspending or under-utilization of prior years grant funds, describe what changes have occurred or will occur to ensure that grant funds for this program/service are maximized and effectively managed. Also, identify the measures the county will utilize in both FY 2010-11 and FY 2011-12.

Response:

Complete the following for each applicable year.

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- Indicate and describe the target population for whom the county expects to provide these services. Describe how the target population was chosen and the internal and external factors influencing this decision. This may include age, location, type or reason for placement, whether it is county-wide, school district focused, etc.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification. Describe the provider’s capacity to serve additional youth.

Response:

- Identify the service outcomes the county expects to achieve as a result of providing these services. Explain how service outcomes will be measured and the frequency of measurement.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services or revising prior outcomes, which requires further information and justification.

Response:

- Describe how the program will be implemented or operated for services from the identification and referral process through program completion. Do not describe the model. Discuss the agency’s experience with the provider agency, and their Medical Assistance approval and enrollment status. Provide a timeline for any changes or new program implementation.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification.

Response:

- Clearly explain the implementation year budget of FY 2010-11. Identify and discuss how the cost of services (per diem/unit or program funded) is determined and included in the budget, and provide a brief narrative description of each budget line item. Also describe the invoicing process and any requirements between the county and provider agencies.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Juniata

Response:

FY 2011-12 For new funding requests or renewing counties requesting an increase or expansion of funds, clearly describe the process used to calculate the county request for funding and the rationale. Provide historical information as to the county's successes or barriers to new program/practice implementation, including provider contracting and participation. Refer to the county timeline (requested above) as part of the rationale.

Response:

- For FY 2011-12 Explain the potential cost savings/offsets and impact of increased use. When is it predicted that the cost savings will be realized? What type of placement will be utilized?

Response:

- Identify any technical assistance needs the county or provider agency has to provide effective services.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 (for counties requesting funds for the first time)

Response:

6-3a. Evidence Based Programs: Family Finding

- Please indicate which type of request this is:

Request Type	Enter Y or N			
Renewal from 2009-10				
New implementation for 2010-11 (did not receive funds in 2009-10)				
Funded and delivered services in 2009-10 but not renewing in 2010-11				

Complete the following table if providing this service or requesting a **transfer, shift, or revision** only of funds for FY 2010-11. Enter the total amount of state and matching local funds. (Transfer/shifting is allowable only within EBP funds. Counties may not transfer/shift from or to other SGI categories.)

Total Budget Amount	Original/Approved Allocation (Amt requested and approved)	Revision Amount Change + or -	Requested Amount (enter this amount in fiscal worksheets)
FY 2010-11			

Juniata

- ❑ Did your county request and receive approval to transfer/shift funds during FY 2009-10? If YES, will the rationale for the change remain the same for FY 2010-11? Describe, briefly that rationale for the approved change and do not respond to the next question. If NO, please respond to the following question.

Response:

- ❑ Explain why the change is requested. What are the deciding factors to move from the originally requested program(s) to another(s)? Was this change discussed with the regional office?

Response:

- ❑ **Complete the following table for each applicable year.**

	0607	0708	0809	0910	1011
Target Population					
# of Referrals					
# Successfully completing program					
Cost per year					
Per Diem Cost/Program funded amount					
# of MA referrals					
# of Non MA referrals					
Name of provider					

If this is a renewal of services delivered in FY 2009-10, answer the following:

- ❑ Clearly describe the program’s accomplishments or results; any challenges to implementation; and the impact on service delivery for FY 2010-11. Use data/statistics to show the impact of the program services.

Response:

- ❑ What are the barriers to the realization of your program outcomes? Identify each year and describe the barrier/challenge to reaching the program outcomes for that year.

Response:

- ❑ Describe the county’s expenditures history, if any, for the program/practice. What factors contributed to the successful or underspending or under-utilization of grant funds?

Response:

- ❑ If there were instances of underspending or under-utilization of prior years grant funds, describe what changes have occurred or will occur to ensure that grant funds for this program/service are maximized and effectively managed. Also, identify the measures the county will utilize in FY 2010-11.

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Response:

Complete the following for each applicable year.

- Indicate and describe the target population for whom the county expects to provide these services. Describe how the target population was chosen and the internal and external factors influencing this decision. This may include age, location, type or reason for placement, whether it is county-wide, school district focused, etc.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

- Identify the service outcomes the county expects to achieve as a result of providing these services. Explain how service outcomes will be measured and the frequency of measurement.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

- Describe how the program will be implemented or operated for services from the identification and referral process through program completion. Do not describe the model. Discuss the agency's experience with the provider agency, and their Medical Assistance approval and enrollment status. Provide a timeline for any changes or new program implementation.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

- Clearly explain the implementation year budget of FY 2010-11. Identify and discuss how the cost of services (per diem/unit or program funded) is determined and included in the budget, and provide a brief narrative description of each budget line item. Also describe the invoicing process and any requirements between the county and provider agencies.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

- Identify any technical assistance needs the county or provider agency has to provide effective services.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

6-3a. Evidence Based Programs: High-Fidelity Wrap Around

- Please indicate which type of request this is:

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Request Type	Enter Y or N		
Renewal from 2009-10			
New implementation for 2010-11 (did not receive funds in 2009-10)			
Funded and delivered services in 2009-10 but not renewing in 2010-11			
Requesting funds for 2011-12 (new, continuing or expanding)	New	Continuing	Expanding

Complete the following table if providing this service or requesting a **transfer, shift, or revision** only of funds for FY 2010-11; and/or requesting funds for FY 2011-12. Enter the total amount of state and matching local funds. (Transfer/shifting is allowable only within EBP funds. Counties may not transfer/shift from or to other SGI categories.)

Total Budget Amount	Original/Approved Allocation (Amt requested and approved)	Revision Amount Change + or -	Requested Amount (enter this amount in fiscal worksheets)
FY 2010-11			
FY 2011-12			

- Did your county request and receive approval to transfer/shift funds during FY 2009-10? If YES, will the rationale for the change remain the same for FY 2010-11? Describe, briefly that rationale for the approved change and do not respond to the next question. If NO, please respond to the following question.

Response:

- Explain why the change is requested. What are the deciding factors to move from the originally requested program(s) to another(s)? Was this change discussed with the regional office?

Response:

- Complete the following table for each applicable year.

	0607	0708	0809	0910	1011	1112
Target Population						
# of Referrals						
# Successfully completing program						
Cost per year						
Per Diem Cost/Program funded amount						
# of MA referrals						
# of Non MA referrals						
Name of provider						

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If this is a renewal of services delivered in FY 2009-10, answer the following:

- ❑ Clearly describe the program's accomplishments or results; any challenges to implementation; and the impact on service delivery for FY 2010-11. Use data/statistics to show the impact of the program services.

Response:

- ❑ What are the barriers to the realization of your program outcomes? Identify each year and describe the barrier/challenge to reaching the program outcomes for that year.

Response:

- ❑ Describe the county's expenditures history, if any, for the program/practice. What factors contributed to the successful or under spending or under-utilization of grant funds?

Response:

- ❑ If there were instances of underspending or under-utilization of prior years grant funds, describe what changes have occurred or will occur to ensure that grant funds for this program/service are maximized and effectively managed. Also, identify the measures the county will utilize in both FY 2010-11 and FY 2011-12.

Response:

Complete the following for each applicable year.

- ❑ Indicate and describe the target population for whom the county expects to provide these services. Describe how the target population was chosen and the internal and external factors influencing this decision. This may include age, location, type or reason for placement, whether it is county-wide, school district focused, etc.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with "same as above" unless expanding or decreasing the services, which requires further information and justification. Describe the provider's capacity to serve additional youth.

Response:

- ❑ Identify the service outcomes the county expects to achieve as a result of providing these services. Explain how service outcomes will be measured and the frequency of measurement.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

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FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services or revising prior outcomes, which requires further information and justification.

Response:

- Describe how the program will be implemented or operated for services from the identification and referral process through program completion. Do not describe the model. Discuss the agency’s experience with the provider agency, and their Medical Assistance approval and enrollment status. Provide a timeline for any changes or new program implementation.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification.

Response:

- Clearly explain the implementation year budget of FY 2010-11. Identify and discuss how the cost of services (per diem/unit or program funded) is determined and included in the budget, and provide a brief narrative description of each budget line item. Also describe the invoicing process and any requirements between the county and provider agencies.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 For new funding requests or renewing counties requesting an increase or expansion of funds, clearly describe the process used to calculate the county request for funding and the rationale. Provide historical information as to the county’s successes or barriers to new program/practice implementation, including provider contracting and participation. Refer to the county timeline (requested above) as part of the rationale.

Response:

- For FY 2011-12 Explain the potential cost savings/offsets and impact of increased use. When is it predicted that the cost savings will be realized? What type of placement will be utilized?

Response:

- Identify any technical assistance needs the county or provider agency has to provide effective services.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

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FY 2011-12 (for counties requesting funds for the first time)

Response:

6-3b. Pennsylvania Promising Practices

The following questions must be answered for the PaPP Initiative by counties with an approved allocation for the Implementation Year 2010-2011 and to request funds for FY 2011-2012. Refer to the Needs Based Plan and Budget Instructions, Appendix 9 for more information.

PaPP Dependent

Program Name:

Request Type	Enter Y or N		
Renewal from 2009-10			
New implementation for 2010-11 (did not receive funds in 2009-10)			
Funded and delivered services in 2009-10 but not renewing in 2010-11			
Requesting funds for 2011-12 (new, continuing or expanding)	New	Continuing	Expanding

Complete the following table if providing this service or requesting a **transfer, shift, or revision** only of funds for FY 2010-11; and/or requesting funds for FY 2011-12. Enter the total amount of state and matching local funds. (Transfer/shifting is allowable only within PaPP funds. Counties may not transfer/shift from or to other SGI categories.)

Total Budget Amount	Original/Approved Allocation (Amt requested and approved)	Revision Amount Change + or -	Requested Amount (enter this amount in fiscal worksheets)
FY 2010-11			
FY 2011-12			

- Did your county request and receive approval to transfer/shift funds during FY 2009-10? If YES, will the rationale for the change remain the same for FY 2010-11? Describe, briefly that rationale for the approved change and do not respond to the next question. If NO, please respond to the following question.

Response:

- Explain why the change is requested. What are the deciding factors to move from the originally requested program to another? Was this change discussed with the regional office?

Response:

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- Complete the following table for each applicable year.

	0607	0708	0809	0910	1011	1112
Target Population						
# of Referrals						
# Successfully completing program						
Cost per year						
Per Diem Cost/Program funded amount						
# of MA referrals						
# of Non MA referrals						
Name of provider						

If this is a renewal of services delivered in FY 2009-10, answer the following:

- Clearly describe the program's accomplishments or results; any challenges to implementation; and the impact on service delivery for FY 2010-11. Use data/statistics to show the impact of the program services.

Response:

- What are the barriers to the realization of your program outcomes? Identify each year and describe the barrier/challenge to reaching the program outcomes for that year.

Response:

- Describe the county's expenditures history, if any, for the program/practice. What factors contributed to the successful or underspending or under-utilization of grant funds?

Response:

- If there were instances of underspending or under-utilization of prior years grant funds, describe what changes have occurred or will occur to ensure that grant funds for this program/service are maximized and effectively managed. Also, identify the measures the county will utilize in both FY 2010-11 and FY 2011-12.

Response:

Complete the following for each applicable year.

- Indicate and describe the target population for whom the county expects to provide these services. Describe how the target population was chosen and the internal and external factors influencing this decision. This may include age, location, type or reason for placement, whether it is county-wide, school district focused, etc.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

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FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification. Describe the provider’s capacity to serve additional youth.

Response:

- Identify the service outcomes the county expects to achieve as a result of providing these services. Explain how service outcomes will be measured and the frequency of measurement.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services or revising prior outcomes, which requires further information and justification.

Response:

- Describe how the program will be implemented or operated for services from the identification and referral process through program completion. Discuss the agency’s experience with the provider agency. Provide a timeline for any changes or new program implementation.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2010-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification.

Response:

- Clearly explain the implementation year budget of FY 2010-11. Identify and discuss how the cost of services (per diem/unit or program funded) is determined and included in the budget, and provide a brief narrative description of each budget line item. Also describe the invoicing process and any requirements between the county and provider agencies.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

- **FY 2011-12** For new funding requests or renewing counties requesting an increase or expansion of funds, clearly describe the process used to calculate the county request for funding and the rationale. Provide historical information as to the county’s successes or barriers to new program/practice implementation, including provider contracting and participation. Refer to the county timeline (requested above) as part of the rationale.

□

Response:

Juniata

- ❑ **For FY 2011-12**, Explain the potential cost savings/offsets and impact of increased use. When is it predicted that the cost savings will be realized? What type of placement will be utilized?

Response:

- ❑ Identify any technical assistance needs the county or provider agency has to provide effective services.

FY 2010-11 (for counties with approved allocations)

Response:

FY 2011-12 (for counties requesting funds for the first time)

Response:

PaPP Delinquent

Program Name:	
---------------	--

Request Type	Enter Y or N		
Renewal from 2009-10			
New implementation for 2010-11 (did not receive funds in 2009-10)			
Funded and delivered services in 2009-10 but not renewing in 2010-11			
Requesting funds for 2011-12 (new, continuing or expanding)	New	Continuing	Expanding

Complete the following table if providing this service or requesting a **transfer, shift, or revision** only of funds for FY 2010-11; and/or requesting funds for FY 2011-12. Enter the total amount of state and matching local funds. (Transfer/shifting is allowable only within PaPP funds. Counties may not transfer/shift from or to other SGI categories.)

Total Budget Amount	Original/Approved Allocation (Amt requested and approved)	Revision Amount Change + or -	Requested Amount (enter this amount in fiscal worksheets)
FY 2010-11			
FY 2011-12			

- ❑ Did your county request and receive approval to transfer/shift funds during FY 2009-10? If YES, will the rationale for the change remain the same for FY 2010-11? Describe, briefly that rationale for the approved change and do not respond to the next question. If NO, please respond to the following question.

Response:

Juniata

- Explain why the change is requested. What are the deciding factors to move from the originally requested program to another? Was this change discussed with the regional office?

Response:

- Complete the following table for each applicable year.

	0607	0708	0809	0910	1011	1112
Target Population						
# of Referrals						
# Successfully completing program						
Cost per year						
Per Diem Cost/Program funded amount						
# of MA referrals						
# of Non MA referrals						
Name of provider						

If this is a renewal of services delivered in FY 2009-10, answer the following:

- Clearly describe the program’s accomplishments or results; any challenges to implementation; and the impact on service delivery for FY 2010-11. Use data/statistics to show the impact of the program services.

Response:

- What are the barriers to the realization of your program outcomes? Identify each year and describe the barrier/challenge to reaching the program outcomes for that year.

Response:

- Describe the county’s expenditures history, if any, for the program/practice. What factors contributed to the successful or under spending or under-utilization of grant funds?

Response:

- If there were instances of under spending or under-utilization of prior years grant funds, describe what changes have occurred or will occur to ensure that grant funds for this program/service are maximized and effectively managed. Also, identify the measures the county will utilize in both FY 2010-11 and FY 2011-12.

Response:

Complete the following for each applicable year.

- Indicate and describe the target population for whom the county expects to provide these services. Describe how the target population was chosen and the internal and external factors influencing this decision. This may include age, location, type or reason for placement, whether it is county-wide, school district focused, etc.

Juniata

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification. Describe the provider’s capacity to serve additional youth.

Response:

- ❑ Identify the service outcomes the county expects to achieve as a result of providing these services. Explain how service outcomes will be measured and the frequency of measurement.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services or revising prior outcomes, which requires further information and justification.

Response:

- ❑ Describe how the program will be implemented or operated for services from the identification and referral process through program completion. Discuss the agency’s experience with the provider agency. Provide a timeline for any changes or new program implementation.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2010-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification.

Response:

- ❑ Clearly explain the implementation year budget of FY 2010-11. Identify and discuss how the cost of services (per diem/unit or program funded) is determined and included in the budget, and provide a brief narrative description of each budget line item. Also describe the invoicing process and any requirements between the county and provider agencies.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 For new funding requests or renewing counties requesting an increase or expansion of funds, clearly describe the process used to calculate the county request for funding and the rationale. Provide historical information as to the county’s successes or

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barriers to new program/practice implementation, including provider contracting and participation. Refer to the county timeline (requested above) as part of the rationale.

Response:

- For FY 2011-12**, Explain the potential cost savings/offsets and impact of increased use. When is it predicted that the cost savings will be realized? What type of placement will be utilized?

Response:

- Identify any technical assistance needs the county or provider agency has to provide effective services.

FY 2010-11 (for counties with approved allocations)

Response:

FY 2011-12 (for counties requesting funds for the first time)

Response:

6-3c. Housing Initiative

The following questions must be answered for the Housing Initiative by counties with an approved allocation for the Implementation Year 2010-2011 and to request funds for FY 2011-2012. Refer to the Needs Based Plan and Budget Instructions, Appendix 9 for more information.

Program Name:	
---------------	--

Request Type	Enter Y or N		
Renewal from 2009-10			
New implementation for 2010-11 (did not receive funds in 2009-10)			
Funded and delivered services in 2009-10 but not renewing in 2010-11			
Requesting funds for 2011-12 (new, continuing or expanding)		New	Continuing
		Expanding	

Budget	\$ amount
FY 2010-11 Approved Budget	
FY 2011-12 Budget Request	

If this is a renewal of Housing services delivered in FY 2009-10, answer the following:

- Clearly describe the program’s accomplishments or results; any challenges to implementation; and the impact on service delivery for FY 2010-11. Use data/statistics to show the impact of the program services.

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Response:

- ❑ What are the barriers to the realization of your program outcomes? Identify each year and describe the barrier/challenge to reaching the program outcomes for that year.

Response:

- ❑ Describe the county's expenditures history, if any, for the program/practice. What factors contributed to the successful or underspending or under-utilization of grant funds?

Response:

- ❑ If there were instances of underspending or under-utilization of prior years grant funds, describe what changes have occurred or will occur to ensure that grant funds for this program/service are maximized and effectively managed. Also, identify the measures the county will utilize in both FY 2010-11 and FY 2011-12.

Response:

- ❑ Identify and describe the target population(s) for whom the county expects to provide these services.
- ❑ Describe the programs for dependent and delinquent youth which:
 - Prevent children from being placed, or
 - Facilitate the reunification of children with their families, or
 - Facilitate the successful transition of youth aging out, or who have aged out of placement. As of FY 2010-11, this includes all aging out youth with the exception of those who emancipate care on or after age 18, who will be funded through Appendix 8: IL Services, Room and Board.
- ❑ **FY 2010-11** (for counties with approved allocations)

Response:

FY 2011-12 Renewing counties may reply with "same as above" unless expanding or decreasing the services or revising prior outcomes, which requires further information and justification.

Response:

- ❑ Identify the service outcomes the county expects to achieve as a result of providing these services. Explain how service outcomes will be measured and the frequency of measurement.

FY 2010-11 (for counties with approved allocations)

Response:

FY 2011-12 Renewing counties may reply with "same as above" unless expanding or decreasing the services or revising prior outcomes, which requires further information and justification.

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Response:

- Describe how the program will be implemented or operated for services from the identification and referral process through program completion. Discuss the agency's experience with the provider agency, and their Medical Assistance approval and enrollment status. Provide a timeline for any changes or new program implementation.

FY 2010-11 (for counties with approved allocations)

- *Response:*

FY 2011-12 Renewing counties may reply with "same as above" unless expanding or decreasing the services, which requires further information and justification.

Response:

- Clearly explain the implementation year budget of FY 2010-11. Identify and discuss how the cost of services (per diem/unit or program funded) is determined and included in the budget, and provide a brief narrative description of each budget line item. Also describe the invoicing process and any requirements between the county and provider agencies.

FY 2010-11 (for counties with approved allocations)

Response:

- **FY 2011-12** For new funding requests or renewing counties requesting an increase or expansion of funds, clearly describe the process used to calculate the county request for funding and the rationale. Provide historical information as to the county's successes or barriers to new program/practice implementation, including provider contracting and participation. Refer to the county timeline (requested above) as part of the rationale.

Response:

- **For FY 2011-12** Explain the potential cost savings/offsets and impact of increased use. When is it predicted that the cost savings will be realized? What type of placement will be utilized?

Response:

- Identify any technical assistance needs the county or provider agency has to provide effective services.

FY 2010-11 (for counties with approved allocations)

Response:

FY 2011-12 (for counties requesting funds for the first time)

Response:

Juniata

6-3d. Alternatives to Truancy Prevention

The following questions must be answered for the ATP Initiative by counties with an approved allocation for the Implementation Year 2010-2011 and to request funds for FY 2011-2012. Refer to the Needs Based Plan and Budget Instructions, Appendix 9 for more information.

Program Name:	
---------------	--

Request Type	Enter Y or N		
New implementation for 2010-11			
Requesting funds for 2011-12 (new, continuing or expanding)		New	Continuing
		Expanding	

Budget	\$ amount
FY 2010-11 Approved Budget	
FY 2011-12 Budget Request	

Complete the following table for each applicable year.

	0607	0708	0809	0910	1011	1112
Target Population						
# of Referrals						
# Successfully completing program						
Cost per year						
Per Diem Cost/Program funded amount						
# of MA referrals						
# of Non MA referrals						
Name of provider						

Complete the following for each applicable year.

- Indicate and describe the target population for whom the county expects to provide these services. Describe how the target population was chosen and the internal and external factors influencing this decision. This may include age, location, type or reason for placement, whether it is county-wide, school district focused, etc.

FY 2010-11 (for counties with approved allocations)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification. Describe the provider’s capacity to serve additional youth.

Response:

- Identify the service outcomes the county expects to achieve as a result of providing these services. Explain how service outcomes will be measured and the frequency of measurement.

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FY 2010-11 (for counties with approved allocations)

Response:

FY 2011-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services or revising prior outcomes, which requires further information and justification.

Response:

- ❑ Describe how the program will be implemented or operated for services from the identification and referral process through program completion. Discuss the agency’s experience with the provider agency. Provide a timeline for any changes or new program implementation.

FY 2010-11 (for counties with approved allocations)

Response:

FY 2010-12 Renewing counties may reply with “same as above” unless expanding or decreasing the services, which requires further information and justification.

Response:

- ❑ Clearly explain the implementation year budget of FY 2010-11. Identify and discuss how the cost of services (per diem/unit or program funded) is determined and included in the budget, and provide a brief narrative description of each budget line item. Also describe the invoicing process and any requirements between the county and provider agencies.

FY 2010-11 (for counties with approved allocations or transfer/shift requests)

Response:

FY 2011-12 For new funding requests or renewing counties requesting an increase or expansion of funds, clearly describe the process used to calculate the county request for funding and the rationale. Provide historical information as to the county’s successes or barriers to new program/practice implementation, including provider contracting and participation. Refer to the county timeline (requested above) as part of the rationale.

❑

Response:

For FY 2011-12 Explain the potential cost savings/offsets and impact of increased use. When is it predicted that the cost savings will be realized? What type of placement will be utilized?

Response:

- ❑ Identify any technical assistance needs the county or provider agency has to provide effective services.

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FY 2010-11 (for counties with approved allocations)

Response:

FY 2011-12 (for counties requesting funds for the first time)

Response:

6-3d. State Reintegration Plan

The following questions must be answered for the SRP Initiative by counties requesting funds for FY 2011-2012. Once determined, enter the amount in the "10-11 SGI BDGT RQST" tab in the **Budget Excel file**.

Number of Youth	Cost per youth	\$ amount
	\$3,665	

- Describe the how the number of youth was determined.

6-3e. Independent Living Service Grant

- ❑ In the table below, place an “X” for the services that will be provided by CCYA (regardless of funding source). Check as many boxes as apply.

Mark “X” in this column	Services
X	A. Needs Assessment/Case Planning
X	B. Life Skills Training
	C. Prevention Services
X	Dental/Health
X	Drug Abuse Prevention
X	Alcohol/Tobacco/Substance
X	Safe Sex/Pregnancy
	D. Education
X	Vocational Training
X	High School Support and Retention
X	Preparation for GED
X	Assistance in Obtaining Higher Education
	E. Support
X	Individual and Group Counseling
X	Stipends
X	Services for Teen Parents
X	Mentoring
	F. Employment
X	Job Placement
X	Subsidized Employment
X	G. Location of Housing
X	H. Room and Board
X	I. Retreats/Camps
X	J. Indirect Services
X	K. Program Administration

- ❑ In the following forms, complete the form **for services marked with an “X” in the above table only**. Provide the requested information pertaining to each specific IL service to be provided by the CCYA. Enter all county IL services information in this template. In each service area table, list the estimated requested grant amount to be used for IL services. Include the following in the estimate: staff costs to perform these services, the cost of materials and supplies and the cost to develop, implement and monitor implementation of these services unless adding in Indirect Services or Program Administration.
- ❑ For each IL service **marked with an “X” in the above table**, estimate the number of in care; delinquent, discharged and total youth (unduplicated counts) who will receive IL services.

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IL Services (federal, state, local)	\$ amount
FY 2010-11 Approved Budget *	22,773
FY 2011-12 Budget Request *	25,815

* These amounts must match the amounts on the county's budget worksheets.

- Describe the county's expenditures history for IL Services for FY 2006-07, 2007-08, 2008-09 and 2009-10. What factors contributed to the successful or unsuccessful spending of grant funds for each year?

Juniata County did not have an IL grant prior to FY 2009-10. As caseworker was hired on January 11, 2010 of which 33.33% of his time has been allocated to IL services.

- If there were instances of underspending of prior years grant funds, describe what changes have occurred to ensure that grant funds for this program/service are maximized and effectively managed.

Underspending occurred because IL worker was not hired until January 2010.

A. Needs Assessment/Case Planning

- Complete the table and estimate the unduplicated total number of youth who will receive the services. These totals must equal the amounts on the FY 11-12 IL Grant Request worksheet in the Budget Excel file.

Service	Budget Request (\$)	In Care Youth*	Delinquent Youth*	Discharged Youth*	Total Youth*
Needs Assessment/Case Planning	0	8	0	3	8
Total	0	8	0	3	8

* Enter unduplicated youth count only.

- Describe how the needs assessment/case planning process will be delivered; who will deliver the activities (provider or agency staff); what tool(s) will be used; and the frequency of the activity for or with youth.

Individual assessment of the strengths and needs of eligible youth and development of a written description of services to be provided which is based on that specific assessment. Placement agency will use the assessment tool known as the Ansell Casey Needs Assessment Tool.

- Describe how the costs to provide the activities are determined.

All costs are staff costs

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B. Life Skills Training

- ❑ Complete the table and estimate the unduplicated total number of youth who will receive the services. These totals must equal the amounts on the FY 11-12 IL Grant Request worksheet in the Budget Excel file.

Service	Budget Request (\$)	In Care Youth*	Delinquent Youth*	Discharged Youth*	Total Youth*
Life Skills Training	700	8	4	3	8
Total	700	8	4	3	8

* Enter unduplicated youth count only.

- ❑ Estimate the percentage of the delivery method for this service area.

75%	25%
Individualized Svcs.	Group or Classroom Svcs.

- ❑ Describe how life skills training will be delivered; who will deliver the activities (provider or agency staff); what curricula will be used; and the frequency of the activity with youth.

Life skills education will include making youth aware of programs and services designed to teach the necessary skills to assist youth to effectively function as a self sustaining member of society. County Extension staff will be recruited to provide training. Local Agency and business staffs will be used to provide life skills training.

- ❑ Describe how the costs to provide the activities are determined.

Costs are estimated as actual costs cannot be identified at this time.

C. Prevention

- ❑ Complete the table and estimate the unduplicated total number of youth who will receive the services. These totals must equal the amounts on the FY 11-12 IL Grant Request worksheet in the Budget Excel file.

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Service	Budget Request (\$)	In Care Youth*	Delinquent Youth*	Discharged Youth*	Total Youth*
Dental/Health	100.00	2	1	2	2
Drug Abuse Prevention	100.00	2	1	2	2
Alcohol/Tobacco Substances	100.00	1	1	1	1
Safe Sex/Pregnancy	75.00	1	1	1	1
Total	375.00	6	4	6	6

* Enter unduplicated youth count only.

- Estimate the percentage of the delivery method for this service area.

100%	0%
Individualized Svcs.	Group or Classroom Svcs.

- Describe how prevention services will be delivered; who will deliver the activities (provider or agency staff); what curricula will be used; and the frequency of the activity with youth.

Prevention services will be provided through referral to dentists or physicians. The state health nurse will be recruiting along with provider agencies being requested to provide prevention education.

- Describe any additional prevention services provided to the youth that are not listed above and who will provide those services.

None

- Describe how the costs to provide the activities are determined.

Currently a minimal amount of money is being included in the budget to cover any costs that may arise as the program develops and expands.

D. Education

- Complete the table and estimate the unduplicated total number of youth who will receive the services. These totals must equal the amounts on the FY 11-12 IL Grant Request worksheet in the Budget Excel file.

Juniata

Service	Budget Request (\$)	In Care Youth*	Delinquent Youth*	Discharged Youth*	Total Youth*
Vocational	0	2	1	2	2
High School Support and Retention	\$350.00	2	1	2	2
GED	\$400.00	1	0	1	1
Assistance in Obtaining Higher Education	0	0	0	0	0
Education and Training Grant (ETG) Provision and Retention	0	0	0	0	0
Total	\$750.00	5	2	5	5

* Enter unduplicated youth count only.

- Estimate the percentage of the delivery method for this service area.

50%	50%
Individualized Svcs.	Group or Classroom Svcs.

- Describe how education services will be delivered; who will deliver the activities (provider or agency staff); what curricula will be used; and the frequency of the activity with youth.

The expertise of high school guidance counselors will be solicited. The Tuscarora Intermediate Unit will be a significant resource. Career Link services will be utilized in providing Education services to Independent Living recipients.

- Describe any additional services provided to the youth that are not listed above and who will provide those services.

None

- Describe how the costs to provide the activities are determined.

Costs are included to cover any institutional materials, mileage to transport youths, application processing fees, and any other costs not anticipated at the time of completing this request.

E. Support Services

- Complete the table and estimate the unduplicated total number of youth who will receive the services. These totals must equal the amounts on the FY 11-12 IL Grant Request worksheet in the Budget Excel file.

Juniata

Service	Budget Request (\$)	In Care Youth*	Delinquent Youth*	Discharged Youth*	Total Youth*
Individual and/or Group Counseling	0	8	4	3	8
Stipends	2000.00	3	1	3	3
Services for Teen Parents	0	0			0
Mentoring	0	8	4	3	8
Total	2000.00	8	4	3	8

* Enter unduplicated youth count only.

- Estimate the number of youth who the county will refer to the SWAN prime contractor for the following services related to permanent connections.

SWAN	
	No. of Youths
Child Profile:	0
Child Preparation:	0
Child Specific Recruitment:	0

- Estimate the percentage of the delivery method for this service area.

50%	50%
Individualized Svcs.	Group or Classroom Svcs.

- Describe how support services will be delivered; who will deliver the activities (provider or agency staff); what curricula will be used; and the frequency of the activity with youth.

Services will be provided by Clear Concepts, Families First, or Beacon of Hope. Depending on individual needs, other provider Agencies may be requested to provide services to youth.

- Describe any additional services provided to the youth that are not listed above and who will provide those services.

None

- Describe how the costs to provide the activities are determined.

Currently, costs are estimated however as the program develops costs will be determined more accurately.

F. Employment

Juniata

- ❑ Complete the table and estimate the unduplicated total number of youth who will receive the services. These totals must equal the amounts on the FY 11-12 IL Grant Request worksheet in the Budget Excel file.

Service	Budget Request (\$)	In Care Youth*	Delinquent Youth*	Discharged Youth*	Total Youth*
Job Placement	0	1	0	1	1
Subsidized Employment	0	1	0	1	1
Total	0	2	0	2	2

* Enter unduplicated youth count only.

- ❑ Mark with an “X” the types of subsidized employment services which will be offered, and whether the subsidy will be full or partial.

Subsidy Type	Offered	Full	Partial
Summer Employment	0	0	0
Agency Operated Only	0	0	0
Tax Credits	0	0	0
Other (describe:)	0	0	0

- ❑ Estimate the percentage of the delivery method for this service area.

100%	0%
Individualized Svcs.	Group or Classroom Svcs.

- ❑ Describe how employment services will be delivered; who will deliver the activities (provider or agency staff); what curricula will be used; and the frequency of the activity with youth.

Employment services will be delivered through the Career Link office. Youth will be educated in job location techniques, resume development, interview skills. Guidance counselors will also be used in delivering services.

- ❑ Describe any additional services provided to the youth that are not listed above and who will provide those services.

None

- ❑ Describe how the costs to provide the activities are determined.

Costs will be staff costs.

G. Location of Housing

- ❑ Complete the table and estimate the unduplicated total number of youth who will receive the services. These totals must equal the amounts on the FY 11-12 IL Grant Request worksheet in the Budget Excel file. **Do not request placement costs in this service area or grant.**

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Service	Budget Request (\$)	In Care Youth*	Delinquent Youth*	Discharged Youth*	Total Youth*
Location of Housing	\$350.00	2	1	2	2
Total	\$350.00	2	1	2	2

* Enter unduplicated youth count only.

- Mark with an "X" the types of assistance which will be offered.

Assistance Type	Offered
Referral to public housing agency	x
Interview preparation	x
Application assistance	x
Accompany on inspection	x
Use local realtors as a housing resource	x
Other (describe:)	

- Estimate the percentage of the delivery method for this service area.

100%	0%
Individualized Svcs.	Group or Classroom Svcs.

- Describe how location of housing services will be delivered; who will deliver the activities (provider or agency staff); what curricula will be used; and the frequency of the activity with youth.

Staff will deliver these services to youth.

- Describe any additional services provided to the youth that are not listed above and who will provide those services.

None

- Describe how the costs to provide the activities are determined.

Funds are being included to cover any costs which might arise during the course of locating housing for youth.

H. Room & Board

- Complete the table and estimate the unduplicated total number of youth who will receive the services. These totals must equal the amounts on the FY 11-12 IL Grant Request worksheet in the Budget Excel file.

Juniata

Service	Budget Request (\$)	In Care Youth*	Delinquent Youth*	Discharged Youth*	Total Youth*
Room and Board	1500.00	2	1	2	2
Total	1500.00	2	1	2	2

* Enter unduplicated youth count only.

- If the agency **does** provide youth with room and board, describe the frequency of staff contact with youth accessing these services.

Staff will contact the youth at least once every two weeks and more frequently if needed.

- If the agency **does** provide youth with room and board, describe the period of time that youth can access the service, by type of assistance offered and whether a “step-down” approach will be used.

Parameters whereby a youth can access the services are not being established so a needy youth is prevented from getting these services. A step-down approach will be used so that the youth can become self sufficient rather than become dependent on grant funds.

- If the agency **does not** provide youth with room and board, describe what services are used to meet housing needs.

None

- Describe how the costs to provide the activities are determined.

Funds are being used to help 2 youths and costs are based on local rental rates.

I. Retreats/Camps

- Complete the table and estimate the unduplicated total number of youth who will receive the services. These totals must equal the amounts on the FY 11-12 IL Grant Request worksheet in the Budget Excel file.

Service	Budget Request (\$)	In Care Youth*	Delinquent Youth*	Discharged Youth*	Total Youth*
Retreats/Camps	550.00	1	0	1	1
Total	550.00	1	0	1	1

* Enter unduplicated youth count only.

- Estimate the percentage of the delivery method for this service area.

%	100%
Individualized Svcs.	Group or Classroom Svcs.

- Describe how retreats/camps will be delivered; who will deliver the activities (provider or agency staff); what curricula will be used; and the frequency of the activity with youth.

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The Agency staff will attempt to locate camps or retreats which provide programs for the youth which will enhance the youths independent living.

- Describe how the costs to provide the activities are determined.

The funds requested will be used to pay for the camp or retreat costs and any miscellaneous costs associated with attending the camp or retreat.

J. Indirect Services

- Complete the table and breakout the costs for these activities. These totals must equal the amounts on the FY 11-12 IL Grant Request worksheet in the Budget Excel file.

Indirect Service Type	Budget Request \$
Staff, Foster/Adoptive and other Residential Child Care Providers	200.00
Community Outreach and Educational Efforts	50.00
Interagency coordination to support IL activities and services at the local level	
System change efforts	100.00
Other (describe:)	
Total	350.00

- Describe the indirect services provided by the county.

Indirect services are actively conducted to support the IL program such as staff training, foster/adoptive parent training, community outreach and education efforts, interagency coordination to support IL activities and services at the local level, resource development purchase, and system change efforts.

- Describe any additional indirect services provided by the county and who will provide those services.

None

- Describe how the costs to provide the activities are determined.

At this point in the development of Independent Living services, funds are being included to cover or partially cover the cost of any indirect services which may occur.

K. Program Administration

- Complete the table and breakout the costs for these activities. These totals must equal the amounts on the FY 11-12 IL Grant Request worksheet in the Budget Excel file.

Juniata

Indirect Service Type	Budget Request \$
Staff providing direct services	17560
Program reporting costs	330
Equipment, training materials, supplies, postage, facility expenses	1350
IL and Youth Advisory Board related travel	420
Other (describe:)	0

- Explain the administrative costs of providing IL services and the drivers of these costs.

Administrative costs will include staff providing direct services, postage supplies, travel, and any needed equipment.

- Describe any additional administrative costs of providing IL services that are not listed above and the drivers of these costs.

None

- Describe how the costs to provide the activities are determined.

Costs are based on the current salaries with projected increases and funds for the other program administrative costs listed above.

6-4. Accurint Search Tool

The following information must be provided for the Accurint Search Tool for the Implementation Year 2010-11 and to request and justify the number of users needed for FY 2011-12.

Column Instructions

Column 1

Provide the number of Accurint users that your county was allotted in FY 2009-10. If you do not know the number of users your county was allotted, please contact the DPW/OCYF Accurint Manager listed in Appendix 8.

Juniata County was provided two users in FY 2009-10. The users are Susan Clark and Luke Primak.

Column 2

Provide the number of Accurint users that your county was allotted in the tentative or final allocations for July 1, 2010 by DPW/OCYF. If the final FY 2010-11 allocations have not been provided by the submission deadline, counties should not create more user ID's than originally assigned in FY 2009-10. If you do not know the number of tentative or final users your county was allocated, please contact the DPW/OCYF Accurint Manager.

Juniata County was allocated two users for FY 2010-11. The users are Susan Clark and Luke Primak.

Juniata

Column 3

Provide the number of additional Accurint users your county needs for FY 2011-12. Before requesting additional users, counties should analyze their current usage. Justification for additional users must include the following:

No additional users are being requested

- The type of staff selected to use Accurint and the reasons why. Examples of the types of staff may include County Administrator, LSI paralegal, supervisor, JPO, etc.
- The average monthly number of users who did searches in FY 2009-10.
- The average monthly number of searches completed by users in FY 2009-10.
- The total number of searches completed by your county for FY 2009-10.

For assistance with an analysis of your county's usage, contact the DPW/OCYF Accurint Manager.

Column 4

Provide the total number of Accurint users your county would like for FY 2011-12. This number is calculated by adding columns 2 and 3 together.

Column 1	Column 2	Column 3	Column 4
Number of users assigned by DPW for FY 2009-10	Number of users assigned by DPW for FY 2010-11	Number of additional users requested for FY 2011-12	Total number of users requested for FY 2011-12
2	2	0	Same 2 as was assigned by DPW for FY 2010-11

Provide Justification for Column 2:

This is the number of users assigned by DPW for FY 09-10 and 2 users were satisfactory for 09-10.

Provide Justification for Column 3:

No additional users are being requested because 2 users in FY 09-10 was sufficient.

6-??. Information Technology

Submit a detailed description of the county's current Information Technology Plan. The description should provide answers to the following questions and should include what the county is doing in FY 2010-2011 and planning for FY 2011-2012

1. Does the county currently have an automated case management system that is sustainable?

The county currently does not have an automated case management system however the Agency requested hosting, training hosting, training, and conversion and ongoing funds for the CAPS case management system as part of the IT grant for FT 2010-11.

- a. If yes, describe the system and its functionality.

Juniata

- b. If no, describe how the county plans to transfer an already existing case management system from another county.

2. How does the county's current system or transfer system align with the goals of the Statewide Child Welfare Information System Strategic Plan (Statewide Plan)?

The County is planning to institute the CAPS program in FY 2010-11 using IT grant funds.

- a. Interoperability – The system uses technology that is web-based and allows the efficient and secure exchange of information with other systems or components.
 - b. Real-Time Information – The system is accessible to all workers, allows the direct input of real time information and will be capable of exchanging real time information with a statewide database. Information is not first tracked on paper and then entered into the system by data entry staff.
 - c. Standardized Data – the system accurately collects and reports data associated with federal and state reporting, such as AFCARS; and can be enhanced to exchange data with a statewide database using a standard data schema.
 - d. Case Management System – the system is a true case management system that is used by all caseworkers and supervisors to manage day to day caseload activities. The system adequately supports the following functional areas: Case Management (Intake/Investigation, In-Home Services, Placement Services, Adoption, etc.); Eligibility; and Resource/Provider Management.
 - e. The system is compliant with DPW and/or Commonwealth Enterprise Standards and the system software code is public domain.
- ### 3. How does the county's current system or transfer system support other critical business areas such as Financial Management and Administrative Functions?

The County is planning to begin use of CAPS in FY 2010-11.

4. How does the county's current system or transfer system support the evaluation of child welfare outcomes in the areas of child safety, permanency and well-being?

The County is planning to begin use of CAPS in FY 2010-11.

5. How does the county plan support the reuse of existing IT assets?

The County is planning to being use of CAPS in FTY 2010-11.

If the county is requesting funding for ongoing or new development in their FY 2011-2012 ITG, the county must provide the following information.

The County is planning to begin use of CAPS in FY 2010-11 which is the DPW choice for case management systems.

1. Business Need - describe the business need for the ongoing or new development;
2. High Level Requirements – provide a description of the high level business and technical requirements;
3. Project Cost Proposal – provide the total costs for the development as well as the total estimated project costs if the development is part of a larger project; and
4. Cost/Benefit Analysis – provide a cost/benefit analysis that demonstrates the ongoing or new development provides a better return on investment than transfer of an already existing system or component.

Section 7: Required & Additional Language

7-1. Assurances

The following pages include assurance forms to be completed by counties. These forms are included:

- Assurance of Compliance/Participation
- Documentation of Participation by the Judiciary
- Assurance of Financial Commitment and Participation

The following forms must be signed and submitted in hard copy to:

Mr. Cliff Crowe
Office of Children, Youth and Families
Health and Welfare Building Annex
Seventh and Forster Streets
P.O. Box 2675
Harrisburg, Pennsylvania 17105-2675

and

Mr. James Anderson, Executive Director
Juvenile Court Judges' Commission
401 Finance Building
Harrisburg, Pennsylvania 17102-0018

**ASSURANCE OF COMPLIANCE/PARTICIPATION FORM
DOCUMENTATION OF PARTICIPATION BY THE JUVENILE COURT**

The Assurance of Compliance/Participation Form

The Assurance of Compliance/Review Form provided in this bulletin must be signed by the County Executive or a majority of the County Commissioners, the Juvenile Court Judge(s) or his/her designee, the County Human Services Director, the County Children and Youth Administrator, and the County Chief Juvenile Probation Officer and submitted with the FY2011-2012 Needs Based Plan and Budget submission.

The Assurance of Compliance/Review Form has two signatory pages. The first page is for the County Human Services Director, the County Children and Youth Administrator, the County Chief Juvenile Probation Officer and the Juvenile Court Judge(s) or his/her designee. This page must be submitted at the time of the county's implementation plan and needs based plan submissions. The second page is for the signatures of the County Executive or a majority of the County Commissioners. This page must be submitted at the time of the county's financial budget submission and must contain the financial commitment of the county.

COUNTY: Juniata

These assurances are applicable as indicated below.

Fiscal Year 2011 - 2012 Children and Youth Needs Based Plan and Budget Estimate and/or the

Fiscal Year 2010 - 2011 Children and Youth Implementation Plan

Note: A separate, signed Assurance of Compliance/Participation form must accompany the Children and Youth Implementation Plan and the Needs Based Plan and Budget when they are submitted separately. This Assurance of Compliance/Participation form cannot be modified or altered in any manner or the Children and Youth Implementation Plan and the Needs Based Plan and Budget will not be accepted.

COMMON ASSURANCES

I/We hereby expressly, and as a condition precedent to the receipt of state and federal funds, assure that in compliance with Title VI of the Civil Rights Act of 1964; Section 504 of the Federal Rehabilitation Act of 1973; the Age Discrimination Act of 1975; the Americans with Disabilities Act of 1990; the Pennsylvania Human Relations Act of 1955, as amended, and 16 PA Code, Chapter 49 (Contract Compliance Regulations):

1. I/We do not and will not discriminate against any person because of race, color, religious creed, ancestry, national origin, age, sex, sexual orientation or disability:
 - a. in providing services or employment, or in our relationship with other providers;
 - b. in providing access to services and employment for handicapped individuals.
2. I/We will comply with all regulations promulgated to enforce the statutory provisions against discrimination.

I/We assure that these documents shall constitute the agreement required by Title IV-E of the Social Security Act 42 U.S.C. § 672 (a)(2) for foster care maintenance and adoption assistance payments.

I/We assure:

- the County Children and Youth Agency and Juvenile Probation Office has the responsibility for placement and care of the children for whom Title IV-E foster care maintenance and adoption assistance payments are claimed;
- the County Children and Youth Agency/Juvenile Probation Office will provide each child all of the statutory and regulatory protections required under the Title IV-E agency, including permanency hearings, case plans etc.;
- the agreement between the Office of Children, Youth and Families and the County Children and Youth Agency/Juvenile Probation Office shall be binding on both parties; and
- the State Title IV-E agency shall have access to case records, reports or other informational materials that may be needed to monitor Title IV-E compliance.

I/We understand that any Administration for Children and Families (ACF) disallowance incurred as a result of county noncompliance with Title IV-E foster care maintenance, adoption assistance or Title IV-E administrative claim requirements will be the responsibility of the county.

I/We assure that all information herein is true to the best of my/our knowledge and belief, based on my/our thorough review of the information submitted.

EXECUTIVE ASSURANCES

In addition to the Common Assurances,

I/We assure that I/we have participated in the development of the Plan, are in agreement with the Plan as submitted and that all mandated services if funded by the Plan will be delivered.

I/We assure that these Plans comply with the "Planning and Financial Reimbursement Requirements for County Children and Youth Social Services Programs" as found in 55 PA Code Chapter 3140.

I/We assure that, when approved by the Department of Public Welfare, the attached Children and Youth Implementation Plan and Needs Based Plan and Budget, including any new initiatives, additional staff and/or increased services and special grants that are approved, shall be the basis for administration of public child welfare services for all children in need under Article VII of the Public Welfare Code, 62 P.S. § 701 et seq., as amended.

I/We assure that, where possible, the county will cooperate with state efforts to maximize the use of federal funds for the services in this Plan.

I/We assure that all contracts for the provision of services addressed herein will require the providers to comply with the Chapter 49 provisions (contract compliance regulations).

I/We assure that expenditure of funds shall be in accordance with these Plans and estimates and Department of Public Welfare regulations.

I/We assure that services required by 55 PA code 3130.34 through 3130.38 will be made available as required by 55 PA code 3140.17 (b)(2);

I/We assure that the capacity of both the county and the providers has been assessed and it is my/our judgment that it will be adequate to implement the Plan as presented;

I/We assure all Title IV-E foster care maintenance and adoption assistance payment eligibility requirements are met for the specified children, not merely addressed by the agreement;

I/We assure that the County Children and Youth Advisory Committee has participated in the development of this Plan and has reviewed the Plan as submitted; and

I/We assure that representatives of the community, providers and consumers have been given the opportunity to participate in the development of this Plan; and

I/We assure that the county programs that affect children (e.g., Mental Health, Mental Retardation, and Drug and Alcohol) have participated in the development and review of this Plan.

I/We understand that the accompanying budget projections are based on estimates and that the amounts may change when the state budget is adopted and final allocations are made.

I/We understand that substantial changes to the Plans subsequent to Departmental approval must be submitted to the Regional Office of Children, Youth and Families for approval.

NEW ASSUARANCE in FY 2011-2012 NBB Bulletin

I/We assure that all new Guardians Ad Litem have/will complete the pre-service training prior to being appointed to represent a child. If the GAL has not completed the pre-service training, costs incurred for representation of children by this GAL will not be claimed.

COUNTY ASSURANCE OF FINACIAL COMMITMENT AND PARTICIPATION

THE SIGNATURES OF THESE COUNTY OFFICIALS REPRESENTS AN ACKNOWLEDGEMENT OF COUNTY COMMITMENT TO ADHERE TO THE COMMON AND EXECUTIVE ASSURANCES CONTAINED IN THE PRECEEDING PARAGRAPHS AS WELL AS COUNTY COMMITMENT TO PROVIDE THE LOCAL FUNDS SPECIFIED IN THE PLAN AS NECESSARY TO OBTAIN THE MATCHING STATE AND FEDERAL FUNDS BASED ON THE COUNTY'S PROPOSAL. THE LOCAL FUND COMMITMENT AS PROVIDED IN THE COUNTY'S PROPOSAL TOTAL \$ 278,737 FY 2011/12 .

Signature(s)

County Executive/Mayor

<u>N/A</u> Name	_____	_____
	Signature	Date

County Commissioners

<u>Jeffrey M. Zimmerman</u> Name	_____	_____
	Signature	Date

<u>Dale S. Shelley</u> Name	_____	_____
	Signature	Date

<u>Teresa J. O'Neal</u> Name	_____	_____
	Signature	Date